

Spill in title

France's prophet of doom gets one more hearing, Page 11

NEWS SUMMARY

GENERAL

Security tight for Irish talks

Mrs Margaret Thatcher, the British Prime Minister, arrived in Irish counterpart, Dr Garret FitzGerald, opened what is regarded as the most important Anglo-Irish summit since the series of meetings began in 1980.

Nicaragua offer

Nicaraguan president-elect Daniel Ortega is willing to meet President Ronald Reagan to discuss his country's disputes with the U.S., a government official said.

'Terrorist' Gaddafi

Egypt's President Hosni Mubarak branded Libyan leader Col Muammar Gaddafi an international terrorist, renewing allegations that Libya was involved in plots to assassinate several world leaders.

Ustinov order

Soviet Defence Minister Dmitry Ustinov, 76, issued an order marking an army anniversary in which diplomats saw as a move to quell speculation that he was seriously ill.

E. Germans quit

Four West Germans quit a group taking part in a strike at the West German embassy in Warsaw in an attempt to emigrate to the West have returned to East Germany.

Toxic cargo menace

Italian freighter Brigitta Montezara sank in the northern Adriatic carrying a cargo of liquefied vinyl chloride, which is explosive under pressure and suspected of causing cancer.

PLO talks collapse

A meeting of the Palestine Liberation Organisation leadership aimed at resolving differences between chairman Yasser Arafat and his opponents collapsed because of a boycott by Syrian-based members.

Iran tightens draft

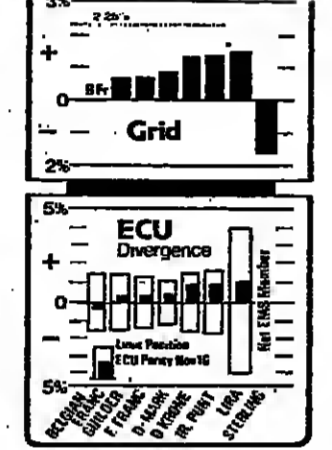
Iran tightened military conscription and laid down stiffer penalties for draft dodgers after protests over reports of people buying their way out of serving in the war against Iraq.

BUSINESS

Statoil to operate N. Sea field

STATOIL, Norway's state oil company, is to take over from Mobil of the U.S. as operator of the Anglo-Norwegian Stafford field in the North Sea as soon as possible after January 1, 1987.

A SLIGHT weakening of the D-Mark against the dollar helped to keep pressure off the European



Monetary System last week. There was very little change within the system, after a period when the lira had shown signs of decline.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent.

FINLAND is to cancel all standby credits on the books of its central bank that have been used to finance the country against fluctuations in the market and balance of payments.

SWITZERLAND is threatened with drifting into a "dangerous offside position" as a financial centre, according to Mr Max Kuehne, management chairman of Swiss Bank Corporation.

FINANCIAL reconstruction of Hong Kong, the heavily indebted Hong Kong group controlled by Mr Bill Wylie, Australian entrepreneur, hung in the balance at the weekend after two weeks of opposition from a group of anonymous minority shareholders.

LESIEUR, French food group, will gain a 65 per cent stake in Koipe, Spain's leading oil processing company, this week through a capital increase that has finally been agreed with Koipe's Spanish shareholders.

INTERNATIONAL HARVESTER, U.S. heavy commercial vehicle and farm equipment manufacturer, refused to comment on strong speculation that the company was looking again at the possibility of disposing of its farm equipment division to Tenneco, the U.S. oil services group.

ALFA ROMEO, Italy's state-owned car company, has pumped £15.5m (\$19.5m) into its British subsidiary to cover losses over the past two years. At the same time, Daimler Benz's UK unit suffered a 75 per cent drop in net profits to £1.5m in 1983.

ITALIAN clothing exports are expected to total £3,900bn (\$2.1bn) for 1984, a rise in nominal terms of 12.5 per cent, according to the Italian Apparel Association.

Paris eases price curbs as inflation trend deteriorates

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government has announced a modest step towards freeing some industrial prices, but it will maintain controls next year over an extensive range of industrial goods and services to hold down inflation.

The Government's concern over inflation is matched by mounting worries about unemployment in the wake of publication at the weekend of official figures confirming a worsening trend. For the first time, the number of jobless in France has passed the 2.5m mark, reaching 2,515m in October before seasonal correction. That is 4.1 per cent higher than the previous month and 18.2 per cent above the unemployment total of a year ago.

UK union leaders believe miners must give ground

BY JOHN LLOYD, INDUSTRIAL EDITOR, IN LONDON

MOST LEADERS of Britain's Trades Union Congress (TUC) now believe that the National Union of Mineworkers (NUM) must give ground if a settlement to the 30-week pit dispute is to be found in the near future.

The National Coal Board (NCB) has made clear that it will not reopen talks with the NUM unless the union gives an overt sign that it will shift its position of total opposition to pit closures.

The TUC is extremely anxious to try to restart talks between the board and the union. Mr David Bassett, General Secretary of the General, Municipal and Boilermakers Union and a leading TUC member, said yesterday: "We ought to talk to the miners about a new Plan for Coal."

INDIA aims to woo tourists back

BY JOHN ELLIOTT IN NEW DELHI

INDIA is launching a campaign to attract tourists back to the country after mass cancellations of bookings in the wake of Hindu-Sikh riots just over two weeks ago in which over 1,270 people were killed.

switching to other countries because of warnings, now withdrawn, by Governments in Europe and elsewhere about the dangers involved and because of continued publicity abroad about what happened during those three days.

initially, tourism was also affected by curfews, a lack of bus transport and violence on some trains. Now the Government wants to persuade organisers to return to India, emphasising that life is back to normal.

The Government-owned Indian Tourist Development Corporation's hotels have lost almost all their group bookings this month. The private-sector Taj group, owned by the Tata conglomerate, is

Chile debt measures 'include \$800m loan'

By Peter Montagnon in London

CHILE today begins talks with its top international bank creditors on new debt rescheduling measures expected to include a fresh bank loan of about \$800m.

The talks, chaired by Manufacturers Hanover in New York, will concentrate initially on the country's economic prospects and will also be attended by senior representatives of the International Monetary Fund and the World Bank.

Bankers said it was not yet clear whether Chile would follow Mexico and Venezuela in seeking a multi-year rescheduling of debt falling due several years ahead or would concentrate only on 1985 maturities.

That is because Chile, whose finances have suffered from an unexpectedly weak copper price this year, still needs fresh money from bank creditors. Worries about its future cash flow prospects might make some bankers reluctant to agree to a multi-year deal.

Earlier this year, Chile indicated to top bank creditors that it might need some \$1.2bn to \$1.4bn in loans for 1985, but the amount was regarded as too large, given the growing reluctance of the banking community to add to its Latin American exposure.

As a result, Chile will also have to seek credit from official sources, such as governments and the World Bank, as part of an overall debt package that may take several weeks or months to complete.

One urgent task, however, is to ensure that bank creditors do not drop out of their current \$2bn short-term trade credit facility, which expires at the end of the year. Chile has already taken steps to renew the facility by preparing legislation extending its government guarantee on the credits for a further two years.

Elsewhere in Latin America, banks are now considering a cut in their trade credit lines to Peru because only half the available amount of some \$900m is actually being used.

That follows threats by some bank creditors to withdraw their lines altogether because of Peru's failure to pay interest on its foreign debt since midsummer.

Top bankers who hope to meet Peruvian officials again before the end of the month have been reluctant to penalise the country too openly for its failure to pay interest out of fears that might rebound against them in the highly charged political atmosphere surrounding Peru's debts.

Continued on Page 12

Stockholm set to redeem \$1.2bn FRN

BY MAGGIE URRY IN LONDON

RETURNS on international lending have dropped so rapidly in the past year that Sweden has made the unprecedented decision to redeem a \$1.2bn floating-rate note arranged in the Eurobond market as recently as January 1983.

The issue was the largest floating-rate note ever at the time. Now the interest rate is considered too high.

Mr Peter Engstrom, director of international loans at the Swedish debt office, said: "We are looking at a market which has changed rather dramatically. It was a great deal when we did it, but the market has moved."

Last month, Sweden sold a \$500m issue by tender and gained a much finer margin of around 0.06 per cent over the London inter-bank offered rate for Eurodeposits, and today it will start to draw on a \$4bn facility arranged in June by asking banks to bid for \$200m in short-term Euronotes at a margin over the inter-bank bid rate for three-month deposits.

That rate, which is usually 1/2 points below the offered rate, means that Sweden has become able to borrow on more-or-less the same terms as many of the banks that traditionally lend to it, a development which many bankers believe reflects the fall in their own credit rating since the developing-country debt crisis started.

Finland to cancel standby credits, Page 13

French jets deliver warning to Gaddafi

BY OUR PARIS STAFF

THE FRENCH Government yesterday delivered an indirect warning to Libya to withdraw its remaining forces from Chad when two French fighter aircraft flew across N'Djamena, the capital, towards the north of the country.

The last French forces withdrew from Chad on November 10, conforming with France's agreement with Colonel Muammar Gaddafi, the Libyan leader, that both sides would pull out together.

M Claude Cheysson, the French Foreign Minister, confirmed yesterday that Colonel Gaddafi had "broken his word" and that France had demanded that he should keep it.

A week ago, in what Le Monde, France's leading daily newspaper, described on Saturday as the biggest diplomatic gaffe in the Socialist's three-year administration, M Cheysson said that all Libyan forces had left.

M Cheysson yesterday implied that French forces would return if the Libyans failed to withdraw. He said: "They [the Libyans] were there, we [the French] were there, we left. If they return, we return."

He said that if one country failed to live up to its side of the bargain, then the other was freed from it and would take countermeasures.

The flight of the Jaguar aircraft across the capital and towards the north was clearly intended as a warning to Colonel Gaddafi that the French were prepared to intervene again.

The French authorities believe that 800 to 1,000 Libyan troops have remained in Chad, although without their heavy armour.

Overseas 2, Companies 15, World Trade 3, Britain 4.5, Companies 16, Appointments 15, Arts - Reviews 8, Construction 21, Crossword 22, Currencies 26, Editorial comment 10, Eurobonds 15, Financial Futures 26, Int. Capital Markets 12-15, Letters 11, Lex 12, Lombard 11, Management 11, News and Markets 26, Money Markets 26, Stock markets - Bourso 20, - Wall Street 18, 19, - London 24, 25, Technology 6, Unit Trusts 22, 23, Weather 12, Management: hopes pinned on catalysts 5, Technology: metals process reduces cost 6, London: screen test for stock exchange dealers 10, Editorial comment: Africa; Saudi chemicals 10, Lombard: an inflation over-kill? 11, France: a political trap to be avoided 11, Lex: banking on the outside chance 12, Australia: Survey Section III

No one solution lasts forever. And present property markets are very different from those of even a few years ago. Major decisions have always needed experienced advice; now, this must be augmented by more penetrating analysis. DRIVERS JONAS. We continue to invest in the development of new techniques in order to provide clients with the state of the art in property consulting. This is combined today with the necessary commercial edge to achieve results in the market.

OVERSEAS NEWS

Statoil takes over as operator of N. Sea field

BY FAY GJESTER IN OSLO

STATOIL, Norway's state oil company, is to take over from Mobil of the U.S. as operator of the huge Anglo-Norwegian Statfjord field in the North Sea, as soon as possible after January 1 1987.

agreed last week after a prolonged and bitter wrangle within Norway's centre-right coalition. The argument came close to bringing down the Government.

Conservatives. It marks the first time that Mr Willoch and his party have lost an argument within the cabinet. On other disputed issues, the junior coalition partners have always backed down in order to keep the Government in power.

Retaliatory Bonn levy on Swiss lorries

By Rupert Cornwell and Peter Bruce in Bonn

SWISS lorries face a retaliatory levy for the use of West German autobahns from next March, after the collapse of talks in Bonn last week to settle a dispute over Swiss plans to bring in general motorway tolls from next January.

Nicaragua 'seeks good links with Washington'

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

SR MIGUEL D'ESCOTO, the Nicaraguan Foreign Minister, yesterday insisted that his Government wanted good relations with the U.S. He said he hoped for progress in the bilateral talks between the two countries due to resume in Mexico today.

more arms supplies on Soviet ships now heading for Nicaragua, Sr d'Escoto said, but "nothing we do not have a right to obtain."

Canada's inflation rate falls to 3.4%

By Bernard Simon in Toronto

PESSIMISM on Canada's economic prospects has diminished in recent days after a series of encouraging developments.

Malta reopens schools after fee row ends

By Godfrey Grima in Malta

MALTA'S Roman Catholic Church will today reopen its 74 primary and secondary schools, attended by more than 18,000 students, following agreement reached last week with Premier Dom Mintoff's Government over fees.

Chirac re-elected as RPR party leader

BY DAVID HOUSEGO IN PARIS

M JACQUES CHIRAC, the Mayor of Paris who was triumphantly re-elected leader yesterday of his neo-Gaullist RPR, warned his party congress against being over-optimistic of victory in the legislative elections in 1988.

signed to mobilise the government's discouraged supporters. The Government's shift away from its non-ideological stance of the summer is seen as a sign that it has accepted the opposition's challenge to an early opening to the 1988 election.

Swiss Social Democrats vote

By Anthony McDermott in St Gallen

HEER HELMUT HUBACHER, president of Switzerland's Socialist Democratic Party for the last nine years, was overwhelmingly re-elected at the party convention in St Gallen.

Spanish protest over education

BY TOM BURNS IN MADRID

HUNDREDS of thousands of mostly middle-class Spaniards thronged central Madrid yesterday to protest against education reforms in the highest protest to date against the two-year-old Socialist Government.

THE demonstration was an impressive show of strength. It was the largest protest turnout faced by Prime Minister Felipe Gonzalez and invited comparisons with the demonstration last June in Paris against the schools legislation proposed by the Government of former Prime Minister Pierre Mauroy.

Mr Jim Welsher, senior economist at Toronto Dominion Bank, forecast that the Canadian economy was likely to grow more rapidly than that of the U.S. in the second half of this year after several years of relatively sluggish performance.

Cracks show in Lisbon coalition

BY DIANA SMITH IN LISBON

THE UNITY of Portugal's centre-left coalition is cracking with the two ruling parties clashing in public.

Mr Soares has insisted that if the PSD wishes to stay in government, it must back legislation. A meeting between the leaderships of the two parties has been scheduled for later this month, after the PSD council meets to decide its position.

fighting over candidates for 1985 presidential elections, in which Sr Soares is expected to run, and the spillover of this infighting into the PSD's parliamentary attitudes, have worn out Sr Soares's patience.

Israel plans new \$550m budget cut

THE ISRAELI Cabinet decided in principle yesterday to cut a further \$550m from its annual budget as part of the effort to deal with the economic crisis, David Lannon in Tel Aviv writes.

FINANCIAL TIMES, USPS No. 199640, published daily except Sundays and holidays. U.S. subscription rates \$420.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing centers. POSTMASTER: send address changes to: FINANCIAL TIMES, 14 East 60th Street, New York, N.Y. 10022.

Advertisement for Singapore Airlines featuring a map of the world with flight routes, a large airplane, and the text: 'ANNOUNCING THE FIRST NON-STOP FLIGHT TO SINGAPORE. ONE GIANT STEP FORWARD FOR BUSINESSMANKIND.' Includes a small photo of a woman in the bottom right corner.

Handwritten Arabic text: 'مركز الصحافة'

WORLD TRADE NEWS

Rolls-Royce set to bid for Finnish power station deal

ROLLS-ROYCE, the state-owned British aero-engine company, is about to bid for a power station contract in Finland based on a Soviet natural gas link that could lead to a series of Finnish power contracts worth up to £150m.

The first pilot project is for a combined heat and power station for the City of Tampere, Finland's second-largest city.

The station would be powered by one or two Rolls-Royce Olympus jet engines, the type that powered the Vulcan bomber. The engines would generate electricity and their waste heat exhaust would be used to provide district heating for the 300,000 people of Tampere. Up to 15 other Finnish towns may also be powered by gas turbines for electricity and heating.

Rolls-Royce announced its intention to bid for the work

Cheap petrochemicals disruption downplayed

CHEAP petrochemicals produced in the Middle East need not have a disruptive effect if they are marketed evenly in various parts of the world, according to Dr Haas Albers, chief executive of BASF, the West German chemical group.

The Middle East products would be a disaster only if their sales were concentrated in certain markets, he said. For this reason it was important that marketing should not be distorted by higher trade barriers in other parts of the world, such as the U.S., which might have the effect of channelling petrochemical imports largely into European markets.

Dr Albers believed, however, that the European Commission in Brussels should be able to prevent this through the provisions of the General Agreement on Tariffs and Trade (GATT).

Like other West German chemical industry executives, Dr Albers has been at pains to caution against over-reaction to the competitive threat posed by petrochemical installations coming on stream in the Middle East.

The West German chemical companies are basically opposed to protectionist measures, but see the possibility of some action through the EEC and GATT.

Dr Gensler Metz, an executive of Hoechst, pointed out recently that GATT would even approve temporary protective tariffs if they were judged necessary to safeguard an industry while it carried out structural adjustments.

Dr Albers said that the production capacity of the Middle East petrochemical plants was the equivalent of only about 5 per cent of total world consumption. If consumption grew by only 1 to 2 per cent a year, the extra production could be absorbed in a few years.

However, he expressed concern that some European producers were considering increasing capacity to match expected economic growth. They were thinking, for instance, of adding 200,000 tonnes a year to their capacity to turn out linear low density polyethylene (LLDPE), one of the very products to be imported from the Middle East.

Bridget Bloom on the importance of Britain's helicopter choice European collaboration at stake

Britain is at the centre of a struggle over whether it should buy an existing helicopter from Italy or participate in a new Franco-German project for a more advanced aircraft.

BRITAIN is at the centre of a struggle between major European countries in Nato over the future production and purchase of battlefield helicopters.

The struggle centres on whether Britain will buy an existing anti-tank helicopter from Italy or whether it should participate in a new Franco-German programme for a more advanced aircraft.

At stake is not only the helicopter deal itself, worth perhaps £500m, but the future of European collaboration in helicopter construction. That, in turn, inevitably affects the health of the whole European helicopter industry as it struggles to emerge from recession.

Britain is currently evaluating its requirements for two types of helicopter. It wants the two-seater missile-armed anti-tank aircraft for the mid-1980s and needs to replace the troop-carrying Wessex and Puma by the end of this decade.

This latter project, known as AST 404, is also believed to be worth about £500m. Three bids: from Westland of the UK with its Westland 30, from Aerospatiale with the Super-Puma and from the U.S. company Sikorsky, are being evaluated by the Ministry of Defence with a decision originally expected in the next few weeks.

Britain is under great pressure from Italy to agree jointly to develop an advanced version of the A129 helicopter, due for production in its present MK1 form in 1988. The aircraft is produced by Agusta, S.p.A., which is partnering Westland in the EH 101 naval helicopter, known in the UK as the Sea

King replacement.

Britain wants 125 anti-tank helicopters for use by its army on the Rhine; the substantial order could help make the Italian venture viable, and would be especially important to Britain if production arrangements were reached with Westland which could boost exports.

However, Britain is also being pressed by France and Germany to participate in a nascent programme to build a joint anti-tank helicopter for the 1990s. Franco-German plans, which are a centrepiece of intensified political and defence co-operation between the two countries, call for Messerschmitt-Bölkow-Blohm G.m.b.H. and Aerospatiale to produce more than 420 helicopters for Franco-German use and some 500-600 for export.

It is unofficially suggested that development costs on the Franco-German project could be £350m with production costs amounting to over £1bn. Both the French and German defence budgets are strained, and a British financial involvement could be very significant.

Agusta, backed by the Italian Government, is particularly angry at the Franco-German agreement, feeling it to run quite counter to the agreements on collaboration of the 1970s

T & N to help Chinese manufacture telephones

TELEFONBAU and Normalzeit, the West German communications company, has concluded a deal to help the Chinese to manufacture new telephones.

The project is part of a major effort being made by China to modernise and expand its telecommunications system. At present the country has only 5m telephones for its 1bn people.

The Chinese will initially manufacture 250,000 telephone handsets of T&N's T4 model under licence in Shanghai and the West German company will provide technical know-how.

T&N has granted the licence to Shanghai Instrumentation and Electronics Import and Export Corporation and to the Shanghai Telecommunications Works.

The Shanghai factory also plans, in stages, to change over its current telephone production—amounting to 400,000 to 500,000 a year—to T&N's model.

T&N said last week that the deal was concluded at a major international business fair in Peking.

ITT CORPORATION'S West German company, Standard Elektrik Lorenz (SEL), has (announced a contract worth over \$200m by Telecoms Malaysia to install the microwave network that will form the backbone of Malaysia's long distance telecommunications system.

Ironically it appears that the memorandum is now being reviewed by the four governments for signature in the next few weeks.

It seems highly unlikely that this will be in time to produce a sensible solution on the anti-tank helicopter. The main officials will venture now is that the new memorandum may induce some rational planning when it comes to producing joint tactical and troop transporting helicopters for the late 1990s. The project so far a gleam in the eye, would produce a 7.8 tonne vehicle suitable for adaptation for a number of roles, and is known under the Nato rubric NH 90.

SHIPPING REPORT New dose of despair for world markets

BY ANDREW FISHER, SHIPPING CORRESPONDENT

WORLD shipping markets, long sunk in gloom as a result of low freight rates and surplus tonnage, were given a new dose of despair last week with the collapse of debt-laden Irish Shipping.

And a leading shipping banker, speaking in Hong Kong, said 1984 would be the worst year in memory for shipping bankruptcies.

What's more, said Mr Michael Revell of Marine Midland Bank, "1985 could be just as bad." The supply of vessels was rising faster than trade and rates had improved too slowly for many companies.

He reckoned that over the last 18 months, financial institutions had arrested or taken over at least 240 ships from defaulting owners and written off or provided for some \$500m in bad loans.

Last week saw little change in dry cargo rates and Denmark Coates said recent depressing financial reports "demonstrate clearly the strain on many shipping companies' balance sheets of the continuing depression."

Rates for Panamax ships (able to cross through the Panama Canal) remained last week at \$16 a ton for grain cargoes from the U.S. Gulf to Japan, having risen from \$13.75 since the start of October.

But the rate to Europe was again just over \$9 after the previous week's slip. Much of last month's boost in rates was attributable to activity by the Russians, who took an estimated 30-50 ships for grain imports.

Simpson Spence and Young, the London brokers, did not reckon the increased Panamax rates would last. There were no signs of a further surge in raw material cargoes and too many ships were being delivered from shipyards.

On the tanker market, business was steady. Gulf interest in VLCCs (very large crude carriers) eased, but smaller sizes were in demand. The West African and Mediterranean markets were more lively.

WORLD ECONOMIC INDICATORS

		UNEMPLOYMENT			
		Oct. '84	Sept. '84	Aug. '84	Oct. '83
U.S.	000%	2,431.0	2,440.0	2,526.0	2,816.0
	%	7.4	7.4	7.5	8.8
UK	000%	3,225.1	3,283.6	3,115.9	3,094.0
	%	13.4	13.6	12.9	12.9
W. Germany	000%	2,143.5	2,201.8	2,202.2	2,134.1
	%	8.0	8.2	8.2	7.9
France	000%	2,415.9	2,241.4	2,184.4	2,087.4
	%	10.6	9.8	9.6	9.1
Italy	000%	2,900.4	2,837.9	2,859.1	2,701.9
	%	12.8	12.6	12.6	12.0
Netherlands	000%	821.4	839.4	818.4	827.3
	%	14.7	15.0	14.6	14.8
Belgium	000%	630.7	636.1	606.6	631.4
	%	14.7	15.0	14.6	14.8
Japan	000%	1,572.0	1,570.0	1,570.0	1,570.0
	%	2.80	2.77	2.79	2.77

Source (except U.S., UK, Japan): Eurostat

Italian clothing exports up

By Alan Friedman in Venice

ITALIAN clothing exports are expected to total £3,900bn (\$2.1bn) for 1984, a rise in nominal terms of 12.5 per cent.

According to figures released over the weekend by the Italian Apparel Association, total clothing sales by the industry (including exports) will reach £11,000bn this year, an increase of 13.4 per cent year on year.

In the case of both exports and overall sales, the change in real terms is much smaller when an average Italian inflation rate of around 10 per cent is considered.

Greek/Soviet hotel deal

BY ANDRIANA IERODIACONOY IN ATHENS

THE GREEK State Construction Company Ekete is to undertake the building of three hotels costing a total of \$150m (£112m) in Leningrad and the Black Sea and Caspian cities of Sukhumi and Baku, under a Greek-Soviet tourism co-operation protocol signed in Athens on Friday.

Mr Pyotr Abramov, the Soviet Minister for Tourism, who was on an official visit to the Greek capital, said the protocol will make tourism relations between the two countries "as good as commercial, economic and political" ones. The protocol was signed for the Greek side by Mr Costas Kyriazis, Director of the National Tourist Organisation.

The Leningrad hotel is expected to have a bed capacity of 1,300 and those at Baku and Sukhumi between 300 and 500.

The protocol also foresees an increase of 10 to 15 per cent in annual tourist traffic between Greece and the USSR. According to Greek Tourist Organisation figures, about 7,000 Soviets visit Greece each year. Officials said the reverse flow of Greeks going to the Soviet Union on organised tours is greater, but had no precise statistics.

In addition, the two sides pledged to develop specialised tourism, for example "social" tourism for medical and other services.

# Westpac, Australia's world bank, announces record profit.

FINANCIAL HIGHLIGHTS

	'83 Aust \$'000	'84 Aust \$'000	% Increase
Net Operating Profit (after tax) including extraordinary items of Aust @ 38.1 million	241,104	344,082	42.7
Total Group Assets	34,526,244	40,486,981	17.3

The Western Pacific is the fastest growing region on earth.

And as the latest record results in the box show, Westpac is more than growing apace. To be one of the fastest growing banks in the world, means we have to move a little faster than other banks.

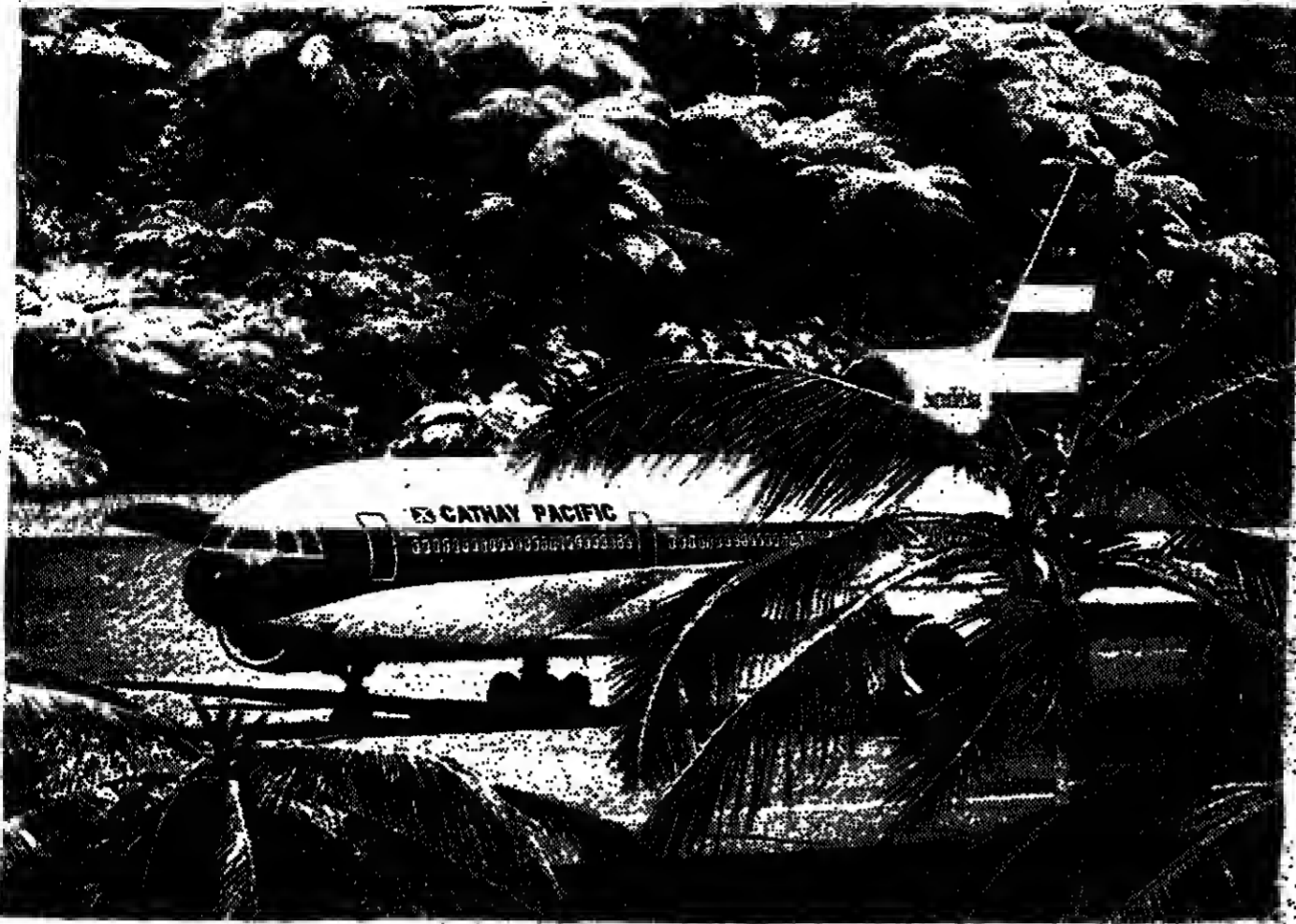
Formed just two years ago following the merger between the Bank of New South Wales and The Commercial Bank of Australia Ltd., Westpac has been moving spectacularly indeed. Already Australia's largest banking group, Westpac controls Australia's largest merchant bank, Partnership Pacific Limited and holds major interests in both a prominent Australian stockbroker, Ord Minnett Limited and a leading bullion company, Mase-Westpac Limited. Australia's largest finance company, AGC, which has also just announced a record net profit, is 76.8% owned by Westpac. The first Australian bank with official representation in China, Korea and many other world centres, Westpac now has a global network of over 1800 offices in 21 countries.

Call Westpac, your world bank.

World headquarters: 60 Martin Place, Sydney, Australia, G.P.O. Box 1, Sydney 2001. Phone: (02) 226 3311. Telex: 22891. With offices in Bahrain, Cayman Islands, Channel Islands, China, Fiji, Germany, Hong Kong, Indonesia, Japan, Kiribati, Korea, New Zealand, Papua New Guinea, Philippines, Singapore, United Kingdom, United States of America, Vanuatu, and affiliates in Tonga and Western Samoa.

**Westpac**  
Australia's world bank.

UK NEWS



**In the Far East it's the next best thing to your private jet.**

At Cathay Pacific, we have always tried to provide you, our passengers, with the ultimate luxury—that of arriving where you want, when you want. As far as is practically possible, we have succeeded. Our service is the most comprehensive and convenient in the Far East. For like every aspect of the Cathay Pacific service, our timetable and network are designed to reduce the stress of travel to an acceptable minimum. So that you arrive feeling rested, relaxed and ready to resume the responsibilities of your position.

*Arrive in better shape*

**CATHAY PACIFIC**  
The Swire Group

FOR FURTHER DETAILS OF OUR SERVICES TO HONG KONG AND OUR COMPREHENSIVE NETWORK OF FAR EASTERN FLIGHTS, SEE YOUR TRAVEL AGENT OR CALL US ON 01-930 7878.

**Austin to seek court damages from six unions**

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUSTIN ROVER, the volume car subsidiary of state-owned B.L., will today ask the High Court for damages against unions which have failed to call off a five-week pay strike.

The company claims that more than half of its 24,000 workers will be back at work today. Confident that the strike is crumbling, it has ruled out compromise with six unions which, it will claim in the High Court, are in contempt of court.

Austin Rover was granted injunctions, under the new Trade Union Act, that the unions must withdraw their strike call until a secret ballot is held. The dispute is over the company's pay offer of 11.1 per cent over two years.

Its decision to return to the court will provoke a confrontation with the Transport and General Workers Union, the biggest in the UK, which is pledged to non-co-operation with the Act, which came into force last month.

Mr Moss Evans, the transport workers' general secretary, has made clear that the Austin Rover strike is official and that he has no intention of signing any cheques for punitive fines that might be imposed by the High Court. The union represents about 18,000 workers at Austin Rover. Many of the five smaller unions, which between them have fewer than 2,000 members with the company, are expected to offer a defence in court.

The Amalgamated Union of Engineering Workers — the second biggest union — has avoided a High Court order by repudiating the strike as unofficial. But it could still hold the key to how quickly the dispute ends.

Management hopes that the engineering unions, which earlier in the dispute said the pay offer was acceptable to the majority of its members — could, after a meeting tomorrow of its executive, instruct workers to report for duty.

Such an initiative might be prejudiced by the ill-feelings among union leaders at the company's resort to law.

**Mars Bars checked after claim of poison**

MILLIONS of chocolate Mars Bars were checked in shops throughout Britain yesterday after animal rights activists claimed that some bars had been injected with rat poison.

Police and shopkeepers discovered that some had been tampered with, but none had yet been found to be contaminated.

About 2st of the bars, made by the Mars confectionery and pet foods company based in Slough, are sold in Britain every day. The Animal Liberation Front claims to have taken its action because Mars was allegedly involved in the use of rats in chemical tests.

Scotland Yard commented: "We are treating the threat seriously as we would treat any threat of serious crime."

Superstores are set to become a significant force in retailing, with shoppers buying a fifth of food sales at them by the end of the decade, according to a report published today by the Eurocomstor company.

The UK forecasts UK superstores — stores with between 25,000 sq ft and 50,000 sq ft of selling space — to increase in the same period from 372 to about 610.

**MPs threaten revolt over aid budget**

BY MARGARET VAN HATTEM, POLITICAL CORRESPONDENT

THE GOVERNMENT is expected to announce on Thursday the allocation of the Foreign Office budget for the next year. The possibility of cuts in overseas aid has caused mounting concern among MPs.

Details of the allocation of funds between overseas aid and other categories including diplomatic missions, the British Council and the BBC External Services, are expected to be given during a House of Commons debate.

Whitshell officials were yesterday insisting that there could be no question of increasing the overall Foreign Office budget in response to MPs' pressure for assurances that the aid budget would not be cut in real terms.

Backbench Tory MPs, however, remain sceptical about the possibility of preserving the aid budget within the present limits and warn that the Government must give some ground if it is to avert a rebellion.

Judicials leaking of the Government's plans is expected early in the week — both to assess backbench reaction and to head off suggestions that any compromise is being made in response to Liberal Party pressure.

So long as some effort of compromise is made, threats of a major rebellion are not taken too seriously. Few Tory backbenchers would care to vote with the Liberals, it is suggested.

THE BANK of Scotland today becomes the first large clearing bank to offer to its customers a comprehensive car insurance package for private motorists. The insurance has been designed by the bank's insurance services and is underwritten by Royal Insurance and DAS Legal Insurance.

BRITAIN'S chemical companies are not taking up the full government assistance available to them for research and development (R & D), according to a report from Chemicals Economic Development Committee.

The study shows that only 0.4 per cent of the £700m government spending on R & D in 1983 was contributed to the chemical industry. In contrast, the French chemical industry received about 4.5 per cent of government spending on R & D, while in West Germany, the figure was 1.7 per cent.

LEADING dairy companies plan this week to step up their campaign for an independent investigation into the commercial operations of the Milk Marketing Board, the monopoly supplier of milk in England and Wales.

The dairy companies have complained that the board failed to consult them when it changed the seasonal scale of its payments to milk producers, which has a considerable bearing on output. They also allege that the board's subsidiary, Dairy Crest, Britain's largest manufacturer of cheese, competes unfairly with them.

PEUGEOT TALBOT is launching in the UK a diesel taxi version of its Peugeot 505 large saloon. It is seeking a share of a market for new taxis estimated at 7,000-8,000 a year and in which there are 60,000 private hire operators.

The taxi differs from other 505 saloons in having heavy-duty electrical systems and wipe-clean vinyl seating. It will cost £2,265, exclusive of meters and taxi signs.

**British Airways accused of lacking efficiency**

BY LYNTON McLAN

BRITISH AIRWAYS (BA) is significantly less efficient than its main UK rival, British Caledonian, according to a report by the Institute of Fiscal Studies.

It says that BA remains a weak performer compared with other airlines despite recent improvements in profits and productivity.

The report also criticises the Government's timing and strategy for the impending privatisation of the state-owned airline. It says the Government should have first attempted to make the industry more competitive by opening up some of BA's routes to other airlines.

"British Airways is not one of the most efficient airlines," the report says. Its improvement over the past three years has been "good, but hardly spectacular."

The Institute is critical of "overall productivity" increases in British Airways, which had been "much less rapid than one partial aspect of productivity, labour productivity." It says: "The much publicised view of a dramatic improvement in efficiency is not borne out by the evidence."

Chil Aviation and the Privatisation of British Airways, Institute of Fiscal Studies, 1/2 Connaught Lane, London SW1E 6DR.

**Congratulations**

to **arianespace**

10th November 1984, 01:14 GMT

For the latest successful launch of Ariane from Kourou, French Guiana which carried the British Aerospace built MARECS B2 satellite into orbit. Designed specifically for maritime communications, after commissioning tests the satellite will enter service over the Pacific Ocean. Shipping in Atlantic waters has been using the British Aerospace supplied MARECS A satellite since 1981.

to **NASA**

16th November 1984, 11:59 GMT

For the successful landing of Discovery carrying two communications satellites which have been marooned in space, creating yet another milestone in space technology. Once aboard the Shuttle, each of the satellites was safely cradled in a pallet, designed and built for use in the Shuttle by British Aerospace. To date pallets have been successfully used in four of NASA's Shuttle missions.

**BRITISH AEROSPACE**

**making space technology work**

Brooklands Road, Weybridge, Surrey KT13 0SJ

10/11/84

# MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

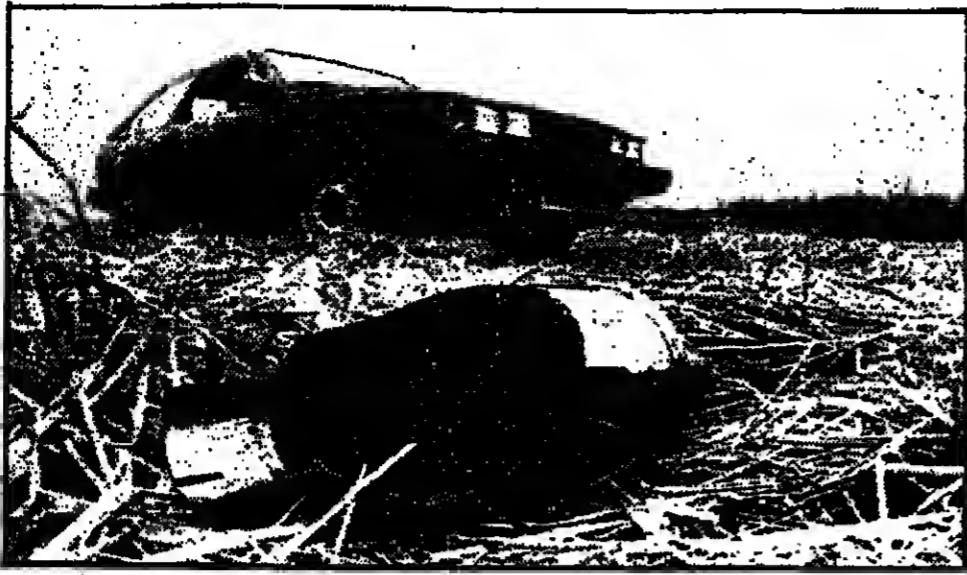
THE BATTLE lines are being drawn in Europe over an issue which may well change the face of the motor manufacturing industry: how to reduce the pollution caused by cars. But as the big battalions—the governments and car-makers—stake out their positions, one other British company is watching developments from the sidelines with bated breath. It is Johnson Matthey Chemicals, part of the group which sprang into the headlines a few weeks ago when its banking arm hit trouble, and has hardly left the front pages since.

For Johnson Matthey is the world's largest manufacturer of autocatalysts, devices which remove noxious substances like nitrogen oxides and hydrocarbons from car exhaust fumes. Not a lot of people know that—although the group's involvement in this potentially lucrative field has not escaped the notice of BP, which has expressed interest in it. There can be few businesses whose future depends so much on political machinations in the EEC as the manufacture of catalysis. But Johnson Matthey and its rivals have invested heavily in the hope that their product will be the Community's chosen route when it legislates to reduce vehicle emissions.

The political obstacles they face are formidable: a large number of motor manufacturers say they are dead set against the installation of catalysis in their cars on grounds largely of cost, and the governments of Britain, France and Italy appear to be lining up alongside them. So how did the company come to be involved in this strange and relatively untried market, and how does it hope to win through with its product? The answer to the first question lies in platinum. The Johnson Matthey group is refining and marketing agent for South Africa's Rustenburg Platinum Mines. Next to JMC's head office on a small industrial estate—just outside Royston, Hertfordshire, is the world's largest and most modern platinum refining plant—and the company is constantly on the look-out for new applications for the metal produced there.

One such use is as a chemical catalyst. Spread thinly over a ceramic honeycomb inside a steel casing and slotted into a car's exhaust system, the platinum group metals—platinum, palladium and rhodium—can cause toxic substances in the exhaust fumes to be transformed into harmless ones.

Johnson Matthey estimates that currently available catalytic converters—do give them their full name—can remove more



A catalytic converter demonstrating that it is still usable after 50,000 miles at maximum speed in a VW Scirocco

## JMC perseveres with an exhausting fight

Andrew Gowers on hopes pinned on a device for cleaner motoring

than 90 per cent of nitrogen oxides, carbon monoxide and unburnt hydrocarbons. The end results are water, carbon dioxide and nitrogen.

Johnson Matthey Chemicals was experimenting with platinum in this way throughout the late 1960s in its Royston laboratories. But its labours were given commercial shape by a new force thousands of miles away—that of environmental politics.

In the 1960s, the inhabitants of Los Angeles and Tokyo were increasingly concerned at the pall of photochemical smog over their cities. Before long, legislators in California and Japan began to transform that concern into action to clean up vehicle emissions.

The setting of increasingly tough emission standards in both the U.S. and Japan was the opportunity Johnson Matthey and a number of other companies had been waiting for. "The 1970 U.S. Clean Air Act brought our industry into being," says Peter Emmel, head of JMC's catalysis division.

With that spur, JMC got to work designing products and developing industrial processes in Royston, while in America, the group's subsidiary

Johnson Matthey Inc set up its own factory based on technology transferred from the UK.

The U.S.—with emission standards that make the fitting of catalytic converters compulsory—is now Johnson Matthey's biggest market. From its plant at Wayne, Pennsylvania, it is the sole supplier of catalysis to Chrysler and American Motors and supplies half of Ford's needs and more than 50 per cent of General Motors' requirements (significantly, GM is ready to build its own catalytic plant in Europe if the Community legislates in favour of these products).

The company is also establishing a plant in Australia, to take advantage of U.S.-style emission standards which will apply there from 1986.

Japan, meanwhile, although its emission standards are at least as tough as those in the U.S., is a somewhat more difficult market, dominated by Japanese companies such as Catala, Mitsui and Nippon Shokubai. But Johnson Matthey has also established a foothold there by supplying catalysis out of the U.S. to Japanese exporters to America—an interesting adaptation to the pressures of international trade, as Japanese companies do not

have to pay duty on U.S.-built parts.

But the final battle for Johnson Matthey and the other catalysis makers may well lie ahead, in Europe.

The focus of the manufacturers' hopes is West Germany, where widespread concern about the possible effects of air pollution on trees has forced the Government to set car emissions; from 1988, it says, tough emission standards in effect requiring manufacturers to fit catalysis will apply. Before that, there is the possibility of tax breaks for cleaner cars and subsidies for users of unleaded petrol—without which, catalysis will not work.

The German move has sparked furious debate in the European Community. Other member states appear determined that Bonn should not act alone. But catalysis are also on the European agenda; the EEC Commission has proposed emission standards which would force the adoption of catalysis from 1995.

Nonetheless, the political cards seem stacked against the catalysis-makers for the moment. Car manufacturers in France, Italy and Britain are campaigning instead for the "lean burn" engine which emits less nitro-

gen oxide and consumes less fuel than a conventional motor. They say—and the British Government, for one, seems to agree—that catalysis increase the costs of motoring drastically, cause cars to consume more petrol, and only work under limited circumstances.

JMC disputes many of these points. It says the cost of a catalyst is only £50—and competition in future may well bring it even lower. It is then up to the car manufacturers to decide how much they want to mark up the sticker price of the car to reflect installation costs.

The company also maintains that catalysis work even at low engine temperatures, and that, provided they are operated in accordance with manufacturers' instructions, they will last as long as the car itself.

Nor does JMC seem particularly daunted by the apparent political odds against it.

"Before the American Clean Air Act, the U.S. motor industry spent a lot of money vilifying catalysis, but it failed to get the law changed. Then, General Motors broke ranks and announced it would fit all its models with converters. It was not long before the motor industry was promoting the catalyst as the answer to a maiden's prayer."

In the same way, he says, European manufacturers—while publicly pouring scorn on catalysis—are putting a lot of effort into gearing themselves up for the possibility that they may after all be introduced.

Whichever way it goes, an awful lot is at stake. For the catalysis makers, a European decision to force installation of their equipment would add at least 10m units—worth about £500m—to the current world market of 22m converters a year.

Johnson Matthey, which currently claims over 60 per cent of the European market (second to the 40 per cent share of West Germany's Degussa) will not say how much money it has staked on the decision going its way. But the 50 employees at its Royston plant are currently turning out only 300,000 units a year compared with installed capacity for up to 2m converters.

One party to the debate, meanwhile, is less than comfortable about its role. The British Government seems committed to supporting its motor manufacturers against another well-known British company.

"We're on the horns of a hypothetical dilemma here," admits one senior official. "Johnson Matthey is one of our more successful companies, whatever the troubles of its banking arm. Yet we'd like them to do everything they produce to the U.S. and Japan, and not sell it at home."

## Stress

# A motivational paradox

BY MICHAEL DIXON

STRESS AT work must be one of the fastest spreading modern illnesses, if we are to believe Glive Jenkins. The general secretary of the Association of Scientific, Technical and Managerial Staffs has estimated that job stress costs the UK economy 37m person-hours a year.

Still, things might be worse. For an equally strong case has been put for arguing that if Mr Jenkins or anyone else managed to stop people from being subjected to tension, no person-hours would be put in at all.

The argument has been spelt out by Professor Art Sweeney of Wichita State University in the U.S. An engineer turned psychologist, he maintains that tension is much the same as motivation so that until people are tense enough they remain apathetic.

The professor equally insists, though, that working life can and often does impose too much tension. In such circumstances the victims become transfixed instead of apathetic, but stop being productive just the same.

The trouble is that while almost all managers subscribe to the first part of the Sweeney hypothesis—that until subordinates have been wound up a bit they will not start—hardly any executives appreciate the

point about excess tension. They assume that however well people are working they will work even better if supplied with still more motivation.

But given the similarity between motivation and tension, an oversupply is apt to freeze us in our tracks. Should our bosses then conclude that we need an additional dollop, we become more and more prone to severe effects of stress.

How much motivation is needed to get off the ground, and how much extra to bash the head into stupefaction against the ceiling, varies from person to person. The Professor believes he has identified three main ways in which people's so-called motivational styles vary. And in each case the characteristics of the people fall somewhere between two extremes.

First there is the "constrained" worker—whose opposite is the "impulsive." Constrained workers are poor self-starters but they soon get going when given an external push. Unfortunately, given a little more boost they are liable to stall as they soon hit their limit.

Indeed, they reach it at a lower state of tension than is needed even to stir their opposites, the impulsive workers.

But they also quickly cut off and since they are essentially self-driven, external pressure must be applied sparingly.

Next are the "independent" workers—whose opposites are "passive" workers. While the independents get moving at half the tension required to start impulsive, they are similarly self-driven and hypersensitive to outside motivation as well as quick to stall.

The passive workers, short on internal motivation are very readily responsive to external drive and they will carry on accelerating as long as anyone.

Indeed, for tension-absorbing capacity they are matched only by the "flexible" workers (whose opposite are "rigid" workers), who operate equally well on internal or external power since they overcome their high initial inertia.

The dreaded rigid workers are as fast as any to respond to their own or others' promptings, but are the fastest of all to lose interest altogether. When they do, Professor Sweeney says, they are outstanding for "high resistance to change and to accepting any kind of positive suggestions."

It is said that he fails to explain how so many rigid workers come to be chief executives... and heads of unions for that matter.

## Management abstracts

Computer insurance for users. D. G. M. Blackburn in *Forecasting* (UK), May 84

Looks at insurance issues affecting computer users—professional indemnity, contractual liability, and fraud; warns that, whatever the remedies available through insurance, most of the difficulties stem from unsatisfactory initial contracts.

Marketing as an investment vehicle. I. Mather and K. Hanagan in *Journal of International Business Studies* (U.S.), Winter 83.

Argues the merits of multinationalals as vehicles for international diversification of investments, giving reasons as their ability to cope with fluctuating exchange rates and their superior management of products and assets.

From war rooms to boardroom. R. Hill in *International Management Europe* (UK), Apr 84.

Investigates the suitability of retired military officers for managerial roles in civil business; debates the appropriateness of attributes required of field commanders to the demands of higher management; avers that transfers can prove highly successful, citing the example of General Haig's move from the U.S. Army to the presidency of United Technologies.

Productivity benefits of automation. M. K. Groover and others in *Industrial Engineering* (U.S.), Apr 84.

Assesses, in broad terms, industries, such as metal-machining, that will be affected by automation and the scale of labour-shedding in manufacturing employment that will ensue; suggests using some of the additional wealth generated to retain displaced workers for the—admittedly—smaller number of new jobs in eg computing.

Direct marketing for insurance. D. R. Thomas in *Forecasting* (UK), May 84.

Claims that marketing is still viewed suspiciously by the insurance industry, and argues that it is not enough for it to ride piggy-back on the marketing effort of other financial services (such as the building societies); describes the marketing innovations carried out by the author's company, AA Insurance Services.

See your sales force as others see it. A. Rigg in *Industrial Marketing Digest* (UK) Vol 9 No 2

Makes the case for including in industrial market research, unobtrusive enquiries about the amount, quality, and level of clients' sales representation; stresses the confidentiality of such questioning, and suggests ways of using the findings.

These abstracts are condensed from the abstracting journals published by *Janab Management Publications*. Licensed copies of the original articles may be obtained at £3 each (including VAT and p+p; cash with order) from Anbar, PO Box 23, Wembley HA9 8DJ.

## Reform of Sunday trading law to be recommended

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PRESSURE for reform of the shops legislation to prepare the way for Sunday trading will reach its peak when the House of Commons publishes a report recommending the abolition of restrictions on when shops can open. At present, most forms of Sunday trading in the UK are illegal.

The report is expected to be published on Wednesday by a committee of inquiry set up a year ago by

the Government. The committee was aided by research work carried out by the Institute of Fiscal Studies.

Its recommendation that shops should be allowed to open on Sundays will please large retailers such as Habitat/Mothercare and Woolworth, but will dismay others such as the John Lewis department stores and Boots, the retail chemists. The Retail Consortium, which

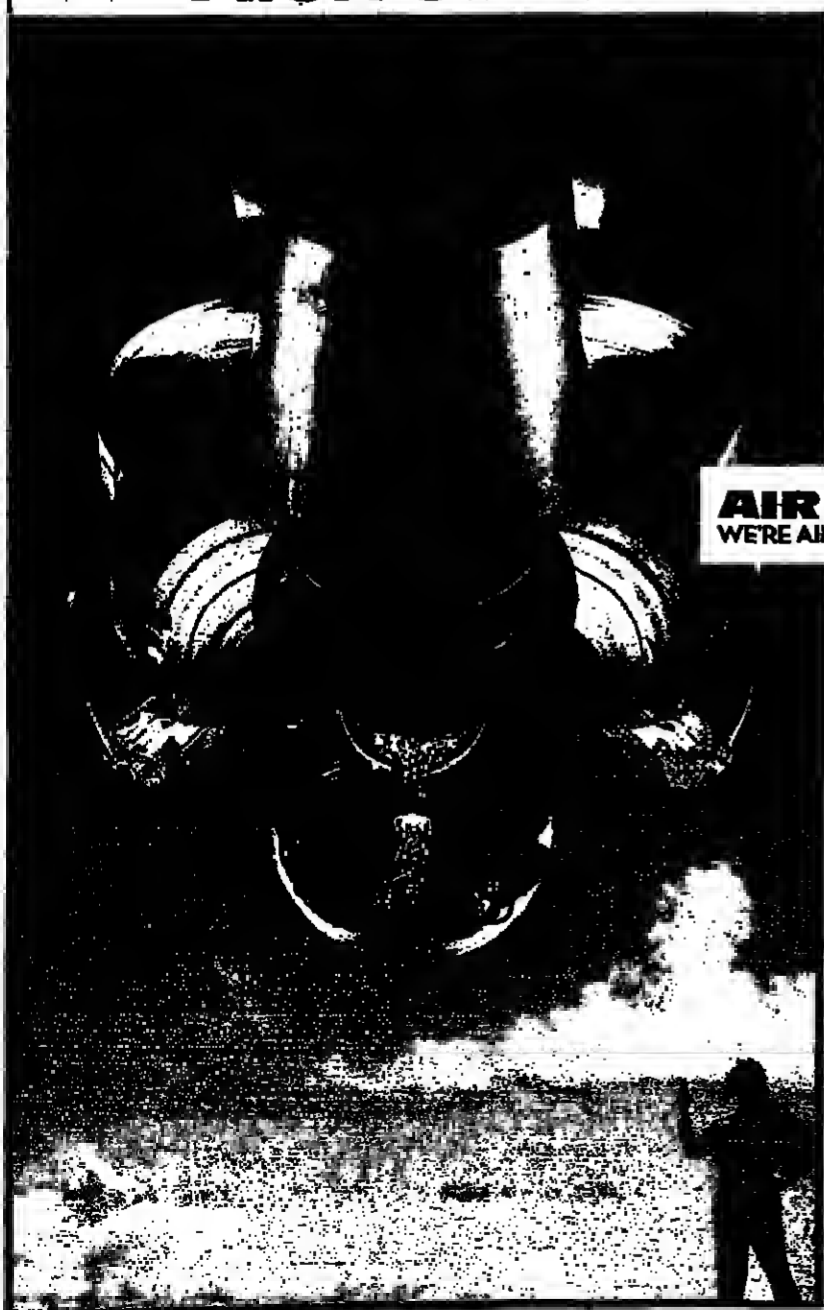
represents most of Britain's retailers, is understood to be divided over the issue.

Although the committee's report favours Sunday trading, there is still uncertainty about when the law will be changed. Previous attempts by individual MPs to change the law have failed, even with tacit government support, and the Home Office may decide that a government-sponsored Bill is needed.

Opposition to radical changes in the law is expected to be coordinated by the Union of Shop, Distributive and Allied Workers.

Many large store chains are believed to have contingency plans for pre-Christmas Sunday opening. This is likely to happen in areas where retailers feel that local authorities are unlikely to prosecute breaches of the law.

## HIGH STANDARDS



AIR FRANCE MAINTENANCE: SOME OF THE MOST SOPHISTICATED AND RIGOROUS TESTING PROCEDURES IN THE WORLD. AN INSPECTION SYSTEM SO THOROUGH, THAT A NUMBER OF OTHER INTERNATIONAL AIRLINES HAVE ADOPTED IT FOR THEIR AIRCRAFT AS WELL.

AIR FRANCE MAINTENANCE: JUST ONE EXAMPLE OF THE HIGH LEVEL OF TECHNICAL COMPETENCE YOU FIND WHEN YOU FLY AIR FRANCE.

**AIR FRANCE** WERE AIMING EVEN HIGHER

## Textile industry criticised for design attitude

By Anthony Moreton

BRITISH textiles and clothing companies must take a more creative approach to design if they are to repulse the flow of fabrics and clothes from France, Italy and West Germany, according to a report published today.

It says the approach must come from a commitment at board level which should integrate the design function into management structures.

The report was prepared by the UK Cotton and Allied Textiles Economic Development Committee. Mr Harry Leach, who headed the working party, said companies in Italy, West Germany, the Netherlands and Belgium were visited, together with five in Britain.

Similarities between the continental European and British companies were more marked than the differences. "But the continentals were just better at managing design," Mr Leach said. "This has led to a growing dependence within British industry on design originating in France, Germany and Italy."

Mr Stuart Hollander, a director of Ventana Vivella and chairman of the committee, added that "the best design in Europe is no better than that in Britain. But the continentals are more adventurous and have more commitment to good design."

British manufacturing companies and the large retail chains have been criticised for years for lacking an appreciation of design as a selling point. The report urges that there should be "a more creative approach which will allow companies in the UK to become more authoritative in their development and promotion of commercial, well-designed products."

The study suggests that British concerns should see whether they could make greater use of independent workshops.

Designing for Success: Approaches to Managing Textile Design. From National Economic Development Office, Millbank, London SW1, 6S.

**Computers and telecommunications—leading a revolution in financial operations.**

See how the latest systems and services can create new commercial opportunities for your business.

The Barbican Centre—November 20 - 22

# COMPUTERS IN THE CITY

## International Exhibition

*online* presenting technology to the business world.

Save £5—phone 01-868 4466 for a complimentary ticket.

CC84 750 3

# TECHNOLOGY

EDITED BY ALAN CAINE

## MANUFACTURING DATA

### Scicon sews up textile technologists

SCICON, the computer subsidiary of British Petroleum, has bought 80 per cent of a small textile technology company. Methods Workshop is a company which has developed a computer system which helps to accurately cost garments before going into mass production. Called the General Sewing Data, the system uses data on the various hand operations needed to carry out a particular sewing job stored in a computer memory. Many such hand operations are needed to make a complete garment but each action is separately timed and coded.

It is important to all types of clothes manufacturers because a manufacturer may have to produce 60 samples of different designs of which 10 may be chosen for manufacture. However, each design must be coded for possible mass production. At the design stage, makers may

commit themselves to 80 per cent of the cost because of the operations needed to make a particular garment. Accurate costing can be difficult with conventional methods—simply standing by a machinist with a stopwatch. There may be 40 separate operations to construct a pair of trousers and 80 for a jacket. But during mass manufacture, it may only take 10 minutes to make the trousers and 80 to 90 minutes for the jacket.

The principles that lie behind the General Sewing Data system are equally applicable to general engineering information. The acquisition will also give Scicon access to Method Workshop's technology which it hopes to use in its computer integrate manufacturing systems as it lacks its own planning product.

ELAINE WILLIAMS

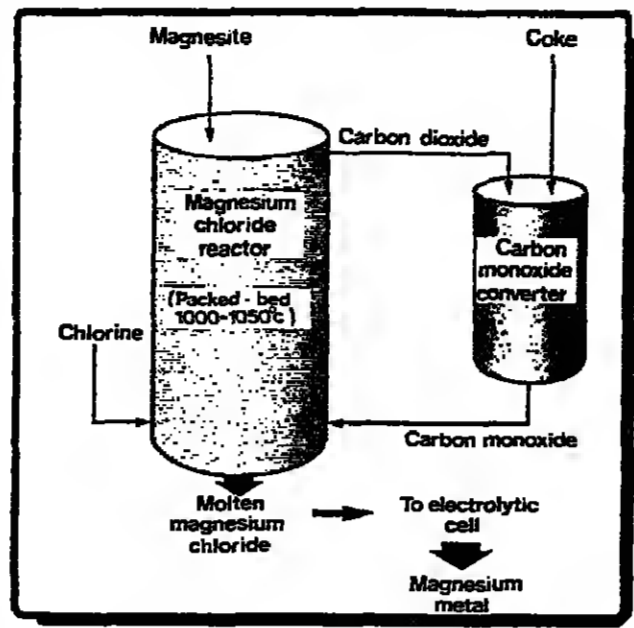
## METAL PROCESS REDUCES COST

### The making of magnesium

BY IAN RODGER

MR PETER JONES thinks he has found something of an elixir for magnesium. Britain's Davy Corporation has recently joined him in the development of a low-cost production process for the metal. Magnesium, with many similar properties to aluminium but a third less weight per unit of volume, has been tantalising automotive manufacturers for years. But the high cost of existing production processes has left world magnesium consumption flat at about 300,000 tonnes a year since the second world war, while aluminium use has soared to 14m tonnes.

Most magnesium today is produced in a multi-stage process that extracts the minute quantities of magnesium chloride in sea water. The magnesium is then separated from the chlorine by electrolysis.



How the new magnesium production works

Mr Jones, a former executive with Britain's General Electric Company, developed a process in the late 1970s that used common magnesite, which has 25 per cent magnesium content, as a raw material. The magnesite rock is poured into a single stage reactor and mixed at high temperature in a process along the lines of that of a blast furnace with chlorine and carbon monoxide gases, yielding molten, anhydrous magnesium chloride at the base of the reactor.

He claims that the process consumes 15 per cent less energy than aluminium smelting, whereas the sea water processes use over a third more energy than aluminium smelting.

Today, magnesium is used mainly as an alloying element in aluminium to reduce corrosion, and in other price insensitive applications. At \$1.45 a pound, it is more than twice the price of aluminium itself. However, at a lower price, it would be an attractive substitute for aluminium in a number of automotive castings, such as transmission housings and intake manifolds.

"Ford say they would switch a lot of components to magnesium if the price came down to 1.6 times that of aluminium," Mr Jones says. "We think we should be able to get comfortably at a 1:4 ratio." If the

metal did break through into the automotive market, there is no doubt that the volume implications could be enormous. The U.S. car industry alone consumes over 400,000 tonnes of aluminium annually, although a lot of this is in rolled products for which magnesium is unsuitable.

When Mr Jones became consultant about the prospects for the process in the late 1970s, he set up Minerals Processing Licensing Corporation (MPLC) and raised funds from a group of private investors to finance laboratory experiments. When these proved successful, he retained Davy McKee (Stockton), the iron and steel plant contractors, to build a £750,000 pilot plant on Teesside. The plant, which produces 1.2 tonnes a day, was built in 1982 and operated for much of last year.

Then, armed with data on the performance of the process, he went to Canada, which has cheap electricity, abundant reserves of magnesite and free trade in automotive products with the U.S., to try to interest the Alberta Government in backing a programme leading to commercial production.

The Canadians were reluctant to back the big jump from the

small pilot plant stage to a 25 tonne a day production plant, and after several months, discussions with the Alberta Government were called off.

Now, MPLC is trying to raise money to build another, larger pilot plant. Meanwhile, it is negotiating with U.S., British and Japanese companies interested in participating in the commercial exploitation of the technology.

Davy has become sufficiently interested to enter a joint venture with MPLC to develop the technology further. And MPLC has given Davy extensive rights to design and manage the construction of commercial plants.

The current schedule calls for the new pilot plant to be up and running by next autumn. If it works well, a first production plant project would set under way in Alberta early in 1986. With annual capacity of 10,000 tonnes, it would come on stream in 1987 or 1988, with another 20,000 tonne plant to follow a year or so later in Quebec.

After that, who knows? "The idea," says Mr Jones, "is to transform magnesium into a 1.3m tonne a year industry by the end of the century."

## WEATHER SATELLITES

### Faulty light bulbs may make forecasts wrong

IF THE weather forecasts for Britain become less reliable over the next few months, disgruntled members of the public can blame two faulty light bulbs that are hurtling through space some 36,000 km above the earth.

Each lamp is no bigger than the tail-light of a car—but costs about \$1,000. The devices are part of an American weather satellite that went out of action in July.

The satellite, GOES-5, had been capturing images of cloud layers and other meteorological phenomena over the Atlantic Ocean. As a result of the fault, weather researchers in Britain and the rest of Europe have been deprived of some of the information they need for forecasts.

World Meteorological Organisation in Geneva.

In the GOES craft, light in the visible and infra-red bands is collected by an imaging device or radiometer. The images are translated into a computer code which is sent by radio waves to receiving stations on the ground.

Radiation is channelled to the cells by a rotating mirror which captures images of separate swaths of the earth's surface. The light bulbs form part of an electromechanical system that tracks the mirror's rotation.

GOES-5, a \$20m spacecraft which was launched in 1981 and should have lasted five years, carried two electromechanical tracking systems each with one light bulb. The second lamp was to provide a back-up in case the primary light failed. But both devices suffered a fault within a week.

Hughes, which developed the radiometer and coding electronics at its Santa Barbara research centre in California, is conducting checks to pinpoint the cause of the failures.

As for the next satellites in the GOES series, Hughes will build into each a total of four lamps to allow for greater redundancy. To reduce the risk of failures, engineers are examining whether to substitute new lamps based on light-emitting diodes for the conventional incandescent types that use filaments.

GOES-7, the next satellite in the series, was due to enter orbit in 1986. Hughes workers are struggling to get it ready by next autumn to plug the gap in the heavens.

Until this vehicle leaves the launch pad, the U.S.'s contribution to the world's geostationary weather watch will add up to just one satellite, GOES-6, launched last year and currently working perfectly.

Until the mishap in July, GOES-6 was in position above the eastern Pacific at 130 deg W longitude. But after the loss of GOES-5, NOAA engineers moved the orbit of GOES-6 to cover the geostationary orbit over the central portion of the American land mass.

PETER MARSH

## The Woolwich Mortgage Rate is down 1%

**11.75%** Specified rate for repayment mortgages

**8.225%** Net rate payable on eligible loans with mortgage interest tax relief at 30%

We are pleased to advise Woolwich borrowers that from 1st December 1984, the interest charged on all existing mortgages with account numbers beginning 01, 04 and 96 will be reduced by 1%. For other existing mortgages, the same reduction will apply from 1st January 1985.

The normal effect of this reduction will be to shorten the term of repayment mortgages. However, if your present monthly payment is based on at least a 12.75% interest rate, payments can be reduced on application to your local branch.

If you have an endowment mortgage, we will be writing to you with details of revised monthly payments towards the end of November 1984.

For Woolwich borrowers, there are still no differential rates — one basic rate applies however large your mortgage.

**If you're really with it — you're with the Woolwich**



The UK's leading computer company  
021-4548585

### Security Printing banknotes

THE NEW £20 note now coming into circulation will be a good deal more difficult to forge than previous notes due to developments in both paper and printing.

For example, intaglio printing has been steadily improved and is even more difficult to reproduce without special equipment. Intaglio plates are the reverse of normal letterpress printing plates—the type is hollow rather than standing proud so that on printing, high roller pressures compress the paper and the ink is left as ridges standing up on the paper. Very fine intaglio printing is now possible, making forging more difficult.

The main difference in the new note however, is that the security metal strip is now "woven" into the paper so that its reflected light presents a broken or dotted line. But held up to the light, the strip looks continuous. For forgery, says the Bank of England, this makes visible photocopying much more difficult.

### Safety Fire alarms

CRUISE Fire Security has developed a fire detection and alarm system which can tell fire services in advance where a potential blaze will happen and what risks are involved.

The company says that the system will be available early next year. It is based on an eight bit microprocessor which monitors up to 320 sensors in 16 specified zones within a building. The computer can check if one sensor indicating a fire is at fault before sending an alarm.

The system will operate a variety of detectors including ionisation and photoelectric smoke sensors.

## 1715 carats

## Cordon Bleu by Martell

since 1765

## INSURANCE

### Brave new financial world beckons the smaller mutuals

BY TERRY DODSWORTH IN NEW YORK

MUTUAL INSURANCE companies in the U.S. enjoy an existence many of their quoted competitors must sometimes envy. They do not have to face the glare of intense Wall Street analysis that has made the quarterly reporting season such an ordeal for many groups, particularly in the property and casualty sector, over the past three years. Yet many of the mutuals appear to be working hard to put themselves in the Wall Street spotlight.

The discussions about "demutualisation," which would change the status of mutuals from ownership by their policyholders to ownership by stockholders, began to gather pace last summer. At that time, the debate was sparked by proposed changes in the tax laws that would have created tax penalties for mutual status—a threat which evaporated when the tax Bill came down roughly neutrally between the mutual and stock companies.

There were also, however, more deep-seated economic reasons for the interest in demutualising. In particular, many executives in the industry had been coming round to the view that the mutuals would have to change their spots if they were to keep pace with the rapidly changing structure of the financial services industry in the U.S.

The economic reasoning runs as follows: In an age of expanding conglomerates, mutuals may lack the fire power to maintain their market position; in mature sectors of the insurance business, the new financial "supermarkets" have bigger and more flexible distribution and sales networks that can be modulated to sell insurance as well as other products.

The big banks may one day be allowed to write insurance, and the traditional insurance companies say they are beginning to suffer from the public perception that the financial conglomerates have broader asset bases which offer greater security. Some smaller insurance companies already believe that these larger financial enterprises, such as American Express or the Sears Roebuck financial services division, are cutting into their business.

The industry seems to be moving into a period of greater volatility and new product development, caused, perhaps, by the increasing public sensitivity over interest rates. While life insurance, offering both life insurance and an investment return, is subjected to more critical appraisal by the public than in the past, product modifications will demand a great deal of flexibility, strong management and heavy investment in novel sales techniques and types of policy.

The managements of at least some mutuals believe that demutualising would give them more freedom to respond to these challenges. Public companies could take the battle back to the financial conglomerates by building their own market shares through acquisition.

Similarly, mutuals could develop new products more easily if they were able to raise cash in the markets. Although mutuals have substantial surpluses—the equivalent of retained profits—some of the smaller ones have not. Even when they have, they are reluctant to dip too deeply into the funds which are their only cushion against bad times.

Finally, some mutuals believe they need to attract more innovative executives who will not join them at present because of their salary and benefits structures.

The three biggest mutuals in the country—Prudential Insurance, Metropolitan Life and Equitable Life—have all examined the possibility of becoming stock companies. Between them they control assets of \$186bn.

The latest indications, however, are that the prospects seem more alluring to smaller groups. Some of the bigger mutuals are already diversifying and the giants of the industry could present themselves with huge and costly administrative problems in going public.

Only two or three years after going public, many of the recently demutualised savings and loans companies are trading as well under their issue price. Investors have been so badly stung that they may be wary of the next generation of demutualisation.

## Financial Times Conferences

### WORLD TELECOMMUNICATIONS

London — December 11 and 12, 1984

Top-level speakers will be taking part in this two-day conference which will be chaired by Mr Tom Byrnes, Chief Executive, Telecom Ireland and Mr Edmund Fitzgerald, President, Northern Telecom Limited.

Set against the background of the British Government's privatisation of British Telecom and as policymakers worldwide are redefining long-standing operations to meet the challenge of the emerging electronic information age, this conference will feature papers by Sir George Jefferson, CBE, Mr James Olson, M Jacques Dondoux and Dr Franz Arnold.

The rapid changes taking place in the industry and the implications for suppliers of products and services and for business users will be examined by Mr Daniel Weadock, President, IIT Europe; Mr Kenneth Phillips, Vice-President for Telecommunications Policy, Citicorp (USA); and Mr Alastair Omand, Executive in charge of Information Systems and Communication Activities, General Motors.

### THE TENTH WORLD BANKING CONFERENCE

London — December 5 and 6, 1984

This conference has a particularly splendid list of speakers as befits the tenth in a prestigious series. A leading elder statesman is normally invited to look at problems in the international economy on the opening day of World Banking and Herr Helmut Schmidt's paper this year is awaited with unusual interest. Mr Walter Shipley, Dr Courtney Blackman and The Rt. Hon. Roy Jenkins, MP, are the conference chairmen and each will be speaking. Dr Hoffmeyer will contribute to the forum on the debt crisis together with Mr William Rhodes, Mr Carlos Langoni, Mr Bias Opie and Professor Brian Griffiths.

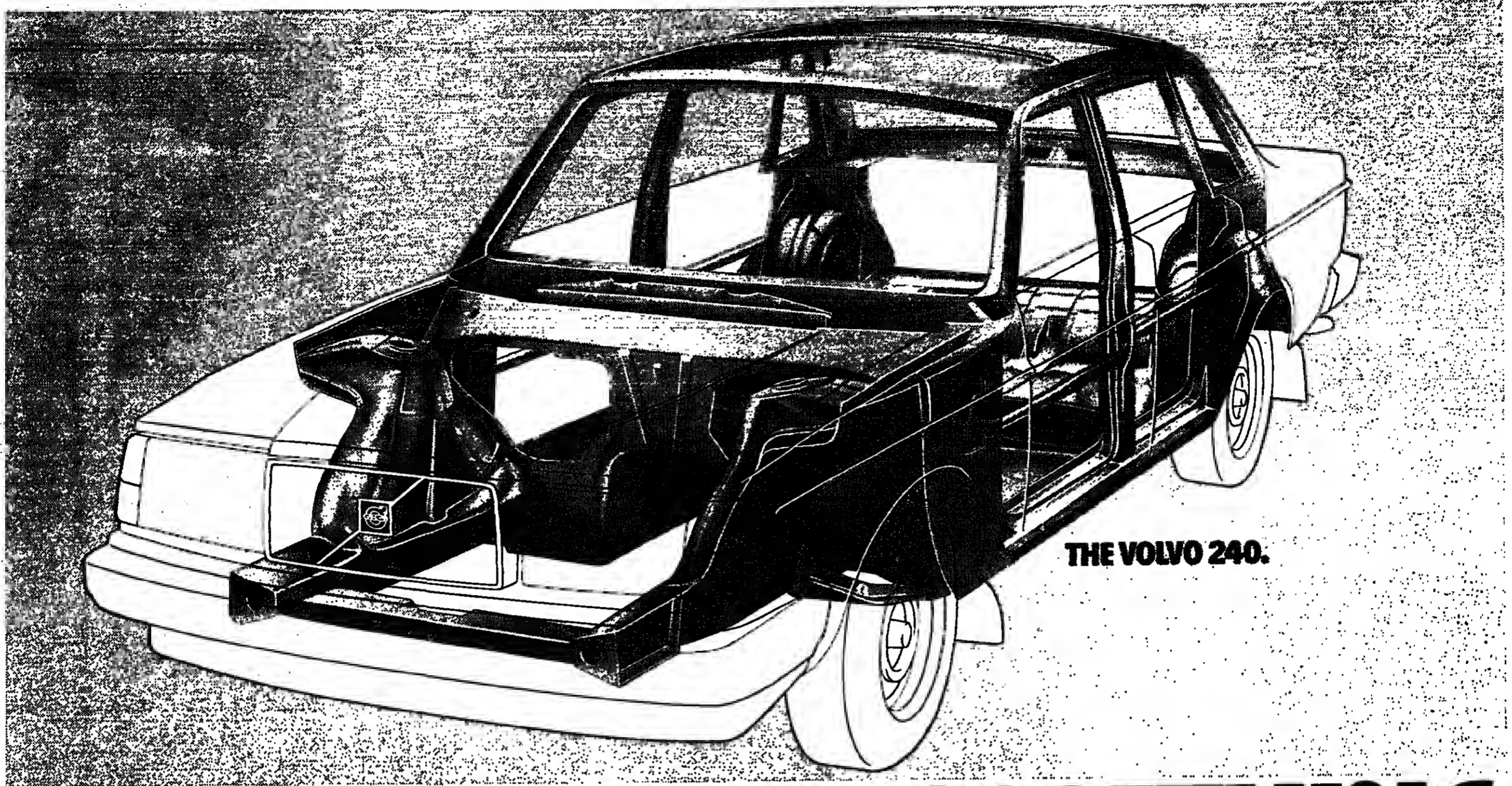
Mr Shipley will examine the health of the U.S. banking system and will be joined by Mr Joe Selby. Dr John Rutledge will look at the U.S. economy after November with particular reference to interest rate developments in 1985. Mr Jean Defassieux, Mr Peter Leslie and Mr Peter Reimpell will address the conference on banking developments in France, Britain and Germany while Mr Armin Martz will look at the international capital markets. Dr Courtney Blackman will represent the smaller developing countries and Sir Geoffrey Howe and Mr A. D. Loehnis will be lunch guest speakers on this anniversary occasion.

All enquiries should be addressed to:

The Financial Times Limited  
Conference Organisation  
Minster House, Arthur Street  
London EC4R 9AX

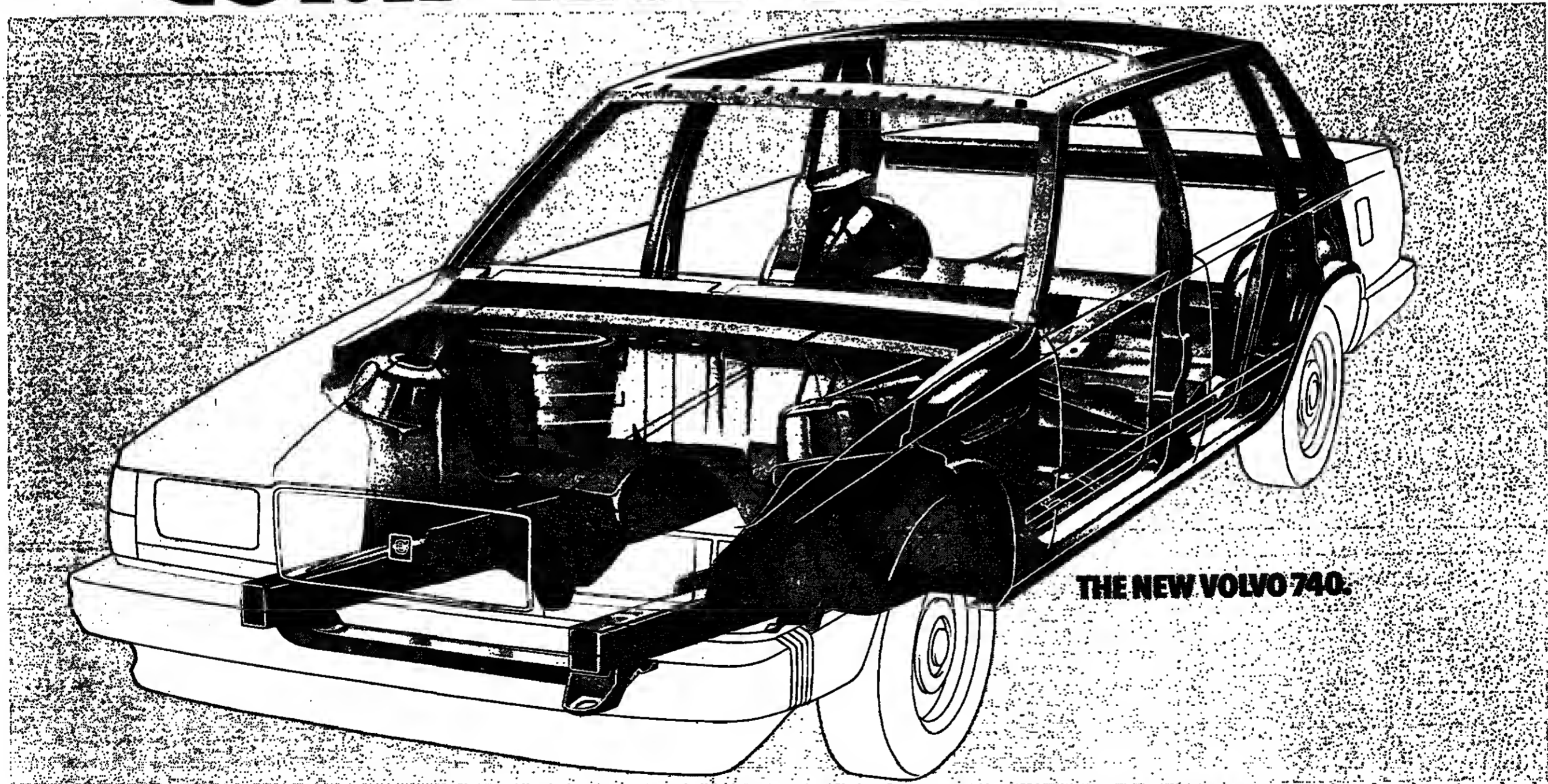
Tel: 01-621 1355 (24-hour answering service)  
Telex: 27347 FTCONF G  
Cables: FINCONF LONDON

WORLD VALUE OF THE POUND every Tuesday in the Financial Times



THE VOLVO 240.

# AND NOW FOR SOMETHING COMPLETELY SIMILAR.



THE NEW VOLVO 740.

The new Volvo 740 saloon has a strong steel safety cage. Just like the Volvo 240.

It has crumple zones at the front and rear. Just like the Volvo 240.

It has a dual braking system that gives you 80% efficiency, even if one circuit should fail. The very same system used on the Volvo 240.

It has a driving seat designed with the help of orthopaedic surgeons, on the basis that people who know how to cure bad backs know how to prevent them. (The seats in the 240 were doctored in the same way.)

At Volvo we don't throw away good ideas simply because we've had them for some time.

Any change we make has to be an improvement. Like the new 2.3 litre engines we offer on the 740. By reducing internal friction we've made them fast and frugal.

The new body shape means there are no wheel arches to cramp your style. (There's more elbow room in the back seat than in a Daimler.)

The dashboard curves slightly so everything is beautifully to hand and the rear suspension is so new we took out a patent on it.

(You'll discover why on cobbled streets or on a tight bend.)

Look for the new Volvo 740 saloon at your nearest Volvo dealer.

It's the latest Volvo there is, but that doesn't make the 240 a late Volvo.

We'll be selling both in our range. And being built the way they are, it could be for a long, long time.

To: Volvo, Springfield House, Mill Avenue, Bristol BS1 4SA. Please send me details.

Mr/Mrs/Miss \_\_\_\_\_

74/52-05-F-47.

Address \_\_\_\_\_

Postcode \_\_\_\_\_

**THE NEW VOLVO 740. FROM £9249.**

NEW VOLVO 740 RANGE STARTS AT £9249. 2.3 LITRE ENGINES. CARBURETTOR AND INJECTED VERSIONS AVAILABLE. PRICES INCLUDE CAR TAX & VAT (DELIVERY & NUMBER PLATES EXTRA). CORRECT AT TIME OF GOING TO PRESS. CUSTOMER INFORMATION TELEPHONE: IPSWICH (0473) 715131.

# THE ARTS



An unfulfilled project to build a latter day London Bridge across the Thames by the Seifert Group.

## Architecture

Colin Amery

# The business of architecture

By the side of Richard Seifert most practising architects look like ghosts. His achievement, by any standards, is immense. His practice was founded after the war in 1946 and seizing the opportunity offered by the redevelopment boom he has reshaped more of London than Nash and changed its skyline more radically than Wren.

The tallest building in Britain is by Seifert. The infamous Centre Point is by Seifert. Town and civic centres of Portsmouth, Glasgow, Erith and Bexley are by Seifert. There are 500 major office buildings by Seifert, 40 hotels by Seifert. He has been described as the "father of modern architecture" because he designs in a light, popular style. He has been called other names, many of them unrepeatable and some of them over-enthusiastic. He is overwhelmingly successful and yet he is a man who has suffered.

He has suffered from critical neglect and has been largely ignored by the gurus of the profession because he is too commercial, too accommodating and not a prime donor. His work over the last quarter of a century has been no worse than much of the huge output of the public offices who ran up the tower blocks for people to live in or scattered the new towns haphazardly over the countryside. The problem with making critical judgments about such a prolific practitioner is that quantity does not usually mean quality.

The Royal Institute of British Architects have somewhat

belatedly recognised the scale of Seifert's success by giving him the prestigious Heinz Gallery for an exhibition of his work until December 21. It is an opportunity to look for the first time at the range and calibre of a practice that employs some 300 technical staff and has a stream of satisfied clients that return again and again.

The exhibition concentrates on the more recent projects completed by the firm or looks ahead to some that are funded but not yet built. Clearly one of the reasons for the vast quantity of the work must have something to do with salesmanship, with the ability to offer just the right package, to complete on time and within the budget and sometimes to offer an understanding of the planning laws that allows a certain development flexibility.

The marketing of architecture is a field that is still, in this country, in its infancy. Recent changes in the RIBA rules have made architectural offices much more like any other big business company. The style of a large practice, like Seifert's, is clearly carefully tuned to providing what the market wants. There are many other architects who believe in a different approach. How often has one heard the architect say that he believes in giving the client something that he didn't know he wanted, that extra dimension that certain something that says art or style. Seifert is a man of his times offering efficient service plus a certain marketable quality.

Seifert architecture is in fact

much more variable than it may appear on occasional acquaintance. In the middle period, between the mid-1950s and the early 1970s, the Centre Point period, there is a distinctive use of concrete forms that marked the Seifert style. Like it or lump it, there was a powerful scale to it and it will represent its period.

Today the design outlook is not to clear. The proposals for the Surrey Docks, for acres of reclaimed land on the Paddington Station goods yard site, for a bridge across the Thames that carries public buildings are all wildly unlike each other and often inconsistent in themselves. The mixture of stylistic clichés on the Paddington site is disturbing and not nearly imaginative enough for such a large London opportunity. The Seifert formula is to try and please everybody with the inevitable consequences.

I suppose the uncertainty that a large firm like Seifert may feel when faced with the future is one of all involved in the commerce of architectural ideas must share.

The paperless office, the end of the divisions between home and working lives, the need for more leisure facilities and better public services are all areas that affect the design of our environment. John Seifert is the younger member of the family who is now taking the firm into the future. He sees the architect's role as closer to the manager's. Development is something to manage, to plan, and somewhere there has to be space made for acts of original creation. He is aware of the deficiencies of the corporate

world but at the same time he is busy creating it. Architecture is to do with less tangible things than economic viability, and in a large practice like Seifert's it is easy to lose contact with the individual moments of creativity.

When I look at their prodigious output—and the exhibition is a good place to do this—I try to shut my eyes and remember any image of clarity that says that Seifert has designed a memorable building. I am afraid I feel as though I have been watching too much television—the moments of originality are rare. You have to admire the range and the proficiency but where is the magic?

Where is the magic of Ronan Point or Harlow or Heathrow? It is wrong to saddle Seifert with the blame for all the malaise of modern architecture. But it will always be the case that much comprehensive development of British cities since the war has been visually disastrous, unmemorable and crude.

We are all responsible. Planning is supposed to be a democratic process and it has become too easy to let the professional take over. Only an informed public can influence the quality of everyday architecture and I suggest that the Seifert exhibition is an eye-opener in more ways than one. It is more than likely that you work in a Seifert building, shop in one, stay in one and it is quite likely that you may die in one of his hospitals. The question has to be asked, what kind of architecture do we deserve?

## Hans Zender/Festival Hall

Dominic Gill

The greater part of the BBC Symphony Orchestra's concert on Friday night under the direction of Hans Zender was devoted to an unusually persuasive performance of Messiaen's Turangalila symphony. Zender's approach to that great Monument to the Added Sixth was fresh, vigorous and colourful—neither pedantic nor overly pious, and always expertly paced. I liked his way suggestively with the themes of love, and all their many transformations: generous but not saccharine, warm-hearted but never cloying.

Zender's shaping of the "Garden of the sleep of love" was nowhere near as languorous, or as yearningly indulgent, as I have often heard it, and

was underpinned by a good brisk tempo: early spring instead of high summer is a decidedly more approachable Messiaen climate. Even the most outrageous and most comically pretentious movement, "Joy of the blood of the stars," was done with an easy, intimate cheerfulness that was instantly appealing. The orchestra's command of the score and timing were exceptionally good: clear brass, bright strings, quick and agile reeds. Under the right conductor they are still a splendid band.

I found the whole of York Höller's Scherzo Holbstein—a 22-minute essay for orchestra and electronic tape whose British premiere opened the

programme—both elaborately unmusical and obstinately unyielding. Höller uses Georg Heym's poem "Die Nacht" as the basis of the piece—a commentary rather than a setting, but a commentary which wholly unilaterally in its effect, lacking any of the dense, compressed energy of the words, a dilution rather than a liberation. There were one or two arresting sound-images on tape, interestingly taken up and reflected by the instruments, among a deal of familiar electronic-studio cliché, and a welter of tiresome reverberant glissando gestures.

The final section, a reading pure and simple of the poem to orchestral accompaniment, was a curious hothouse: having read

and savoured the words in our programme at least a dozen times already, did we really need to hear them read once more aloud?

**Rocking in Rio**

One of the biggest rock events ever will take place in Rio de Janeiro from January 12-20, 1985. Among the 14 acts confirmed to appear are Queen, Rod Stewart, AC/DC, George Benson, Iron Maiden, James Taylor, and Yes. The production is costing \$11m to stage and an audience of over 1m is expected in the specially constructed stadium. The main sponsor is Brahma, a Brazilian beer company.

## Young Apollo/Covent Garden

Clement Crisp

The creation of order out of chaos, as Francis Bacon observed in the television portrait of his work in BBC's Arena programme last week, is a function of art. It is essentially so in the classic dance, where three centuries of Apollonian labour by dancers and choreographers have refined the classic academic style from the generality of human movement.

The underlying theme of David Bintley's new *Young Apollo*, given its first performance by the Royal Ballet on Saturday night, is the discovery of the god's own identity through his emergence from a chaos of feeling, as Bintley describes it in the third book of Keats' *Hyperion* which also served as inspiration for his score. Benjamin Britten's *Young Apollo*. Written in 1939, only eight minutes long, it is music short for balletic use and Gordon Craig's designs, seeing the "wild commotions" that symbolise the youth's uncertainties and nascent powers, and at last showing him how he must "lead into life" and thus assume his true nature as sun god and leader of the Muses (as Stravinsky and Balanchine have shown him to us).

These ideas may be understood as substructure to a plotless ballet or Mark Silver as Apollo, Bryony Brind as Mnemosyne, and a group of 12 women, clad in white tunics—some decorated with black calligraphic strokes—they are seen against three backdrops by Victor Pasmore: pale blue shade and etched with Pasmore's fine-lined shapes, each having at its outer edge a glowing orange disc suggestive of the sun's presence. The stage is brightly lit. In this setting there come a succession of dances, with solos for Apollo, broken by questioning and invocatory poses, giving way to ensembles for the chorus of



Thomas Allen and Elizabeth Gale in the Covent Garden revival of "Don Giovanni"

## Rusalka and Don Giovanni

Andrew Clements

The return to the Coliseum of David Pountney's outstanding staging of *Rusalka* some 18 months after its initial run is to be welcomed most warmly. It is, quite simply, stunning: as perfect an example of an opera producer's ability to work interpretative wonders on apparently recalcitrant material as anything to be found in the current repertoires of either of the London-based companies. This revival, supervised by Lesley Lee, has set its feet with absolute security; at Thursday's opening some scene changes (especially in the first act), created and clunked rather distractingly, and fine detail needed tidying. But everything else is right, and the intrinsic beauty of the production is unshuffled.

Those who say it last time round need read no farther, but should rush to book for a later performance. For the uninitiated the essentials of Pountney's post-Preud'homme interpretation of the story may be restated: Dvorak's tale of the wood-nymph who craved to become a mortal because she had fallen in love with a prince is transmuted into the sexual fantasy of a girl on the fringe of adolescence, with a passion for her father (the Prince) and confrontation with her mother (the Foreign Princess of the opera).

Psychological glosses on 19th-century operas are hardly an original idea, of course. But Pountney's achievement seems to me exceptional, simply because he has executed his plan so effectively.

Many of the principals repeat their roles: Eileen Hamman's graceful, utterly sympathetic Rusalka; John Trevelyan's hefty Prince; Richard Van Allan's sombre Water Spirit. There is a new Jezabala, Ann Howard. In this reworking hers is the difficult character to bring off: the line between pantomime witch and domestic dragon is a thin one, but she treads it most astutely.

Two of the Wood-nymphs are new to ENO: Elizabeth Gronow and Eileen Hulce combine with

## Trumpets and Raspberries

Martin Hoyle

The injured and burning figure dragged from the car smash by the Fiat worker turns out to be Gianni Agnelli. It is, as Griff Rhys Jones puts it in his briefing to the audience, as if Arthur Scargill had rescued Ian MacGregor, while a Fiat worker turns out to be Gianni Agnelli. It is, as Griff Rhys Jones puts it in his briefing to the audience, as if Arthur Scargill had rescued Ian MacGregor, while a Fiat worker turns out to be Gianni Agnelli.

Frightened by gunfire—he has unwittingly foiled Agnelli's kidnapping—the welder Antonio goes into hiding. The unconscious Agnelli is patched up and subjected to plastic surgery as Antonio whose jacket he was wearing when found. Dario Fo's comedy now at the Phoenix after a successful run at Watford, spins a web of complications around the fugitive left-wing worker and his furious, fractious quality is anarchic, part unnaturalist, who still leaves children uncertain whether to laugh or cry. Continuing the tradition, Fo batters the forces of law and order (bare brutal idiots, true colleagues of Truscott in *Loot*) and cheerfully deals out pain to all-comers. Antonio's grieving wife absently pulls a traction-lever, and the bandage-swathed

BASE LENDING RATES	
ABN Bank	10 1/2%
Allied Irish Bank	10 1/2%
Amro Bank	10 1/2%
Henry Ansbacher	10 1/2%
Armo Trust Ltd	11 1/2%
Associates Can Corp	10 1/2%
Banco de Bilbao	10 1/2%
Bank Hapoalim	10 1/2%
BCCI	10 1/2%
Bank of Ireland	10 1/2%
Bank of Cyprus	10 1/2%
Bank of India	10 1/2%
Bank of Scotland	10 1/2%
Bank of Telex Ltd	10 1/2%
Barclays Bank Corp	10 1/2%
Cedar Holdings	11 1/2%
Charterhouse Japhet	10 1/2%
Choulatons	11 1/2%
Citibank NA	10 1/2%
Citibank Savings	11 1/2%
Clydesdale Bank	10 1/2%
C. E. Coates & Co. Ltd	10 1/2%
Comm. Bk. N. East	10 1/2%
Consolidated Credits	10 1/2%
Co-operative Bank	10 1/2%
The Cyprus Popular Bk	10 1/2%
Dunbar & Co. Ltd	10 1/2%
Duncan Lawrie	10 1/2%
E. T. Trust	10 1/2%
Exeter Trust Ltd	10 1/2%
First Nat. Fin. Corp	10 1/2%
First Nat. Sec. Ltd	10 1/2%
Robert Fleming & Co	10 1/2%
Robert Fraser & Ptns	10 1/2%
Grindlays Bank	10 1/2%
Guinness Mahoo	10 1/2%
Hambros Bank	10 1/2%
Heritable & Gen. Trust	10 1/2%
Hillier & Co.	10 1/2%
C. Hoare & Co.	10 1/2%
Hongkong & Shanghai	10 1/2%
Johnson Matthey Ltd	10 1/2%
Knowles & Co. Ltd	10 1/2%
Lloyds Bank	10 1/2%
Mallinball Limited	10 1/2%
Edward Manson & Co	10 1/2%
Meghraj and Sons Ltd	10 1/2%
Midland Bank	10 1/2%
Morgan Grenfell	10 1/2%
National Bk. of Kuwait	10 1/2%
National Girobank	10 1/2%
National Westminster	10 1/2%
Norwich Gen. Trst	10 1/2%
People's Tst. & Sv. Ltd	10 1/2%
R. Raphael & Sons	10 1/2%
P. S. Refson	10 1/2%
Royal Bank Guarantee	10 1/2%
Royal Bank of Scotland	10 1/2%
Royal Trust Co. Canada	10 1/2%
J. Henry Schroder Wag	10 1/2%
Standard Chartered	10 1/2%
Trade Dev. Bank	10 1/2%
TCC	10 1/2%
Trustee Savings Bank	10 1/2%
United Bank of Kuwait	10 1/2%
United Mizrab Bank	10 1/2%
Westpac Banking Corp	10 1/2%
Williams & Glyn's	10 1/2%
Winttrust Secs. Ltd	10 1/2%
Yorkshire Bank	10 1/2%
Members of the Accepting Houses Committee:	
7-day deposits 6.75%, 1 month 7.50%, 3 month 8.25%, 6 month 8.75%, 12 months 9.00%.	
7-day deposits on sums of under £10,000 8%, £10,000 up to £50,000 7%, £50,000 and over 6%.	
Call deposits £1,000 and over 6%.	
21-day deposits over £1,000 7%.	
Demanded deposits 6%.	
Mortgage base rate.	

## ROOSEVELT AND CHURCHILL: A TALE OF TWO MARTINIS

Concerning affairs of state, these two great statesmen were frequently of a single mind. But in the mixing of dry martinis, there was a parting of the ways.

FDR enjoyed his dry martini in the then traditional manner: two parts gin to one part vermouth. Sir Winston, his friend and ally, acknowledged the traditional role of vermouth merely by glancing at the vermouth bottle as he poured the gin.

History would appear to be on Churchill's side. Which is not surprising. After all, who knows more about gin than the English?



## Company Notices

**IMPERIAL JAPANESE GOVERNMENT**  
4% STEELING BOND 1911  
The Government of Japan, by the Imperial Government, has authorized the issue of the above bonds for the purpose of raising the sum of £1,000,000. The bonds will be issued in denominations of £100 and £500. The interest rate is 4% per annum. The bonds will be payable on 15th November, 1985.

**BERGEN BANK INTERNATIONAL S.A.**  
U.S. \$100,000 FLYING BIRD SECURITIES SUBORDINATED LOAN NOTES 1985  
In accordance with the Terms and Conditions of the offering, notice is hereby given that the first interest payment of \$100,000 will be made on 15th November, 1985. The interest rate is 11 1/2% per annum. The principal amount of \$100,000 will be payable on 15th November, 1985.

**CANADIAN \$75,000,000 PROVINCE OF NEW BRUNSWICK Floating Rate Notes**  
Issued May 1984  
Notice is hereby given that in respect of the interest period from November 19, 1984 to February 12, 1985, the notes will carry an interest rate of 11 1/4% per annum. The amount payable on February 19 against Coupon No. 3 will be Can\$22,250. The Base Rate of Can\$110,000 principal amount and Can\$22,250 for Same Name of Can\$110,000 principal amount. Can\$22,250 will be payable on each Can\$1,000 principal amount of a Registered Note.

**THE CHASE MANHATTAN BANK N.A.**  
LONDON AGENT BANK.

## Arts Guide

**MUSIC**

**NEW YORK**  
New York Philharmonic (Avery Fisher): Andrew Davis conducting and organist, Alicia de Larrocha, piano. Ravel, Franck, Paganini, Saint-Saens (Tue); Zubin Mehta conducting, Daniel Barenboim, piano. Mozart, Schubert, Schumann, Brahms, Liszt (Wed); Leonard Bernstein conducting, Christian Altmann, violin. Prokofiev, Goldmark, Dvorak (Wed) (435 8122).

**CHICAGO**  
Chicago Symphony (Orchestra Hall): Leonard Slatkin conducting, Christian Altmann, violin. Prokofiev, Goldmark, Dvorak (Wed) (435 8122).

**OFFENSIVE, DAMAGING & COSTLY!**  
Seminars in Sweden Dec 27-29  
Over 2 million workers at risk. Are you aware of the steps you can take to protect your sector's 'leading and core' company's money from expensive noise claims? Phone Carol Reed - Burlington Conference (0793) 40292 ext. 5007 for further details and reservations.

**MUSIC/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.**

**NOV 16-22**

**LONDON**  
Royal Philharmonic Orchestra conducted by Yehudi Menuhin with Salvatore Accardo, violin. Prokofiev, Tchaikovsky and Elgar. Royal Festival Hall (Mon), (234 3191).  
Peter Donohoe piano. Debussy, Beethoven and Chopin. Queen Elizabeth Hall (Mon), (234 3191).  
Teresa Zylis-Gara recital, Christian Ivaldi, piano (Mon), Théâtre de l'Opéra (142 67 27).  
Alban Berg Quartet from Vienna (Mon, Tue, Wed), Théâtre de la Ville (174 22 77).  
Ensemble Orchestral de Paris conducted by Dieter Gutmacht, Nella Anzuso, soprano; Vivaldi, Corelli, Monteverdi (Tue), Salle Gaveaux (563 20 30).

**NETHERLANDS**  
Rotterdam, De Doelen. Royal Conservatory Orchestra, with vocalists, conducted by Edo de Waart and Roger van Leyden. Beethoven, Mozart, Verdi (Mon); Rotterdam Philharmonic under Edo de Waart, with Radu Lupu, piano, Schumann and Strauss (Tue) (142 91 11).

**ZURICH**  
Tonhalle: Isaac Stern, violin, and Jean-Bernard Pommier, piano. Beethoven, Bach, Mozart and Faure (Mon). Tonhalle Orchestra. Vivaldi, Mendelssohn and Prokofiev (Wed).

**VIENNA**  
Hermann Frey and Thomas Moser with Helmut Deutsch and Leonard Holzman, piano, and the New Vienna Vocal Ensemble led by Peter Altmann. Schubert songs. Musikverein, Brahms Saal (Mon).  
Romeo Oratorio del Gonfalone, vicolo della Scimia 1/B (via Giulia). The Gonfalone Chamber Orchestra with cellist Jorge Schulteis. Bach, Beethoven and Vivaldi (Thu - 9pm), (855 952).

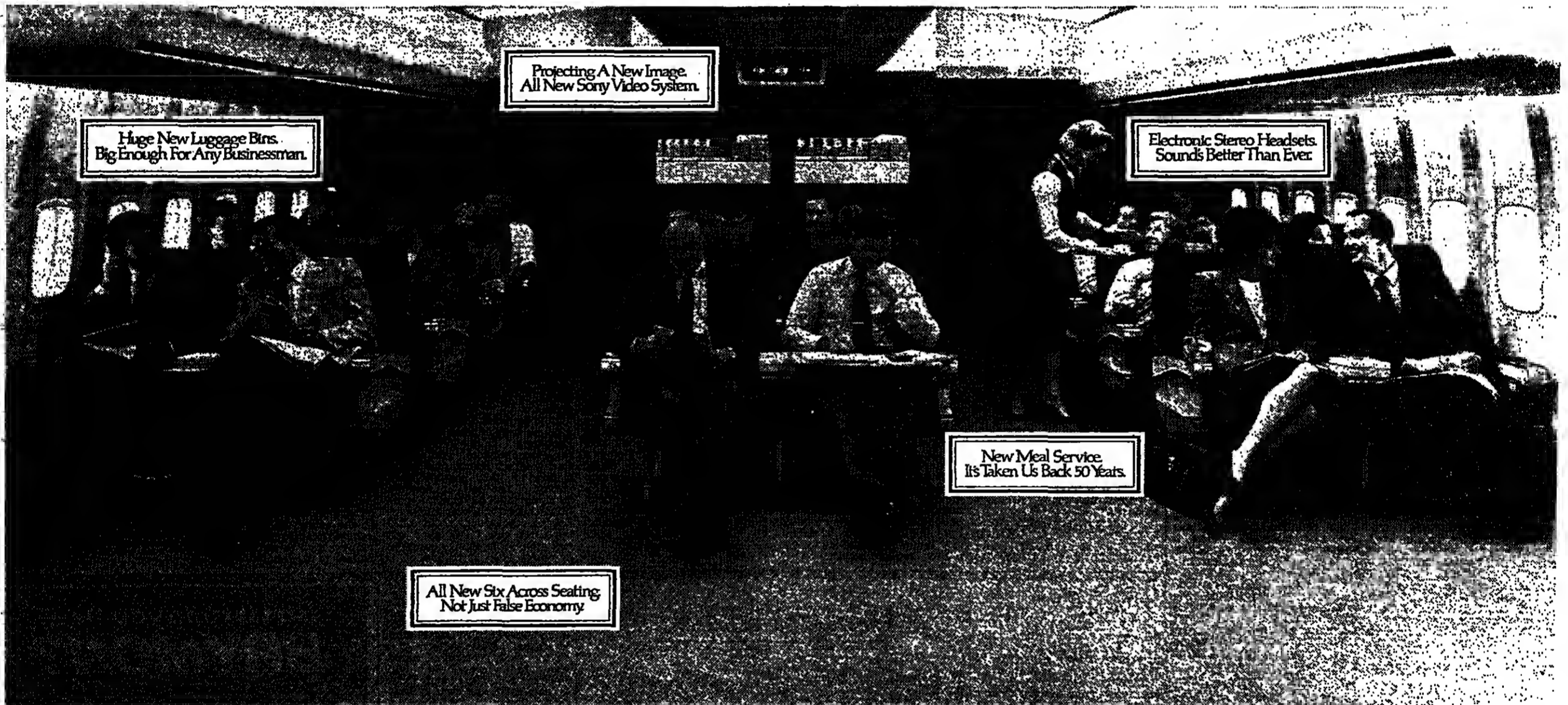
**ITALY**  
Romeo Oratorio del Gonfalone, vicolo della Scimia 1/B (via Giulia). The Gonfalone Chamber Orchestra with cellist Jorge Schulteis. Bach, Beethoven and Vivaldi (Thu - 9pm), (855 952).

**TOKYO**  
The Smetana String Quartet: Richter, Beethoven, Smetana, Tokyo Bunka Kaikan (Mon), (235 1881).  
Tokyo Philharmonic Orchestra, conducted by Yuri Segal; Teruk Duma, piano. Webern, Mozart, Bartok, Tokyo Bunka Kaikan (Mon), (234 8811).  
Rundfunk Symphony Orchestra of Berlin conducted by Heinz Rügner; Wagner, Bruckner, Tokyo Bunka Kaikan (Tue); Beethoven, Hitomi Mitsuhashi, piano, (461 9549).  
Andrew Schill (piano); Bach, Bartok, Haydn, Beethoven, Shintaku Bunka Centre (Wed), (235 1881).

**WEST GERMANY**  
Frankfurt, Alte Oper: Mozart's A leader recital with Ilana Cotescu, accompanied by Roger Vignoles. Wolf, Berg, Liszt and Debussy (Mon).



# Pan Am's New Clipper Class. The Million Dollar Experience.



Huge New Luggage Bins.  
Big Enough For Any Businessman.

Projecting A New Image.  
All New Sony Video System.

Electronic Stereo Headsets.  
Sounds Better Than Ever.

New Meal Service.  
It's Taken Us Back 50 Years.

All New Six Across Seating.  
Not Just False Economy.

One million dollars. That is how much we are spending on refurbishing each Pan Am 747.

Our objective was to make Pan Am Clipper® Class simply the best in the business.

To do this we set about totally re-designing it. In fact little of the old Clipper Class remains.

No longer is there, as with other airlines, one separate business cabin. The new Clipper Class has three. We thought that would give you more privacy.

#### Out With The Old, In With The New.

Then we threw out the eight-across seating. Now it's just six. And, unlike other major transatlantic carriers, they're individual seats purpose-built for business class.

Out too go the overhead bins. Now Superbin comes to the rescue of travellers with large hand luggage. Six times bigger, these new bins can take suitcases standing or garment bags lying flat.

The film went the same way. Out. But

movie buffs needn't worry, in its place is a brand new Sony video system.

However, Clipper doesn't just look better, it sounds better too, with the addition of new electronic headsets. So wherever you sit you'll have the best seat in the house.

#### A New Restaurant At 35,000 Ft.

When it's time for dining there's a whole new experience for you to enjoy. Separate courses served on real china. It's like stepping back in time to the gracious days of flying.

But the benefits of travelling Pan Am Clipper Class aren't all aboard the 747.

On arrival at the airport you go straight to your own separate check-in.

#### Speed Above The Traffic In A Free Pan Am Helicopter.

If you're going to New York there's a free helicopter from JFK to East 60th Street, Wall Street or Newark Airport. No other airline has its own helicopter service.

Meeting our evening New York flight from Heathrow is a free limousine to chauffeur you from JFK to your hotel in Manhattan.

Both of these services leave from the same terminal, the one that you arrive at, our very own Pan Am Worldport®

Be sure to book one of them when you make your reservation.

#### Europe And America Under One Roof.

From Worldport you can also catch Pan Am flights all over America.

It is the only terminal to have both international and internal U.S. flights all under the one roof.

Next time you fly to the States, fly Pan Am. After all, who else offers you, for the price of a business class ticket, a million dollar experience?

For information and reservations, call your Travel Agent or the nearest Pan Am office.



**Pan Am. You Can't Beat The Experience.®**

**FINANCIAL TIMES**

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantimo, London FSA. Telex: 8954871  
Telephone: 01-248 8000

Monday November 19 1984

**Africa faces reality**

THE ORGANISATION of African Unity (OAU) seems at last to have decided to put first things first. Its 20th summit has ended with the apparent recognition that the continent's economic crisis should be its overriding concern.

Lip service to such a commitment has been paid before. But this time the impact of a crippling drought in which hundreds of thousands will be coming on top of a decade of economic decline, may force Africa's heads of state to make a more practical assessment of the organisation's role.

When the first summit was held in Addis Ababa in 1963 the continent was gripped by the euphoria of independence, either recently won or for the most part clearly within reach. In spite of deep-seated regional, political, linguistic and religious differences, this created a common bond. And although the organisation's charter even then spoke of the need to improve living standards on that continent, member states were preoccupied by the call to "eradicate colonialism."

The winds of change did indeed sweep the continent. Portugal's African colonies—Guinea, Mozambique and Angola—and Britain's last African colony, Rhodesia, won their independence.

The irony was that the OAU made little if any material difference to the course of events in those countries.

**Deaf ears**

In 1976 an appeal for a government of national unity in Angola fell on deaf ears. Attempts to arbitrate in the Horn of Africa, Chad and Western Sahara proved as ineffectual as the regular denunciations of South Africa.

In the meantime, the steady economic decline of the continent has continued, created in part by external factors but exacerbated by the fact that in nearly every state the rate of food production has lagged behind population increase.

Not until May 1980, at a special economic summit, did the OAU take a long hard look at the crisis. The resulting document, the Lagos Plan of Action, was widely welcomed.

Its analysis and recommendations reflected the concerns of major donors, including the World Bank.

But implementation has been painfully slow. There is, of course, a limit on the influence any large organisation can bring to bear on member governments. But at a time when greater attention should have been given to the economic crisis, the OAU's time and energies were taken up by the disputes over Chad and Western Sahara, which at one stage threatened to destroy the organisation.

At this year's meeting, however, the OAU in effect turned a blind eye to the continuing problems in Chad, and allowed Morocco to depart in protest over the admission to the OAU of the Polisario Front, which is fighting for the independence of Western Sahara.

An annual opportunity for the continent's leaders to meet a blind eye to the continuing problems in Chad, and allowed Morocco to depart in protest over the admission to the OAU of the Polisario Front, which is fighting for the independence of Western Sahara.

Under current circumstances such a forum should be dominated by discussion of the continent's economic crisis and of its causes, which are common to many of the members. The OAU, embracing 50 countries stretching across a vast continent, may be too large and unwieldy a body to implement the suggestions that emerge. This has to be left largely to the individual members themselves, though greater emphasis could be given to inter-state co-operation in the fields of technology, industry, agriculture and manpower training.

President Julius Nyerere of Tanzania, the new chairman of the OAU, may have struck the right note at this year's gathering. He chided the developed countries, with their considerable food surpluses, for not adequately responding to Africa's famine until people saw "corpses on television." But he also acknowledged that African countries shared the blame. "We can do something if we want to. A pragmatic consensus developed within the OAU would be a small but helpful start."

Adjustment to the new competition from the Middle East is likely to bring a year or so of painful realignment to the European petrochemical scene, leading to further rationalisation of the industry and more jobs.

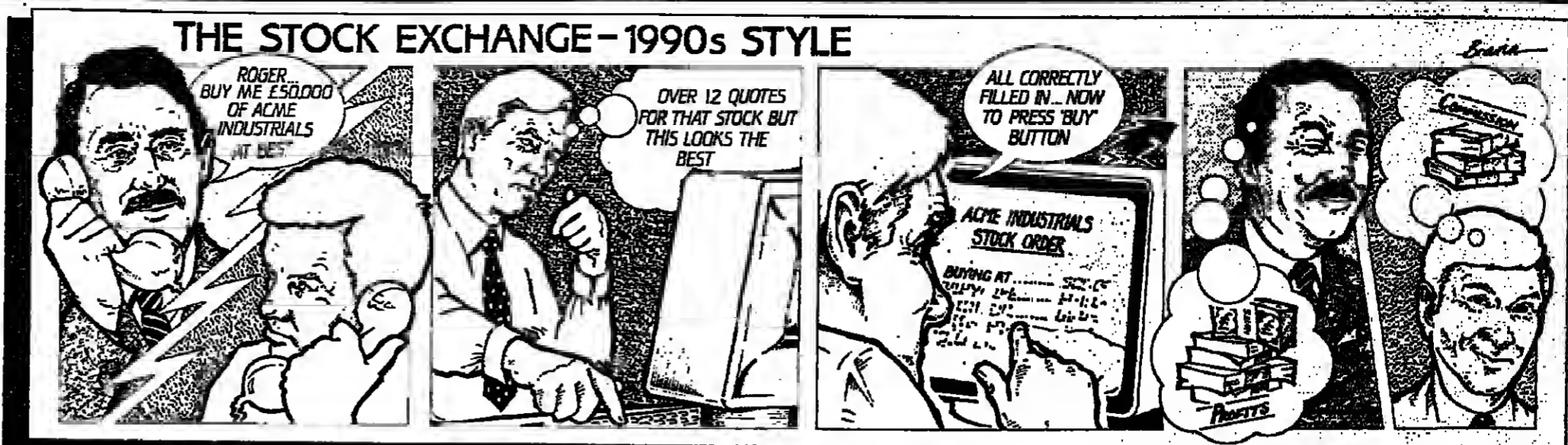
Naturally, no country wants those cuts to fall within its borders. Britain, as shown in a recent National Economic Development Office report, believes it has done more than its share of rationalisation. That report notes that the UK petrochemical industry could be well placed to pursue opportunities for expansion, but this cannot be solely left to the operation of market forces and disciplines. The report calls for voluntary trade restraints from Saudi Arabia and formal protection as a last resort.

The Nedo report seems to reflect a somewhat defeatist attitude on the problem of rationalisation. Moreover, it is doubtful, to put it mildly, whether favourable government treatment would be in the industry's best interests. One of the consequences of government subsidies on feedstocks is seen in Fife, Scotland, where a petrochemical plant is about to come on stream with an output of 500,000 tonnes of ethylene a year. Essochem, Exxon's European chemical subsidiary, threatened to abandon the project in 1981 if it did not get a concession on feedstock taxes. The fact it got them now appears to be a mixed blessing, as the benefits of owning a modern, efficient plant must be weighed against the overall capacity surplus within the industry.

The future of the European chemical industry does not lie in preserving existing capacity in commodity chemicals. It lies in uncovering new products, new uses and new markets in the "downstream" end of the business. For the next decade at least Saudi Arabia will not even try to compete in this arena.

The next two years may be difficult ones for the European petrochemical industry, but with the determination to rationalise and specialise, its long-term future remains bright enough to cope with the ambitions of Saudi Arabia.

Provided that Saudi chemicals are sold at market prices and not pumped into one particular



Technology for the Stock Exchange

**A screen test for the City's dealers**

By Alan Cane

AT THE very heart of the debate about the future of the Stock Exchange, now exercising London's financial community, is the question of the technology which will underpin the new dealing system for equities.

The Stock Exchange Council has made it clear that the concept of competing market makers, on which the new system is based, assumes that the right technology will be available at the right price. Sir Nicholas Goodison, its chairman, reaffirmed only a month ago that the Stock Exchange could remain competitive only if its settlement and information services met the highest possible professional standards.

With 12 months to go before the end of fixed commissions, the shape of the new system is clear, but the technological options still seem wide open.

There is no real argument about the kind of system that would best suit the new Stock Exchange, with its blurring of the distinction between stockbrokers and stockjobbers and its registered market makers.

The traditional trading floor would be replaced by its electronic equivalent, a network of video terminals in member firms' offices, on which they would receive bid and offer prices for the securities of their choice, financial news and research data.

For the first time, they would be able to initiate orders from their offices, rather than on the floor of the Exchange, by tapping their orders into a system using a small keyboard attached to the terminal. And, once the deal is initiated, the rest of the process including settlement and surveillance reporting would be entirely automated.

All deals would be recorded and date-stamped to ensure a complete audit trail. In case the Exchange found it necessary to investigate a particular firm or deal.

As Sir Nicholas said: "Our firms will have to adapt to screen-based, off-floor dealing, although it will cause the Exchange to be able to deal on the floor and I suspect that many will wish to do so."

At present, some 125 stockbroking firms in the UK deal with 15 stockjobbers. The brokers know which jobbers

make a market in which stocks and are able quickly to secure the best price.

When, after 1985, all firms are able to function both as brokers and dealers, it is likely that many more quotations will be on offer for some equities. In a fast-moving, competitive market, by the time a broker had done the rounds to secure the best price, quotations could have changed all the way down the line.

The only effective answer is a computer-based system where every market maker is required to maintain a two-way price in its registered equities and where those prices are displayed continuously to all member firms. This is already happening in the U.S., where it is possible to sit at home with a personal computer, ask "what if" questions about the effect of selling Becham rather than ICI, and then despatch the order electronically.

The Stock Exchange, in fact, is taking as its model the U.S. National Association of Securities Dealers' Automated Quotation System, the over-the-counter market or Nasdaq.

In the past 10 years, listings have increased by 60 per cent on Nasdaq compared with declines of 1 per cent on the New York Stock Exchange and 34 per cent on Amex.

Some 6,000 dealers are linked electronically in one nationwide system which provides exact and instantaneous wholesale price quotations from all dealers who make markets in important over-the-counter stocks; the telephone has been virtually eliminated.

It follows that if the London Exchange lags further behind Nasdaq, New York and others in the adoption of these fast, efficient systems its competitiveness will be sharply limited.

What, then, are the obstacles to establishing a "perfect" system of the kind already described? ("It sounded like Valhalla," said Mr Roger Faulkes, head of marketing for the Stock Exchange.)

There are five:

● It follows that if the London Exchange lags further behind Nasdaq, New York and others in the adoption of these fast, efficient systems its competitiveness will be sharply limited.

● It follows that if the London Exchange lags further behind Nasdaq, New York and others in the adoption of these fast, efficient systems its competitiveness will be sharply limited.

● It follows that if the London Exchange lags further behind Nasdaq, New York and others in the adoption of these fast, efficient systems its competitiveness will be sharply limited.

● It follows that if the London Exchange lags further behind Nasdaq, New York and others in the adoption of these fast, efficient systems its competitiveness will be sharply limited.

● It follows that if the London Exchange lags further behind Nasdaq, New York and others in the adoption of these fast, efficient systems its competitiveness will be sharply limited.

existing systems remain the limiting factors.

Mr Hayter says bluntly: "There is a wide river to be crossed and time only to build a Bailey Bridge initially; we will set about doing it properly the second time around."

So the Stock Exchange will run for the first years of its new life largely on its existing systems, fine tuned for better performance by Mr Hayter's team.

The Tallman computer, for example, installed in the mid-1970s to handle settlements processing, will need to be modified to take account of the emergence of the broker-dealer. There is nothing mystical about this; Tallman was programmed initially to recognise that brokers and jobbers had separate roles. Reprogramming it to understand that distinction no longer exists simply takes time, effort and massive attention to detail.

Bringing the Exchange's

● There is a wide river to be crossed and time only to build a Bailey Bridge

● "Valhalla" would represent an enormous leap for the member firms—too great a leap for many of them to take comfortably.

The technological difficulties should not be over-rated, however; according to Mr George Hayter, director of technical services for the Exchange, the system will need to handle at least 30,000 deals a day, 50 per cent of those in the first hour of trading.

That puts it in the category of a big airline reservation system—costly and complex but proven technology. And the computer services company Logica, which is a consultant to the Exchange on its new system has just completed a system for the Hong Kong Exchange which combines conventional computer communications, so that dealers can "talk" to each other, with the electronic equivalent of a carousel of slides broadcasting price information to the dealers.

Costs, manpower and the

market information services up to scratch is more complex. At the heart of the existing services is a pair of computers called Epic, designed for the storage and dissemination of market information.

Epic is fed by a team of 25 price reporters, each a specialist in a particular market sector and, as Mr Hayter put it "on dart-throwing terms" with the jobbers. "These reporters sense the feeling of the market, over 3,000 securities are covered, about half of which are collected as part of a continuous cycle."

Epic provides information for a whole host of what the Stock Exchange calls "computer readable services," in other words, direct transfer of information to other people's computers. The list of services includes the "Hotline," a continuous service giving mid-price coverage of about 1,500 securities and "Valuline," bid and offer price change coverage of about 3,000 securities.

Electronic dealing will have to wait for the second phase of development, but a system which allows market makers to enter bid and offer prices has to be in operation by 1986. It is likely it will involve simply a direct connection between the Epic computers and a keyboard in the dealer's office.

This will make it possible to display computerised quotations to Exchange members; but the public will have to make do with a "touch" or "indicative" quote, the best bid and best offer price.

Mr Hayter says that despite encroaching deadlines, the Stock Exchange Council is still struggling with high level issues of systems design. "There is still no proposition on the table; we are exploring technological avenues."

But he expects broker/dealers to continue to work on

**The impact of Saudi chemicals**

SAUDI ARABIAN officials will shortly be in London and Paris for urgent talks on proposed moves to restrict imports from Saudi Arabia's emerging petrochemical industry. This unusual move prompts the question of whether restrictions are necessary. Is Europe's chemical industry headed the same way as steel?

The short answer to both queries is no. But the arguments on both sides illuminate the continuing troubles of Europe's petrochemical makers—troubles that do not look like being easily solved.

In the past year, the petrochemical industry has been enjoying a healthy recovery from 2½ years of recession. The luxury of rising prices has put the need for further capacity rationalisation on the back burner, with the result that Europe's overcapacity in petrochemicals is still a worrying 12 to 15 per cent.

Now, the fruits of Saudi Arabia's \$10bn development to turn previously-flared natural gas into petrochemicals are beginning to arrive in Europe. The Saudi imports are expected to account for no more than 5 per cent of world demand by the end of next year, but Europeans are becoming increasingly worried that too much of it will arrive in the backyard.

These fears are aggravated by the fact that Saudi Arabia enjoys Generabised System of Preference (GSP) status with the EEC, a coding given to newly industrialised countries which allows their goods into the EEC tariff-free if they remain within certain limits.

**Painful**

The debate over Saudi Arabia's status as a trading nation with the EEC, however, should not obscure the key element of the situation—that Saudi Arabia has built an industry to convert a natural resource into petrochemicals and now should have the right to sell that product abroad without penalising restrictions. The country imported more than \$20bn of goods last year; its petrochemicals at their peak will account for exports of no more than \$3bn.

Chemical industry executives argue that the Saudi plants were heavily subsidised by government grants and that their output will not be sold at a price which reflects the Saudi investment in plant and equipment.

Provided that Saudi chemicals are sold at market prices and not pumped into one particular

**Viking raid on Italy**

"They saw us as the wild Vikings from the north, who had come to devour them," says Hans Werthen, chairman of Electrolux, describing Italian reactions to the Swedes' final successful bid to take over Zanussi and become the world's largest maker of household appliances.

In some ways the Italians' reaction was sound. The acquisition of Zanussi is only the latest—albeit the biggest—of an extraordinary series of acquisitions which has seen Electrolux purchase more than 100 companies in 40 countries since the late 1960s.

Werthen has sought to establish market dominance and in a largely stagnating market has managed to make Electrolux into one of Sweden's fastest growing companies with sales increasing by 24 per cent a year—and a big part of that coming from acquisitions.

An enthusiastic mountain climber he is used to negotiating obstacles. But the Zanussi takeover has tested even his stamina. He has been helped, however, by his flexibility of Electrolux's top management structure.

The group is run by a trioka. Werthen, aged 63, is undoubtedly the first among equals. But the management load is shared with Costa Bystedt, aged 55, chief executive officer, and Anders Scharp, aged 50, managing director.

Bystedt and Scharp have been with Electrolux for most of their working careers whereas Werthen was brought in from L. M. Ericsson, the telecommunications group. He was hand picked by Marcus Wallenberg, the legendary Swedish banker and industrialist, to rescue Electrolux from crisis.

**Men and Matters**

Electrolux is run. There is no palatial corporate HQ in the capital for the country's second-largest industrial group. It is run from an old vacuum cleaner factory.

Werthen is the extrovert and the public performer of the three—indeed, he is sometimes called the only Swedish industrialist with a sense of humour. He is the main source for new ideas within the group. Bystedt, as a former Swedish rifle shooting champion, is seen as the calculating analyst who sifts Werthen's ideas.

Scharp is the youngest of the three. He is the technical man, charged with implementing the restructuring programme. He used to be head of production in the group.

**Skeletons hunt**

"We are three very different characters," says Bystedt. "We can see problems from different angles. But in most cases we can agree on common solutions. It is a very happy team. I have not seen many companies able to run on this basis."

The Zanussi takeover has proved to be one of the most low-draw-out acquisitions that Electrolux has ever made. But at least it has given it time to check the books properly.

Werthen says: "A company like Zanussi with all its problems has a lot of skeletons in the cupboard."

"Fortunately we are in the same business and knew which doors to open."

Just in case, however, Electrolux has armed itself with an insurance policy against unpleasant surprises. As part of the deal it is withholding some of the payment to the Zanussi family for their shares until it is sure that there are no more cupboard doors to open.

**Hornby's stage**

Rank Xerox (UK)'s gesture in "lending" chairman Bryan Nicholson to the Government has meant promotion to the chair for Derek Hornby, an executive director of the international company, Rank Xerox. Nicholson has been seconded by Rank Xerox for three years to chair the Manpower Services Commission.

Hornby, aged 54, steps into the job at a critical time in the company's fortunes. Forced into a new strategy by increasing competition in the copying market Rank Xerox in Britain has cut its workforce by more than 1,000 to 4,000, and is now offering a complete office service.

It will be Hornby's task to make sure the plan works. "We see our market segments as everything to do with moving and recording a document in an office," he says.

Hornby favours bright shirts

**Cold dips**

Werthen is still a winter swimmer, having a liking for the icy Baltic waters around the islands of Stockholm's archipelago. And he has imposed his own Spartan tastes on the way

**Late nights**

Peter Matthews, David Claxton, and Sheridan Swallow, resigned their posts in Imperial Group's brewing and leisure divisions last Wednesday, and before sitting down to dinner that night had raised £9m from institutional investors. They and their backers are keen to have a stake in convenience stores, the latest fad in British retailing.

The three are bidding for the loss-making Cullens Stores, a chain of some 100 up-market grocery shops and off-licences.

They plan to transform them into early-opening, late-closing stores to supply every domestic emergency—be it breakfast, a pint of milk, a battery for the Walkman, or some soothing late-night tipples.

Mr Claxton says: "We want to restore the tradition in British retailing of service and positive buying."

Retailers of days-gone-by may not have been aware that they were "positively buying" but I think I know what he means.

**Hornby's stage**

Rank Xerox (UK)'s gesture in "lending" chairman Bryan Nicholson to the Government has meant promotion to the chair for Derek Hornby, an executive director of the international company, Rank Xerox. Nicholson has been seconded by Rank Xerox for three years to chair the Manpower Services Commission.

Hornby, aged 54, steps into the job at a critical time in the company's fortunes. Forced into a new strategy by increasing competition in the copying market Rank Xerox in Britain has cut its workforce by more than 1,000 to 4,000, and is now offering a complete office service.

It will be Hornby's task to make sure the plan works. "We see our market segments as everything to do with moving and recording a document in an office," he says.

Hornby favours bright shirts

**Cold dips**

Werthen is still a winter swimmer, having a liking for the icy Baltic waters around the islands of Stockholm's archipelago. And he has imposed his own Spartan tastes on the way

Isn't it time you flew **BRYMON?**

60 minutes from £68 return

Heathrow to Plymouth

60 minutes from £42 single

Route	Frequency	Price from
Heathrow/Plymouth/Heathrow	Now 4 flights daily	£68 return
Heathrow/Newquay/Heathrow	Now 4 flights daily	£76 return
Gatwick/Birmingham/Gatwick	2 flights daily	£64 return
Gatwick/Exeter/Gatwick	Now 5 flights daily	£62 single
Gatwick/Exeter/Gatwick	2 flights daily	£64 return

\*Service operated with Twin Otter aircraft. \*Mon to Fri from Oct 28th.

Talk to your Travel Agent or phone 01-249 6534

**BRYMON**

Observer

INTERVIEW WITH M RAYMOND BARRE

The trap France must avoid

By David Housego in Paris

M RAYMOND BARRE is the French politician who most believes that elections should not be spared unpalatable news—and now his outspokenness is being rewarded.

From being one of the Fifth Republic's most reviled Prime Ministers, who headed a government that succeeded in living standards and allowed unemployment to grow, he now tops the opinion polls as the opposition's most popular candidate for the presidency in 1988.



M Barre: a sombre warning of political instability

Like General de Gaulle over much of his career, M Barre does not belong to a political party. The priority he gave to cutting the budget deficit and setting tight monetary targets while Prime Minister under M Giscard d'Estaing earned him a right-wing political label. But it is not one that he is comfortable with.

To enforce it further, he has just brought out a new book, a large part of which is given over to explaining his speeches. A major theme of the book—and one that echoes General de Gaulle—is that politicians need to regain public credibility and that France must, at all cost, avoid a situation in which government is weak and consensus is lost.

Lombard An inflation overkill?

By Samuel Brittan

IN THE last year or so the case for stimulating demand has been put forward with more sophistication than was formerly the case. The new-style monetarists accept that the best that can be achieved by demand management is to reduce unemployment to that rate below which inflation starts to accelerate.

A gadget paradise From the Managing Director, Puz Technology Transfer Sir—In a world of a gadget paradise, November 14) need have no fear. This complacency is mirrored in many industrial and financial companies in this country.

Letters to the Editor generous basis would guarantee a tax-free uplifted eighthths accrued percentage but applied to the salary at retirement. Neither of these solutions would require much work or actuarial untangling.

Current cost accounting From Mr D. Dale Sir—Michael Frow's article "Ill feeling over CCA" (November 13) tells the sad story of British attempts to account for inflation. He says quite rightly that "... current cost accounting is a solution in search of a problem."

CONCRETE RESULTS by Pioneer. Table with financial data for 1984 and 1983. Includes text: "The following years are faced with some confidence" and "Extracts from the chairman's review".

Associate offices in New York and Antwerp.

**St Quinn**  
Tel: 01-236 4040  
Telex: 8812619  
City, West End, Leeds & Brussels.

**R&T** PROPERTY AND CONSTRUCTION GROUP PLC  
01-483 4837

Terry Byland on Wall Street

## Tougher market in store

THE SOMEWHAT mixed trading results announced over the past fortnight by leading retail U.S. groups may have implications reaching beyond Wall Street. In reviewing their forecasts for the all-important Christmas selling period, brokerage analysts are also taking a view on the pace of the U.S. economy in the final quarter of 1984.

Indeed, the patchy sales progress recorded by the stores in the third quarter may already be indicating a tougher marketplace where consumers are counting the pennies more carefully. Most of the big names pushed sales ahead over the quarter. The strongest gains came from K mart, the king of the discounters, with Wal-Mart, another fast tracker, also outstanding.

The more staid members of the business, J.C. Penney, Allied Stores and Federated Department Stores, chalked up more modest sales gains.

When it came to profit-making, the going evidently became more difficult, with K mart and Wal-Mart still strongly ahead but some of the others suffering from fierce price-cutting and from higher costs.

J.C. Penney's earnings, 8 per cent up in the quarter, only rose because an inventory profit of \$13m was taken in. Associated Dry Goods, with profits 12 per cent up, spoke of a weaker sales trend and the need for heavy promotional expenses.

Wall Street's retail-sector analysts have been heading the signs of a slowdown in consumer activity, although they are by no means of one mind. Some analysts, who naturally have the support of Mr Malcolm Baldwin, the Commerce Department Secretary, and other administration spokesmen, point to high employment levels and low inflation. Consumer confidence re-

Company	Third-quarter results
	Sales Earnings %
Allied St	+ 5.5 - 3.8
Deyton Hudson	+13 - 3
K mart	+16 +13.5
J.C. Penney	+10 +8
Wal-Mart	+33 +3

mains high and several of the leading stores have expressed confidence for their Christmas sales.

Others take a more cautious view, and have been marking down their estimates of full-year earnings from the sector. In his latest review of the industry for Goldman Sachs, Mr Joseph Ellis says bluntly: "Consumer fundamentals continue to deteriorate."

He suspects that the rest of Wall Street will soon start revising its predictions downwards for next year and that retail stocks will be "unlikely to re-establish market leadership."

Last month, he reduced his forecasts for Allied Stores and for Federated Department Stores. Allied turned in a fall of 8 per cent in third-quarter earnings, blaming price-cutting for pressure on its profit margins. Federated, a Cincinnati-based group, sharply disappointed investors with a 31 per cent fall in profits, and admits that the Christmas season will be highly competitive this year.

The possibility that consumer spending may fail to keep the U.S. economy moving forward strengthened last week when the Commerce Department disclosed that retail sales dropped by 0.1 per cent in October, as well as revising downwards its figures for September.

That has cast doubts over the fourth quarter, for the retail stores and for the economy as a whole. A weak Christmas selling period would certainly hurt the store shares, but it would also be a warning signal right across the economic spectrum.

Retail stock prices may already be discounted such slowing in retail sales as has been seen so far. Stock in J.C. Penney, K mart, Allied Stores and Wal-Mart are between 15 per cent and 20 per cent off their peak levels, compared with about 8 per cent for industrial stocks.

The odd one out is R.F. Macy, which paid the penalty for its 27 per cent drop in third-quarter profits with a further slide in the share price, which is now more than 30 per cent off the top.

The question mark over Christmas sales is heavy with significance. Retail stocks have been remarkably resilient over the past fortnight, despite the patchy results for the third quarter and the uneasiness of the industrial stocks. Now, with the Dow Jones industrial average below 1,200 again and market strategists doubtful of support at 1,180 or even lower, retail stocks are vulnerable to any further indication that the economy is slowing down.

Those cash registers will have to ring out loud and clear for the next five weeks if Wall Street is to enjoy the festive season to the full.

## William Hall examines the reasons behind a recent spate of property sales

# U.S. banks sell their ivory towers

NOT SO LONG ago it was only near-bankrupt airlines or cash-strapped industrial companies that were prepared to sell their headquarters. Lately, however, leading U.S. banks, the wealthiest members of the corporate establishment, have been rushing to sell their prestige office towers.

In some cases, the banks concerned have not been in a particularly healthy state. Crocker, which sold its San Francisco headquarters to the Prudential insurance company for \$358m last month, has lost more than \$100m over the last year and the \$185m after-tax gain it has made on the sale of the building will come in handy as it restructures and strengthens its balance sheet. The same goes for InterFirst, the big Texas bank which has suffered from heavy losses in energy lending. It made a profit of close to \$10m on the recent sale of its Dallas headquarters.

The trend is not confined to the weaker members of the U.S. banking community, however. Several of the most successful lenders in the U.S. have also decided that it is time to sell their headquarters. They are under pressure from the government bank regulators to bolster their capital ratios, and big institutional investors appear to have an insatiable appetite for the type of property involved at the moment.

Nevertheless, it is a trend which many of the more conservative bankers in Europe may find hard to accept, and even among U.S. bankers there are differences of opinion about the wisdom of the sales.

In September, Security Pacific, the California banking group, sold its Los Angeles headquarters to Metropolitan Life for \$310m, reaping a \$125m after-tax gain which it used to bolster reserves against possible losses on loans to developing countries. Last week, the Bank of Boston announced it was selling its 13 year-old headquarters for \$365m.

Mr Alan McKinnon, Bank of Boston's chief financial officer, said that the offer was five times the carrying value of the asset, which stood in the banks books at under \$70m. The gain from the sale will substantially increase the capital of both the parent corporation and the bank, allowing for future growth.

In common with other banks which have had to consider whether the sale of the head office makes sense, Bank of Boston had to determine whether the after-tax profit on the building's sale, plus the return it could earn from investing the profits, were greater than the increased rental payments it must now pay.

"We felt we were in the banking business and should get out of the

real estate business," said Mr McKinnon. "We should not hold on to an asset which has appreciated this much and yet not be in a position where we could utilise it in our primary business."

Mr Shelley Seevak, the head of Goldman Sachs' real estate operations, who has played a key role in arranging many of the deals done so far, said that they make a lot of sense. "Property values are very strong right now. Bank buildings generally are very well located, well leased and the sort of high quality properties which are attractive to institutional investors. The big institutional investors have plenty of money available and are anxious to increase their involvement in property."

Mr Seevak said investors were looking for "first-year cash on cash returns of 7% per cent, or a little more" on their investments in bank buildings. They also expect a longer term internal rate of return of around 13 per cent a year.

Not everybody is as bullish as Goldman Sachs about the move by banks to take profits on their headquarters. Mr Robert Gordon, an analyst with Bateman Eichler, a Los Angeles brokerage firm, does not believe that Security Pacific's decision to sell its headquarters makes sense. Its occupancy expenses are

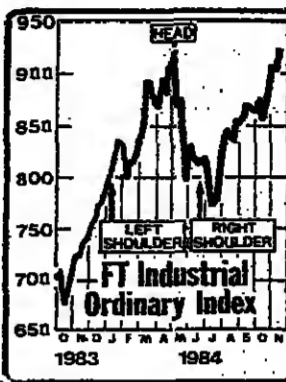
going to be higher and more variable in the future, and he expects the current surplus of office space in downtown Los Angeles to have disappeared within five years.

Bank of America, which is under more pressure than Security Pacific to step up its capital ratios, is not as convinced as some of its rivals that selling its headquarters is in its best long-term interest. The value of the bank's San Francisco headquarters has risen five-fold over the last 14 years and is now probably over \$500m. If several of the bank's other big office complexes were also to be put up for sale it could probably raise more than \$20m in total, and show a pre-tax profit of upwards of \$1.5m.

Bank of America has not ruled out the possibility that some day it might sell some of its property. It sold Seafirst's headquarters shortly after it acquired the ailing bank last year, and used the \$40m profit to boost Seafirst's weak capital position. Mr Daniel Costello, however, who heads the bank's real estate operations, said that he continued to believe "that if you do a honest financial analysis and not try to reach the answer someone tells you to reach, it is not a good financial or real estate decision over the long term to sell our building and lease it back."

## THE LEX COLUMN

# Banking on the outside chance



It is usually bad news about the asset side of a bank's balance sheet that is likely to destroy its share price or get central bank regulators out of bed in the small hours. Covering inter-linked lending to exotic commercial customers, or over exposure to doubtful sovereign risks - these are the flaws which can lead to the roiling noise of structural failure, heard most recently in the collapse of Johnson Matthey Bankers. What happens on the liability side of the account tends to be less immediately dramatic. Banks can indeed be run dry in a matter of minutes, but generally not before developing chronic symptoms of illiquidity. Of course, once the deposit base visibly starts to melt down, as happened last summer to Continental Illinois, a funding crisis can rapidly evolve into a lack of solvency. At that point even the most illiquid assets (including those set in concrete) are hurriedly thrown on to the market.

How a bank funds its loan book may thus turn into as serious an issue as the quality of its loans. Over a span of years, the increasing mismatch between Continental's long-term loans and its funding base - in interbank deposit facilities - was all too obvious a source of instability. It is at least mildly alarming, therefore, to have a not dissimilar type of funding mismatch diagnosed - in the London Business School's current Financial Outlook - as an untenable long-term position for the UK banking sector.

The UK banks are not, it goes almost without saying, supposed to be in any danger. But there is a significant imbalance in the UK banking sector balance sheet, which can only be expected to increase if bank lending continues to grow much faster than the stock of private sector deposits - a reasonable enough assumption, given the broader role envisaged for building societies and the proliferation of alternative savings media. The divergence between loan expansion and domestic deposit growth is quite sharp. Having been almost exactly level at the beginning of 1980 - when private sector deposits and loans both stood at about £47bn - by 1988 the stock of loans is projected to exceed deposits by about 25 per cent, or £30bn.

As this funding vacuum has opened up - currently to perhaps £15bn - two main substitutes for domestic private sector deposits have

been used. The authorities have made good part of the deficit by purchasing an imposing pile of commercial bills - their chosen method of keeping the money market in balance. The remaining gap has been filled by inflows of sterling from overseas. So far so good; but given the scale of demand which these two sources of liquidity seem required to satisfy, it is worth asking how far the banking sector can push its luck, without running into something recognisable as a generalised funding crisis.

There is currently not the slightest hint that the Bank of England is contemplating a change in its approach to monetary control, via overdrafting and bill-buying only a week or two since, the Governor himself was to be observed mounting a defence of the bill mountain. And if the supply of bills were ever in danger of exhaustion, the Bank could simply operate on some other type of instrument - specially forged for the purpose if need be.

The external sector is perhaps a more fickle source of liquidity than custodial transfusions from the central bank. Yet its ability to play the role of a UK financial intermediary is probably stable enough over the medium term. With a balanced current account, it probably only needs the UK institutions to invest overseas to keep up their present portfolio weightings to guarantee an adequate reverse flow into sterling deposits. Whether this is the sort of lurch on which to plan a banking business is another matter.

**British Airways**

The report of the Institute for Fiscal Studies on British Airways (BA), labelling the "world's favour-

## Alfa Romeo sets deadline for UK operation to break even

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

TWO of Europe's leading car manufacturers, Daimler-Benz of West Germany and Italy's Alfa Romeo, have run into serious problems with their UK operations.

Alfa Romeo, which is state owned, has been forced to pump £15.5m (£10.5m) into its British subsidiary to cover losses over the past two years, and has given the company one last chance to survive.

Daimler-Benz's British subsidiary suffered a 75 per cent drop in net profits last year and consequently reduced its dividend payment to the parent group by 20.5 per cent from £2.1m to £1.5m.

Alfa Romeo (Great Britain) has been told it must break even by the middle of 1988 and that its losses for next year should be only around £1m, according to Mr Rinaldo Hercolani, managing director of the British company.

Alfa injected £4.5m into the UK offshoot in 1982 to cover losses for the previous year.

Mr Hercolani said that the latest cash injection should save about £2.3m in annual costs and was made after the parent group agreed a complete change in policy for the British company.

In future it would no longer attempt quickly to rebuild its sales volumes in the UK - which have fallen from 13,000 in 1979 to an estimated 4,000 this year - but instead would cut costs to match more reasonable sales targets - 4,500 for 1985 and between 5,000 and 5,500 the following year.

The company has already cut its headquarters staff from 135 to 71, put its headquarters, opened at a cost of £5m in 1980, up for sale along with other property valued at about £700,000; and cut advertising and promotional expenditure to reflect the lower sales expectations.

Mr Hercolani admitted that earlier this year dealers had been demanding at the rate of five or six a month. This has now been stemmed, he said, and the company is left with 97 dealers, following the loss of 24 in 1983 and 29 this year.

Unsold stocks of cars had been cut back to 1,000 with the import company and at the dealers, compared with 1,600 at the beginning of 1984.

Alfa's problems stemmed to some extent from the disappearance of the small Alfa Romeo which accounted for six out of 10 of the company's total sales in Britain but was replaced by the bigger and more expensive Alfa 33.

This problem should be overcome now that the UK network has the Arma, a model jointly produced in Italy by Alfa and Nissan of Japan, and sold in Britain at £425 less than the equivalent Nissan model.

In future, however, Alfa will concentrate on selling high-performance versions of its models in the UK in order to differentiate them from similar cars produced by the high-volume producers, said Mr Hercolani, pointing out that Alfa's total car output is still only slightly above 200,000 a year.

Mr Hans Tauscher, managing director of Mercedes-Benz (UK) blamed severe competition in Britain's commercial vehicle markets and the strengthening of the D-Mark against the pound for the slump in net profit from £3.8m in 1982 to £1.45m last year. The decline is even more severe when compared with the £9.1m net profit for 1981.

Mr Tauscher said that profits are likely to be reduced again in 1984 because of the continuing strength of the West German currency and because of further extraordinary costs in connection with the move by Mercedes-Benz (UK) to a new £12.25m headquarters and parts supply centre.

In 1983 the company's turnover rose from £296m to £344m. Car sales increased from 12,751 to 13,930 and commercial vehicle sales from 8,990 to 11,145. The company expects car registrations to rise to 14,500 this year and to increase again to 18,000 in 1985. About one-third, 5,600 - of next year's sales will be accounted for by the new 190 model.

## UK under pressure over battle helicopter

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN LONDON

BRITAIN is under severe pressure from its Nato allies to take an early decision on a new battlefield anti-tank helicopter.

The pressure comes from two different directions, with the British Ministry of Defence (MoD) caught uncomfortably between three principal European allies.

Italy is seeking to sell a developed version of its own A129 aircraft to Britain at the same time as British participation is being sought in a new Franco-German helicopter project.

The struggle between the two European programmes for British participation is particularly intense because neither is believed to be fully viable on its own.

Britain's dilemma is particularly acute since a decision in favour of one inevitably risks offending the other, at a time when Britain has decided to give co-operative arms production in Europe a higher priority than ever before.

The contest also illustrates the confusion in the European helicopter market, which many observers believe is not big enough to permit the development in the next few years of two very similar anti-tank aircraft.

Observers also feel that the competition between the two projects can only be detrimental to Europe's hopes of competing in the field with the U.S.

At stake is a contract for about 125 anti-tank attack helicopters for the mid-1990s, worth some £500m (£490m) at today's prices.

However, Britain is evaluating a troop transport helicopter, also worth about £300m, for delivery at the end of this decade. There is as yet no sign of compromise, and suggestions that there might be some cross deals between the two contracts are discounted at the MoD.

Meanwhile it is understood that the ministries of defence in the four countries are preparing to sign a memorandum, originally intended for signature in the late 1970s, which would pledge them to full cooperation in helicopter production.

This will probably be too late to bring rationalisation to the anti-tank projects but could involve the production of tactical and troop transport helicopters for the mid to late 1990s.

Background, Page 3

## Anglo-Irish talks may open way for future progress on Ulster

BY BRENDAN KEENAN IN DUBLIN

DR GARRET FitzGerald, the Irish Premier, and Mrs Margaret Thatcher, the UK Prime Minister, last night began a series of talks which the Irish Government hopes will help the constitutional nationalist parties in Northern Ireland regain the political initiative from their militant Sinn Fein and IRA rivals.

The talks, regarded as the most important Anglo-Irish summit since the series of meetings began in 1980, are taking place under unprecedented security precautions. A few hours before the talks began, neither side would confirm when or where the meeting was taking place.

The British Government, while anxious to appear receptive to Dr FitzGerald's arguments, is reluctant to take any step which might trigger loyalist violence in Northern Ireland. The most likely outcome of the summit is considered to be a fairly low-key communique setting out agreement on broad principles which may or may not imply sufficient agreement on points of substance to satisfy the Irish.

As Dr FitzGerald prepared to leave Dublin, there was some suggestion that he might not sign a joint communique if he was not satisfied with progress at the talks. Instead, according to unofficial reports, he might ask for a three-month moratorium while both sides reassessed their positions.

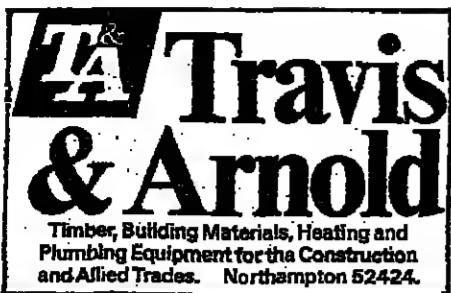
The Irish, who had earlier hoped for a substantive response from the British to the report of the New Ireland Forum, have lowered their sights considerably in recent weeks. They are now seeking agreement on criteria essential for progress in Northern Ireland similar, though not necessarily identical, to those set out in the forum report. This would include the need to reconcile the nationalist minority to the institutions of the Ulster state, and to give institutional recognition to the minority's aspirations and Irish identity.

Ideas canvassed at preparatory talks at official level include reinforcement of the Anglo-Irish Intergovernmental Council by the addition of a full time secretariat and a parliamentary tier; closer relationships between the armies as well as the police forces on both sides of the North-South Irish border; joint judicial structures; and the establishment of a security commission headed by ministers from both governments.

Considerable differences could emerge, however, on the degree of Irish participation - whether, for example, it should be executive or purely consultative - and it is not clear whether the two prime ministers will make sufficient progress today to discuss any of these ideas in detail.

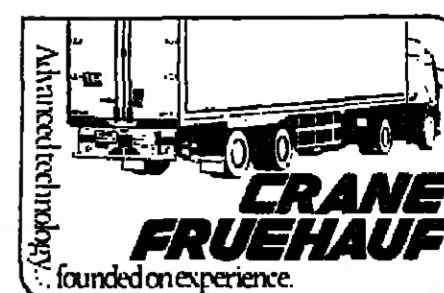
### World Weather

Area	Temp	Wind	Cloud	Vis	Pressure
London	10	15	10	10	1015
Paris	12	18	10	10	1015
Frankfurt	11	16	10	10	1015
Amsterdam	10	15	10	10	1015
Brussels	10	15	10	10	1015
Geneva	10	15	10	10	1015
Zurich	10	15	10	10	1015
Berlin	10	15	10	10	1015
Munich	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10	10	1015
Helsinki	10	15	10	10	1015
Oslo	10	15	10	10	1015
Stockholm	10	15	10	10	1015
Copenhagen	10	15	10		



SECTION II - COMPANIES AND MARKETS  
FINANCIAL TIMES

Monday November 19 1984



Finland to cancel all standby credits as confidence grows

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

FINLAND is to cancel all the standby credits on the books of its central bank which have been used to protect the country against fluctuations in its reserves and balance of payments.

The decision, related to the agent banks on all the deals on Friday, is a stark declaration of Finland's new-found confidence in its own economic outlook. This is also underpinned by a quadrupling of its foreign exchange reserves over the past year.

About \$1.5bn in credits is affected, all of which will have been cancelled by mid-December, saving the country some \$5m annually in commitment fees.

Finland's pulp and paper exports

have been boosted over the past year by the strong dollar, but bankers add that a further reason for the turnaround in the country's finances has been the tight monetary policy pursued by the central bank.

High interest rates at home, coupled with waning fears of devaluation, have encouraged a capital inflow since companies can borrow cheaply abroad without worrying about the risk of their costs increasing as the markka depreciates.

As a result, Finland has joined the growing ranks of industrial countries which no longer need to borrow heavily abroad, a trend which is increasingly forcing the Eurocredit and Eurozone market to turn its attention towards corporate finance.

Terms on this deal include a finely-tuned 1/8 per cent margin and an annual option for lenders to extend the life of the credit by one year.

British borrowers find favour in the Euromarket

BY MAGGIE URRY IN LONDON

THE EUROSTELLING bond market is going the same way as the Eurodollar bond market - British corporate names are finding it much cheaper to borrow there than at home.

More floating rate note issues in the Eurosterling sector are in the offing this week, with Manufacturers Hanover tipped to be leading a £75m deal for the Korea Exchange Bank.

Sweden's decision to exercise the call option on its jumbo Eurodollar floater emboldens how margins have changed. When Credit Suisse launched the deal in 1983, a spread of 1/4 per cent over London interbank offered rate (Libor) and front-end of 1/8 per cent looked pretty fine.

Swedish borrowers will take the same course as Sweden and repay their floaters? Sweden's other FRN issues moved up on Friday afternoon as investors anticipated a shortage of such high quality paper. FRNs could become even more narrowly

lower than in the Eurodollar bond market - and as the borrowers think of sterling as a weak currency, there could well be issues coming from them.

Swedish borrowers will take the same course as Sweden and repay their floaters? Sweden's other FRN issues moved up on Friday afternoon as investors anticipated a shortage of such high quality paper. FRNs could become even more narrowly

traded issues as demand pushes the price up towards par, but call options stop them from rising above it. The pricing of new issues could well change too, with the balance moving towards larger fees and finer margins.

Primary activity in the Eurodollar straight market ground to a halt in the first half of last week until a rush of issues came on Thursday. All had warrants attached.

EUROBOND TURNOVER (nominal value in \$m)

Table with columns: U.S. \$ bonds, Other bonds, Last week, Previous week, Cedel Euroclear

investors are finding it hard these days to sort the sheep from the goats when it comes to warrants. By Friday it was clear that the pick had been Sumitomo's warrants.

Investors are finding it hard these days to sort the sheep from the goats when it comes to warrants. By Friday it was clear that the pick had been Sumitomo's warrants.

slowed to a trickle again. Yamaichi International launched a \$20m convertible for Tsugami, the machine tool company. The conversion premium is expected to be set at about 5 per cent.

By the end of the week Eurodollar bonds had made up mid-week losses, thanks to the firmer New York market.

concession. IBI was the first Japanese borrower in the sector, and with buying demand coming from Japan, the bonds were quoted around par.

Swiss franc bonds gained around 1/4 point over the week, and new issue activity hotbed up.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead Manager, Offer yield, Issued, Amount, Maturity, Av. life, Coupon, Price, Lead Manager, Offer yield

Advertisement for Investors in Industry International B.V. and Investors in Industry Group plc. Includes logos for 3i and various bank partners.

Advertisement for NKK Nippon Kokan Kabushiki Kaisha. Includes logo for NKK and details for \$100,000,000 U.S. Guaranteed Notes due 1991.

INTERNATIONAL CAPITAL MARKETS

U.S. MONEY AND CREDIT

Renewed uncertainty over Fed policy

U.S. BOND prices saw-sawed last week as the markets were swept by successive waves of shifting investor and dealer perceptions about the immediate interest rate outlook and the Federal Reserve Board's monetary policy.

After the Veterans' Day holiday on Monday, prices were marked sharply lower at the start of the week's trading, reflecting the weight of new paper left over from the Treasury quarterly refunding still on dealers' shelves.

In addition to uncertainty about the Fed's current policy stance and in particular, whether the easing apparently under way will lead to a discount rate cut, there was fresh concern over the Federal budget deficit.

The President's post-election planning sessions brought sweeping news for the credit markets. Among the negatives were reports that the administration has raised its deficit forecasts to about \$210bn for the next fiscal year and higher in subsequent years.

At the end, Mr Nigel Lawson, the Chancellor of the Exchequer, was reminding it that the prospect of a 3 point cut in base lending rates provided a firm floor for the present price structure.

The Autumn Statement on next year's spending plans barely stirred the market, in spite of the suspicion of most City economists that the apparent "judges" on spending and revenues could be storing up trouble for the 1985-86 borrowing target.

The net result was that gilt edged prices gained 1/2 point or so, but remained stuck just below the best levels of the year.

And by Friday evening few brokers were predicting exciting things to come this week, when the overriding pre-occu-

Table with 5 columns: U.S. MONEY MARKET RATES (%), Last Friday, 1 week ago, 4 wks ago, 12-month High, Low. Rows include Fed Funds, Treasury bills, CDs, Commercial Paper.

Table with 5 columns: U.S. BOND PRICES AND YIELDS (%), Last Friday, Change, Yield, 1 week ago, 4 wks ago. Rows include Treasury, Municipal, Corporate bonds.

Money Supply: In the week ended November 8, M1 rose by \$2.7bn to \$246.7bn. In October M2 increased by \$71.5bn to \$237.7bn and M3 rose by \$25.7bn to \$271.6bn.

That dilemma shows signs of becoming still more acute. The statistics published last week tended to confirm a steady slowing in economic growth. Another batch of figures this week will help fill in the picture. They include October housing starts tomorrow and an unexpected downward revision in the third quarter GNP estimate, together with corporate profit and consumer price figures on Wednesday.

Wall Street continues to swing wildly in its perceptions correct the imbalance. The renewed attention being given to the deficit problem also highlighted the Fed's current dilemma. On the one hand, concern about the slow-down in economic growth and the slow growth of the money aggregates argues for a further easing. On the other hand, a discount rate cut would mark a major shift in policy at a time when the Fed probably is seeking to maintain the pressure on others to do something about the deficit.

On the plus side, the market is convinced that the authorities will deliver the promised cut in base rates. A 1/2 point reduction is already partially discounted in present prices, but nonetheless could provide renewed impetus to the market, many brokers believe.

The timing of the cut, however, is difficult to judge. The Bank of England appears anxious to delay it until BT applications are well under way, if not completed.

On the other hand, there are some doubts over whether it will be able to continue eliminating the huge shortages in the money markets for more than the next day or so without cutting its de-stocking rates and signalling an immediate base rate cut.

The optimists in the market also expect any further crumbling of the miners' strike to provide a boost to gilts by reinforcing sentiment that inflation will remain under control.

of where immediate Fed policy is heading. After starting out with a bearish tone, the credit markets reversed direction on Thursday.

The turnaround reflected a round of moves by the Fed to add reserves, beginning on Wednesday and including system repurchase agreements on Thursday. At the same time the latest monetary statistics suggested further pressure on the Fed to ease.

The \$2.7bn increase in M1 still left the key money measure close to the bottom end of its target range and way below its interim September to December target path. Likewise the broader M2 and M3 figures held few surprises.

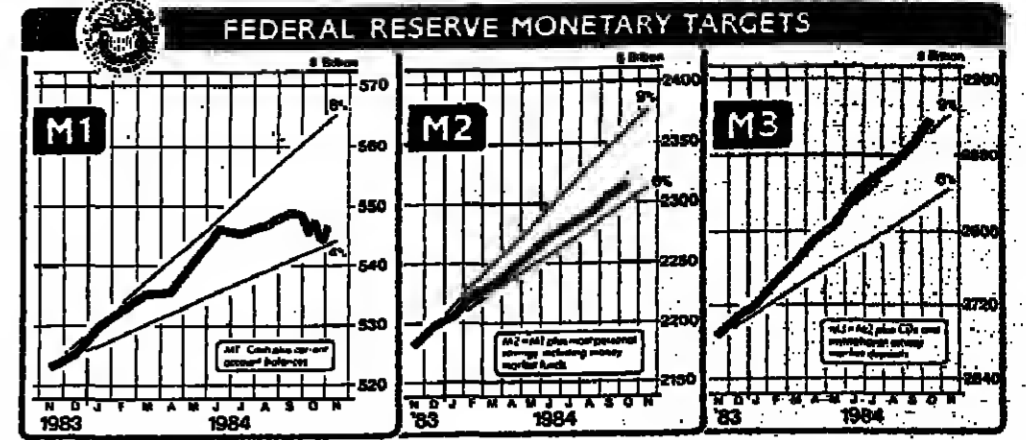
In the meantime the latest banking statistics revealed that discount window borrowings in the first of the latest two-week statement period fell sharply to \$407m. For some Wall Street economists, this suggested a further slight easing and a Fed borrowing target of perhaps \$500m—consistent with a funds rate of around 9.25 per cent.

In fact the funds rate remained stubbornly over the 9.5 per cent level last week while other short-term rates

continued to edge slightly lower. The high funds rate was interpreted by many economists as reflection seasonal factors—and perhaps, banks' concern to avoid other longer forms of borrowing in the hope of lower short-term rates.

At the close, Government bond prices were unchanged to slightly lower, the week having failed to maintain higher levels on Friday as disappointment about the lack of an early discount rate cut set in. The new 11 1/2 Treasury long bond closed 1/2 point lower at the week at 100 1/2.

The market's appetite for new Treasury paper will be tested again this week with the biggest ever sale of two-year paper, of which \$9bn will be auctioned on Wednesday ahead of the Thursday Thanksgiving



Day holiday, which will close the markets again. Last week the Treasury also announced the second sale of its new specially registered notes aimed at foreign investors. The Treasury will offer \$1bn of four-year specially targeted notes together with a \$675bn offering of domestic paper on

November 28. In the corporate markets prices were little changed last week which saw \$4.1bn of a straight debt issued including \$100m issue of five-year 12 per cent notes from Ford Motor mortgage related debt. The bulk of the zero coupon paper was offered by Franklin Savings Association.

Other corporate offerings included a \$100m issue of 11 1/2 per cent seven-year notes from CITI Finance which sold at par, a \$100m issue of five-year 12 per cent notes from Ford Motor mortgage related debt. The bulk of the zero coupon paper was offered by Franklin Savings Association.

UK GILTS

Autumn Statement fails to excite

IT'S CALLED waiting for BT. At the beginning of last week the authorities were clearly concerned to stop the gilt-edged market rising too fast ahead of this week's British Telecom sale.

At the end, Mr Nigel Lawson, the Chancellor of the Exchequer, was reminding it that the prospect of a 3 point cut in base lending rates provided a firm floor for the present price structure.

The Autumn Statement on next year's spending plans barely stirred the market, in spite of the suspicion of most City economists that the apparent "judges" on spending and revenues could be storing up trouble for the 1985-86 borrowing target.

The net result was that gilt edged prices gained 1/2 point or so, but remained stuck just below the best levels of the year.

ation seems certain to be the BT sale. On the plus side, the market is convinced that the authorities will deliver the promised cut in base rates. A 1/2 point reduction is already partially discounted in present prices, but nonetheless could provide renewed impetus to the market, many brokers believe.

The timing of the cut, however, is difficult to judge. The Bank of England appears anxious to delay it until BT applications are well under way, if not completed.

On the other hand, there are some doubts over whether it will be able to continue eliminating the huge shortages in the money markets for more than the next day or so without cutting its de-stocking rates and signalling an immediate base rate cut.

The optimists in the market also expect any further crumbling of the miners' strike to provide a boost to gilts by reinforcing sentiment that inflation

will remain under control. Against that, brokers will be looking closely at how much cash the institutions may take out of gilts to pay for BT shares, although dividend payments of \$800m over the next week should offset some of the squeeze on liquidity.

Another uncertainty is the trend in interest rates in the U.S., where forecasts of yet higher budget deficits have dampened some of the optimism about falling interest rates.

The result, according to Mr Keith Jones of brokers James Capel, is that the gilt market may be in for a period of consolidation, with prices holding fairly close to current levels.

It is a view shared by Mr Stephen Lewis of Phillips and Drew. "The market may do quite well and then boil over," he says, but any fall is likely to be limited.

year's monetary targets. Instead the assumption is that the growth rates for the money supply laid down in the medium-term financial strategy will apply.

That would mean a cut in the target range for sterling M3 to 9-9 per cent from the present 6-10 per cent, and for M0 to 3-7 per cent from 4-8 per cent.

But Mr Lawson has raised his forecast of nominal GDP growth next year to 8 per cent compared to an expected 7 per cent in 1984.

Unless he knows something about the velocity of money that no-one else does, next year's targets would thus imply a significantly tighter monetary policy.

Or will he maintain the now time-honoured practice of deciding on budget day that the targets should be left unchanged from the previous year—or even increased?

Philip Stephens

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS, Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

FT/AIBD INTERNATIONAL BOND SERVICE

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS, Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

Table with 5 columns: U.S. GOVERNMENT STRAIGHTS (continued), Issued, Price, Yield, Chg. on week. Rows include Treasury bills, notes, bonds.

NEW ISSUE

These Debentures having been sold, this announcement appears as a matter of record only—NOVEMBER 1984

U.S. \$75,000,000



12 1/2% Debentures, Series B, Due 1991

Large table listing international bond service providers and their services. Columns include company names, services offered, and contact information.

STRAIGHT BONDS: Yield to redemption of the midpoint. Amount issued is expressed in millions of currency units except for yen bonds, where it is in billions.

FLOATING RATE NOTES: U.S. dollars unless indicated. Margin above six-month offered rate (1/32 to 1/16) for U.S. dollars. C.c.p.e.—current coupon.

CONVERTIBLE BONDS: U.S. dollars unless indicated. Prem—percentage premium of the current effective price of buying shares via the bond over the most recent share price.

WARRANTS: Equity warrant premium—percentage premium over current share price. Bond warrant or yield—percentage yield at current share price.

© The Financial Times Ltd., 1984. Reproduction in whole or in part in any form not permitted without written consent. Data supplied by Association of International Bond Dealers.

Handwritten Arabic text at the bottom center of the page.

# INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## NORWEGIAN BONDS

### Door closed on foreign investors

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE ATTENTION being paid by continental European investors to Norwegian bonds has proved most unwelcome to the authorities in Oslo. The response - a traditional one in Nordic financial markets - was to fall back on regulation. Foreigners have been banned from investing in domestic bonds with immediate effect.

The sudden inflow of capital into Norway flew in the face of what the financial authorities were trying to achieve, and the administration felt its monetary goals and freedom of manoeuvre under threat.

Mr Leif Eide, head of the Norwegian Central Bank's monetary policy division, said: "We are interested in funds leaving the country, and not coming into the country."

With the current account solidly in surplus since 1980 and the surpluses growing steadily thanks to

increasing revenues from North Sea oil and gas production, Norway is in the process of becoming a significant capital exporter.

The central Government's net foreign debt has been reduced virtually to nil and foreign exchange reserves are bounding upwards to record levels. The Government is also taking steps to encourage the flow of capital out of the country, not into it.

"We have surplus enough on the current account," says Mr Eide. "We did not need a capital inflow in addition. We are building up foreign exchange reserves and this in itself brings difficulties when the Government is trying to pursue restrictive economic policies. Foreign exchange reserves are now at record levels approaching Nkr 80bn (\$9.36bn) or five to six months cover for imports."

Cautiously the Norwegians are accepting that Oslo is becoming an international financial centre. The Government is encouraging Norwegian financial institutions and companies to internationalise. Rules for companies holding foreign exchange abroad are being liberalised. Ironically, given last week's move, Norwegians are to be allowed to buy foreign bonds and Norwegian commercial banks are to be allowed to give loans abroad in Norwegian kroner in 1985, up to a limit of Nkr 5bn.

Earlier this year the authorities abolished the limit on foreign exchange that can be purchased by Norwegian tourists going abroad and limits were removed on the funds Norwegians can invest in foreign holiday homes.

Investors from continental Europe - chiefly from West Germany

and Luxembourg but also from Switzerland and the Netherlands - finally got wind of the attractions of investing in Norwegian domestic bonds during the late summer, drawn in by high interest rates of more than 12 per cent and the apparent strength of the Norwegian currency.

Den norske Creditbank (DNC) believes Nkr 4bn-5bn had flown into Norwegian bonds from abroad since August, compared with Nkr 100m at most in the whole of 1983.

The Norwegian authorities want interest rates relatively high for domestic reasons to choke off strong credit demands and help moderate inflation. At the same time they are concerned that the currency should not appreciate and weaken Norwegian industry's competitiveness abroad. It was felt that the inflow of foreign capital threatened these goals and the party had to be ended.

## Swiss lead in finance under threat

By John Wicks in Zurich

SWITZERLAND is threatened with drifting into a "dangerous off-side position" as a financial centre, according to Mr Max Kuehne, management chairman of Swiss Bank Corporation.

Joining the ranks of prominent bankers who have criticised Switzerland's growing tax disadvantages, Mr Kuehne claimed that serious changes had taken place in the country's competitive situation.

In a number of sectors, he said, a marked shift of business had taken place from Switzerland to London and Luxembourg. Those two centres, as well as New York, Singapore and Frankfurt, were facilitating business.

Mr Kuehne drew attention to such Swiss government measures in the past year as the increase of withholding tax from 30 to 35 per cent, a rise in stamp duty by half and the application of sales tax to physical gold sales.

"The idea of subjecting financial investments to withholding tax, recently revived by our Finance Minister, can only contribute to a weakening of trust in the Swiss financial centre."

According to Dr Georges Streichenberg, an SBC general manager, the bank is ready to expand its already substantial operations in London and New York, should that become necessary.

## EBC to advise Swiss hotel group

By Our Zurich Correspondent

NOVA-PARK, the Swiss hotel group, has retained the London-based European Banking Company (EBC) to advise on financial reorganisation measures.

This follows the news that Kleinwort Benson decided against accepting a similar role. The Swiss company said EBC was chosen from a number of others.

The hotel group is faced with net indebtedness of anything up to SwFr 214m (\$37.5m) and registered claims under Swiss law of more than SwFr 70m.

## INTERNATIONAL APPOINTMENTS

### Mr. Roy Disney returns to active management

BY PAUL TAYLOR IN NEW YORK

Mr Roy E Disney, vice-chairman of WALT DISNEY PRODUCTIONS and nephew of the West Coast entertainment Group's famous founder, is returning to active management by taking on the job of providing "overall guidance and direction" to Disney's expanding animation department.

The move is seen as part of the new Disney management team's efforts to revitalise and expand the entertainment group's film division.

Mr Disney, who has a 5.2 per cent stake in the company and emerged as one of the survivors from the group's recent bitter power struggle after being named vice-chairman, last worked for the company in 1977 when he was in charge of Disney's nature films.

In recent years however he had withdrawn from any active role amid reports of disagreements with some members of Disney's old management team.

Mr Disney will not have a formal operating title in his new job but is expected to "coordinate, animate and produce" as part of the company's new emphasis on its film division. Mr Disney said after the announcement that he expects to step up the pace of animated film production at Disney to at least one film every 18 months.

Last week Disney Productions reported a \$64m third-quarter loss after taking a "house-clearing" \$166m write-off.

## Regal Hotels plan hangs in the balance

BY DAVID DODWELL IN HONG KONG

PLANS FOR THE financial reconstruction for Regal Hotels (Hong Kong), the heavily indebted Hong Kong group controlled by Mr Bill Wylie, the Australian entrepreneur, hang in the balance following two weeks of orchestrated opposition from a group of anonymous minority shareholders understood to be linked with a family that once controlled the company.

Mr Wylie announced plans at the end of October for a rights issue and share sale expected to raise just under HK\$400m (U.S.\$51.2m), intended to reduce bank debt and

to eliminate debts of HK\$133m owed to Paliburg Investments, its associate.

Opponents to the plan say the main beneficiaries will be Mr Wylie himself and Mr Y. S. Lo, a fellow director. If the plan succeeds they will gain effective control of the group for an investment of just over HK\$31m each. Hong Kong's Securities Commission has received allegations that the two acted in concert.

A valuation of Regal's two main assets - the Regal Meridian Hotel, and the Regal Airport Hotel - by Richard Ellis,

the chartered surveyors, has also been questioned.

The plan will be put to an extraordinary meeting on Wednesday, at which only minority shareholders will be entitled to vote. Because of this the Securities Commission will not intervene, allowing shareholders to make up their own minds over the conflicting claims.

The credibility of the opposition attack, which has taken the form of anonymous letters and anonymously funded newspaper advertisements, has been weakened by reports that it comes from members of the Lo

family. The Los controlled the Regal group until March this year. At that time, the group was on the brink of collapse and its two hotels had been sold at a heavily discounted price to a private company controlled by the Los.

Mr Wylie acquired control after a widely publicised family dispute, at the end of which Mr Y. S. Lo split from the rest of his family. The Los remain significant minority shareholders in Regal, and are understood to oppose the rescue in part because it reduces their chances of regaining control.

## Koipe share increase to give Lesieur 65%

BY TOM BURNS IN MADRID

LESIEUR, the French food group, will gain a strong majority stake this week in Koipe, Spain's leading oil processing company, through a capital increase that has finally been agreed with Koipe's Spanish shareholders.

The 65 per cent shareholding that Lesieur will own gives added urgency to the resolution of an extended debate concerning the role of the French group

in the Spanish cooking oil sector.

Lesieur took over Carbonell, Spain's second oil processing company, last June for Pta 4.6bn (\$27m). The deal is still awaiting government approval and the Agriculture Ministry is considering meanwhile a possible consortium between the French company and Spanish producers which will guarantee Lesieur a major part of the Spanish sector

in exchange for a reduction of its equity.

The dealings with Koipe have also been controversial. Spanish shareholders have contested in the courts the legality of registration procedures which allowed Lesieur to take a 49.9 stake in Koipe last July.

A ruling in favour of Lesieur paved the way for the present agreement, by which Lesieur will underwrite an increase of

Pta 1.06bn in Koipe's Pta 2.84bn capital.

This week Lesieur is expected to exchange three new Pta 1,000 shares for eight old ones at par. An offer of Pta 1,000 for each coupon will ensure Lesieur's control of Koipe.

Should the Carbonell deal be approved, Lesieur will control some 50 per cent of Spain's edible oil sector.

## Indonesia's state airline to replace its president

BY KIERAN COOKE IN JAKARTA

GARUDA, the Indonesian state airline, has announced that its president of the last 16 years, Mr Wiweko Soepono, is to be replaced. The company's new head will be Mr R. A. J. Lament, who has been president of Garuda's domestic airline, Merpati.

No reason has been given for the changes, but it is thought that Mr Wiweko has in recent months come into sharp conflict with Mr Habibie, Indonesia's powerful Minister of Technology. Mr Habibie had wanted Garuda to buy planes only on the understanding that some parts manufacture and assembly work would go to Indonesia's fledgling aircraft

manufacturing company Nurtanio, which has links with Casa, the Spanish national aircraft manufacturer, and was set up by Mr Habibie.

Mr Wiweko objected. He said Garuda wanted to buy fully assembled aircraft on the softest terms possible. Mr Wiweko had presided over a wholesale expansion of Garuda's operations, making it one of the biggest airlines in Asia.

He had also kept the airline in the black, through cost-cutting measures which have not always been popular with passengers. He is almost solely credited with putting together several financial packages, mainly from American banks, to expand the Garuda fleet.

## Allianz directors join RAS

By Alan Friedman in Milan

TWO DIRECTORS of West Germany's Allianz Versicherungs are joining the board of RIUNIONE ADRIATICA DI SICURTÀ (RAS), Italy's second largest insurance group.

Herr Detlev Von der Burr joins the RAS board and becomes vice-president. The last vice-president of RAS was the late Sig Carlo Pesenti, the cement baron whose death in September led to Allianz's decision to acquire 38 per cent of RAS from the Pesenti family's Italmobiliare holding company.

Herr Friedrich Schiefer has also been appointed to the board of RAS.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

## Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

U.S.\$100,000,000 12% Subordinated Bonds Due 1992  
With 100,000 Warrants to subscribe  
U.S.\$100,000,000 12% Subordinated Bonds Due 1992

The following have agreed to subscribe or procure subscribers for the 12% Bonds with the Warrants:

Morgan Stanley International  
BankAmerica Capital Markets Group  
Morgan Guaranty Ltd

Westpac Banking Corporation  
Country Bank Limited  
Swiss Bank Corporation International Limited

Amro International Limited  
Bankers Trust International Limited  
Banque Indosuez  
Commerzbank Aktiengesellschaft  
IBJ International Limited  
Morgan Grenfell & Co. Limited  
Nomura International Limited  
Orion Royal Bank Limited  
Salomon Brothers International Limited  
Société Générale de Banque S.A.

Bank of Tokyo International Limited  
Banque Bruxelles Lambert S.A.  
Banque Nationale De Paris  
Dresdner Bank Aktiengesellschaft  
Lloyds Bank International Limited  
The Nikko Securities Co., (Europe) Ltd.  
Ord Minnett Limited  
Postipankki  
J. Henry Schroder Wagg & Co. Limited

The 12% Bonds, issued at 100 per cent., the Warrants issued at U.S.\$38 and the 12% Bonds, to be issued at 100 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Bonds and the Global Warrant. Interest on the 12% Bonds and, upon issue, the 12% Bonds will be payable annually in arrears on 31st January, commencing 31st January, 1986.

Full particulars of the Bonds, the Warrants and of Westpac Banking Corporation are available in the Extel Statistical Service and copies may be obtained during normal business hours up to and including 3rd December, 1984 from:

R. Nivison & Co.,  
25 Austin Friars,  
London EC2N 2JL.

19th November, 1984



## SBC Finance (Cayman Islands) Ltd.

(Incorporated with limited liability in the Cayman Islands)

U.S. \$400,000,000

Zero Coupon Guaranteed Bonds due 1997

guaranteed as to payment of principal by

## Swiss Bank Corporation

### Swiss Bank Corporation International Limited

Julius Baer International Limited  
Banca del Gottardo  
Bank J. Vontobel & Co. AG  
Banque Bruxelles Lambert, S.A.  
Banque de Dépôts S.A.  
Clariden Bank  
Credit Suisse First Boston Limited  
Dalwa Europe Limited  
Ferner Lufin & Cie S.A.  
Groupements des Banquiers Privés Genevois SA  
Liechtensteinische Landesbank  
Nomura International Limited  
Private Bank and Trust Company  
Sarasin International Securities Limited  
Union Bank of Switzerland (Securities) Limited  
Verband Schweizerischer Kantonalbanken

### Morgan Guaranty Ltd

Banca Unione di Credito, Lugano  
Banca della Svizzera Italiana  
Bank Leu International Ltd.  
Banque Populaire Suisse SA Luxembourg  
Banque de Paris et des Pays-Bas (Suisse) S.A.  
Compagnie de Banque et d'Investissements, CBI  
Crédit des Bergues  
Deutsche Bank Aktiengesellschaft  
Finter Bank Zurich  
Handelsbank N.W. (Overseas) Ltd.  
The Nikko Securities Co., (Europe) Ltd.  
Nordfinanz-Bank Zürich (Overseas) Ltd., Nassau  
Rothschild Bank AG  
Unigestion S.A.  
United Overseas Bank  
Yamaichi International (Europe) Limited

Now Issue

All the above Bonds having been sold, this announcement appears as a matter of record only.

November, 1984

UK COMPANY NEWS

RECENT ISSUES

Professor's brainchild heading for USM

By Alison Hogan
PENNY & GILES INTERNATIONAL, a company which makes advanced measurement and control instrumentation, is coming to the Unlisted Securities Market next month...

Al-Fayeds will support Fraser board if necessary

House of Fraser has received assurances that the Al-Fayed brothers, who acquired a 29.9 per cent stake in the stores group from Lorrho, will support the board in its attempts to remove two Lorrho representatives...

BOARD MEETINGS

Table listing board meetings for various companies including Future Dates, Today, and Tomorrow.

NET hopes possible deal with ICI will improve marketing

MR SEAN McHALE, chairman of NET, the Irish State-owned fertilizer company which is in discussions with ICI about a possible joint venture, has said he hopes the plans could strengthen his company's marketing position in Ireland...

DDT Group jumps 58%

Pre-tax profits at DDT Group, microcomputer maintenance, rose by 58 per cent from £24,000 to £37,800 in the six months to September 30 1984...

Pitman lifts margins and reaches £0.83m

On turnover down from £14.2m to £11.46m, Pitman has achieved pre-tax profits of £382,000 against £250,000 for the half year to end-September 1984...

Chamberlin & Hill rises

Chamberlin & Hill, founder and electrical engineering group, returned pre-tax profits of £212,906 for the six months to September 30 1984, compared with £208,430...

Barton Transport pushes profits up to £350,000

FOR THE year to September 28, Barton Transport more than doubled its pre-tax profits, from £170,000 to £350,000, although an overall profit has been achieved...

P.T. Share Information

The following securities have been added to the FT Share Information Service:
Caraway Bank 10% Deb. 1984 (Section 1 Int'l Bank and Overseas Govt Starting Issues)...

COMPANY NEWS IN BRIEF

Black Arrow Group pre-tax profits have risen from £40,000 to £90,000 in the six months to September 30 1984. This represents an increase of 40 per cent.
The interim dividend is fixed at 5p per share, against 4p last year's total was 3.5p from pre-tax profits of £0.4m.

Table of EQUITIES with columns for Stock, High, Low, and other financial metrics.

Table of FIXED INTEREST STOCKS with columns for Stock, High, Low, and other financial metrics.

Table of RIGHTS OFFERS with columns for Stock, High, Low, and other financial metrics.

Table of PENDING DIVIDENDS with columns for Stock, High, Low, and other financial metrics.

Table of Swire Pacific Limited Interim Dividends for 1984, including details on share classes and amounts.

Advertisement for The Regional Municipality of Ottawa-Carleton, featuring a logo and details about a \$30,000,000 Canadian debenture issue.

Table for Granville & Co. Limited Over-the-Counter Market, listing various stocks and their prices.

Advertisement for Standard Chartered Bank PLC, including details on finance B.V. and bank services.

Advertisement for Clerical Medical, featuring a table of managed funds and their performance.

Advertisement for Swire Pacific Limited, detailing interim dividends and share information.

Table of FINANCIAL TIMES STOCK INDICES, showing various market indices and their values.

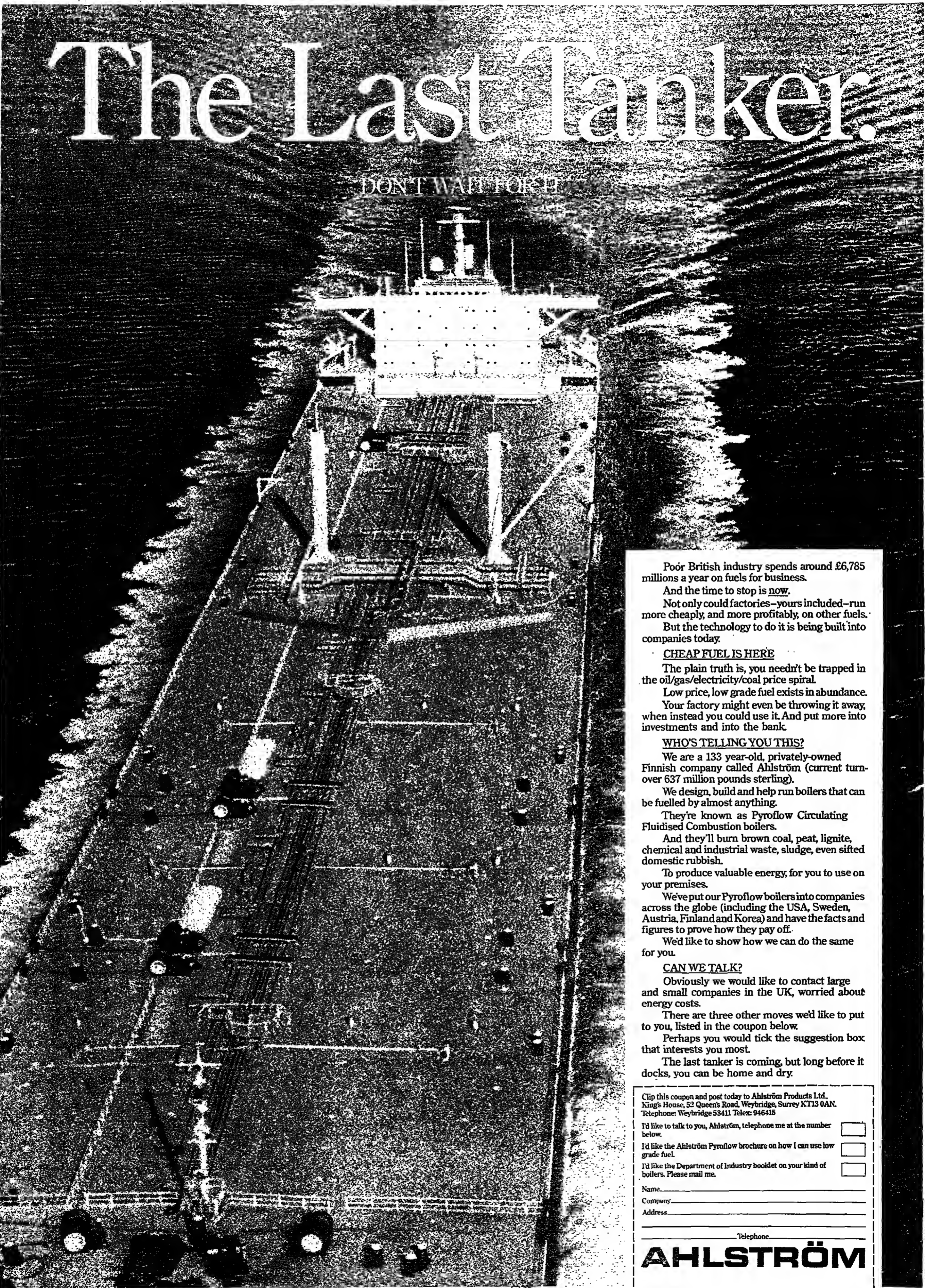
Table of LADBROKE INDEX, listing various stock indices and their values.

Advertisement for Swire Pacific Limited, including contact information and a logo.



# The Last Tanker.

DON'T WAIT FOR IT



Poor British industry spends around £6,785 millions a year on fuels for business.

And the time to stop is **now**.

Not only could factories—yours included—run more cheaply, and more profitably, on other fuels.

But the technology to do it is being built into companies today.

#### CHEAP FUEL IS HERE

The plain truth is, you needn't be trapped in the oil/gas/electricity/coal price spiral.

Low price, low grade fuel exists in abundance.

Your factory might even be throwing it away, when instead you could use it. And put more into investments and into the bank.

#### WHO'S TELLING YOU THIS?

We are a 133 year-old, privately-owned Finnish company called Ahlström (current turnover 637 million pounds sterling).

We design, build and help run boilers that can be fuelled by almost anything.

They're known as Pyroflow Circulating Fluidised Combustion boilers.

And they'll burn brown coal, peat, lignite, chemical and industrial waste, sludge, even sifted domestic rubbish.

To produce valuable energy, for you to use on your premises.

We've put our Pyroflow boilers into companies across the globe (including the USA, Sweden, Austria, Finland and Korea) and have the facts and figures to prove how they pay off.

We'd like to show how we can do the same for you.

#### CAN WE TALK?

Obviously we would like to contact large and small companies in the UK, worried about energy costs.

There are three other moves we'd like to put to you, listed in the coupon below.

Perhaps you would tick the suggestion box that interests you most.

The last tanker is coming, but long before it docks, you can be home and dry.

Clip this coupon and post today to Ahlström Products Ltd, King's House, 52 Queen's Road, Weybridge, Surrey KT13 0AN. Telephone: Weybridge 53411 Telex: 946415

I'd like to talk to you, Ahlström, telephone me at the number below.

I'd like the Ahlström Pyroflow brochure on how I can use low grade fuel.

I'd like the Department of Industry booklet on your kind of boilers. Please mail me.

Name

Company

Address

Telephone

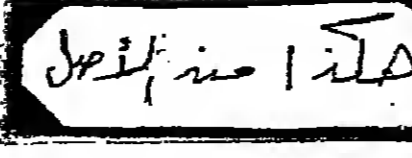
## AHLSTRÖM

ANDERSON & LOBBE LTD



AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, November 16



Main table of American stock exchange closing prices, organized by sector (e.g., A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z).

Continued on Page 20

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York stock exchange closing prices, organized by sector (e.g., A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z).

Notes and footnotes explaining symbols and data points used in the tables, such as 'Sales figures are unaudited' and 'Dividend also stated'.

ENERGY REVIEW

every Wednesday in the Financial Times

WORLD STOCK MARKETS

OVER-THE-COUNTER

Nasdaq national market, closing prices, November 16

Table of Nasdaq national market closing prices for various stocks, including columns for stock name, bid, ask, and change.

CANADA

Table of Canadian stock market closing prices for various companies.

BELGIUM/LUXEMBOURG

Table of Belgian/Luxembourg stock market closing prices.

NORWAY

Table of Norwegian stock market closing prices.

HONG KONG

Table of Hong Kong stock market closing prices.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table of American stock exchange closing prices for various stocks, including columns for stock name, bid, ask, and change.

GERMANY

Table of German stock market closing prices.

SPAIN

Table of Spanish stock market closing prices.

AUSTRALIA

Table of Australian stock market closing prices.

JAPAN

Table of Japanese stock market closing prices.

MONTREAL

Table of Montreal stock market closing prices.

NETHERLANDS

Table of Dutch stock market closing prices.

DENMARK

Table of Danish stock market closing prices.

SWITZERLAND

Table of Swiss stock market closing prices.

NOTES - Prices on this page are quoted on the individual securities and are last traded prices. See page 21 for details.

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times

Handwritten text at the bottom of the page.

WORLD STOCK MARKETS

Selfies Ltd

OVER-THE-COUNTER

Table of over-the-counter stock prices including columns for Stock, Sales, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 20' and 'N-N'.

Table of stock prices for various companies, including columns for Stock, Sales, High, Low, Last, and Change. Includes sub-sections like 'S-S', 'P-Q', and 'R-R'.

Table of stock prices for various companies, including columns for Stock, Sales, High, Low, Last, and Change. Includes sub-sections like 'W-W' and 'V-V'.

Table of stock prices for various companies, including columns for Stock, Sales, High, Low, Last, and Change. Includes sub-sections like 'X-X' and 'Y-Y'.

Indices

Table of stock indices including Dow Jones, Standard and Poors, and various international indices like Australia, Austria, Belgium, etc.

BUILDING CONTRACTS £40m for French Kier

FRENCH KIER CONSTRUCTION, a member of the French Kier Group, has been awarded contracts worth £40m. The awards include a £14m development at the Trinity Container Terminal for the British Overseas Airways Corporation...

Preparing the Docklands

A £9m contract for infrastructure works at Surrey Quays for London Docklands Development Corporation has been awarded to TAYLOR WOODROW CONSTRUCTION. Work has started and will be completed by spring 1986...

Advertisement for Monk building a true reflection of your design. Includes the Monk logo and contact information.

Advertisement for Rank Xerox headquarters. Rank Xerox has awarded a £18.5m building contract to M. J. GLEESON to construct an international headquarters complex at Marlow in Buckinghamshire...

Large advertisement for Dassault International featuring a Falcon jet. Text: 'EVERY DAY BUSINESS TAKES OFF WITH FALCON.' Includes details about the aircraft's performance and contact information for Dassault International.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs. (a), British Group - Continued, and others, with columns for name, date, and performance metrics.

F.T. CROSSWORD PUZZLE No. 5573

Crossword puzzle grid with clues for Across and Down. Clues include: 'The company, I hear, also goes in for unlawful practices', 'A craft project', '9 Trot with it - this is a final warning', etc.

FT UNIT TRUST INFORMATION SERVICE

Main table of FT Unit Trust Information Service, listing numerous unit trusts across various categories like Bond, Equity, and Specialized, with columns for name, date, and performance data.

Financial Times Monday November 19 1984

Financial Times market data section, including General Portfolio Life Ins. PLC, City of Westminster Assurance, and various insurance company listings.

INSURANCES

Insurance listings section, including AA Friendly Society, Abkey Life Assurance Co. Ltd., and other insurance providers with their respective policies and rates.

Handwritten signature or mark at the bottom center of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Spit in it

Table of insurance and overseas funds including Liberty Life Assurance Co Ltd, National Provident Institution, and various international investment funds.

Table of money funds including Sava & Propper Group, Target Life Assurance Co Ltd, and various domestic and international equity and bond funds.

Table of money funds including GAL Investments (IOM) Ltd, Grindlay Henderson Mgt Ltd, and various international and domestic investment funds.

Table of money funds including Midland Bank Int Corp (Jersey) Ltd, Taiwan (ROF) Fund, and various international and domestic investment funds.

OFFSHORE AND OVERSEAS

Table of offshore and overseas funds including Ackwoods Investment Fund SA, Allianz Investment, and various international investment funds.

Money Market

Trust Funds

Money Market

Bank Accounts

Table of money market, trust funds, money market, and bank accounts including Midland Bank, NatWest, and various international and domestic investment funds.

**WOLSELEY HUGHES**  
Central to Britain's heating  
Plumbing and Heating Suppliers in the U.K. and U.S.  
Agricultural Machinery, Engineering, Plastics

# FT LONDON SHARE INFORMATION SERVICE

## HOTELS—Continued

Share	Price	Dividend	Yield
Am. Hotel	100	10	10%
Hotel	100	10	10%

## INDUSTRIALS (Misc.)

Share	Price	Dividend	Yield
Am. Ind. 1	100	10	10%
Ind. 2	100	10	10%
Ind. 3	100	10	10%
Ind. 4	100	10	10%
Ind. 5	100	10	10%
Ind. 6	100	10	10%
Ind. 7	100	10	10%
Ind. 8	100	10	10%
Ind. 9	100	10	10%
Ind. 10	100	10	10%
Ind. 11	100	10	10%
Ind. 12	100	10	10%
Ind. 13	100	10	10%
Ind. 14	100	10	10%
Ind. 15	100	10	10%
Ind. 16	100	10	10%
Ind. 17	100	10	10%
Ind. 18	100	10	10%
Ind. 19	100	10	10%
Ind. 20	100	10	10%
Ind. 21	100	10	10%
Ind. 22	100	10	10%
Ind. 23	100	10	10%
Ind. 24	100	10	10%
Ind. 25	100	10	10%
Ind. 26	100	10	10%
Ind. 27	100	10	10%
Ind. 28	100	10	10%
Ind. 29	100	10	10%
Ind. 30	100	10	10%
Ind. 31	100	10	10%
Ind. 32	100	10	10%
Ind. 33	100	10	10%
Ind. 34	100	10	10%
Ind. 35	100	10	10%
Ind. 36	100	10	10%
Ind. 37	100	10	10%
Ind. 38	100	10	10%
Ind. 39	100	10	10%
Ind. 40	100	10	10%
Ind. 41	100	10	10%
Ind. 42	100	10	10%
Ind. 43	100	10	10%
Ind. 44	100	10	10%
Ind. 45	100	10	10%
Ind. 46	100	10	10%
Ind. 47	100	10	10%
Ind. 48	100	10	10%
Ind. 49	100	10	10%
Ind. 50	100	10	10%
Ind. 51	100	10	10%
Ind. 52	100	10	10%
Ind. 53	100	10	10%
Ind. 54	100	10	10%
Ind. 55	100	10	10%
Ind. 56	100	10	10%
Ind. 57	100	10	10%
Ind. 58	100	10	10%
Ind. 59	100	10	10%
Ind. 60	100	10	10%
Ind. 61	100	10	10%
Ind. 62	100	10	10%
Ind. 63	100	10	10%
Ind. 64	100	10	10%
Ind. 65	100	10	10%
Ind. 66	100	10	10%
Ind. 67	100	10	10%
Ind. 68	100	10	10%
Ind. 69	100	10	10%
Ind. 70	100	10	10%
Ind. 71	100	10	10%
Ind. 72	100	10	10%
Ind. 73	100	10	10%
Ind. 74	100	10	10%
Ind. 75	100	10	10%
Ind. 76	100	10	10%
Ind. 77	100	10	10%
Ind. 78	100	10	10%
Ind. 79	100	10	10%
Ind. 80	100	10	10%
Ind. 81	100	10	10%
Ind. 82	100	10	10%
Ind. 83	100	10	10%
Ind. 84	100	10	10%
Ind. 85	100	10	10%
Ind. 86	100	10	10%
Ind. 87	100	10	10%
Ind. 88	100	10	10%
Ind. 89	100	10	10%
Ind. 90	100	10	10%
Ind. 91	100	10	10%
Ind. 92	100	10	10%
Ind. 93	100	10	10%
Ind. 94	100	10	10%
Ind. 95	100	10	10%
Ind. 96	100	10	10%
Ind. 97	100	10	10%
Ind. 98	100	10	10%
Ind. 99	100	10	10%
Ind. 100	100	10	10%

## ENGINEERING—Continued

Share	Price	Dividend	Yield
Eng. 1	100	10	10%
Eng. 2	100	10	10%
Eng. 3	100	10	10%
Eng. 4	100	10	10%
Eng. 5	100	10	10%
Eng. 6	100	10	10%
Eng. 7	100	10	10%
Eng. 8	100	10	10%
Eng. 9	100	10	10%
Eng. 10	100	10	10%
Eng. 11	100	10	10%
Eng. 12	100	10	10%
Eng. 13	100	10	10%
Eng. 14	100	10	10%
Eng. 15	100	10	10%
Eng. 16	100	10	10%
Eng. 17	100	10	10%
Eng. 18	100	10	10%
Eng. 19	100	10	10%
Eng. 20	100	10	10%
Eng. 21	100	10	10%
Eng. 22	100	10	10%
Eng. 23	100	10	10%
Eng. 24	100	10	10%
Eng. 25	100	10	10%
Eng. 26	100	10	10%
Eng. 27	100	10	10%
Eng. 28	100	10	10%
Eng. 29	100	10	10%
Eng. 30	100	10	10%
Eng. 31	100	10	10%
Eng. 32	100	10	10%
Eng. 33	100	10	10%
Eng. 34	100	10	10%
Eng. 35	100	10	10%
Eng. 36	100	10	10%
Eng. 37	100	10	10%
Eng. 38	100	10	10%
Eng. 39	100	10	10%
Eng. 40	100	10	10%
Eng. 41	100	10	10%
Eng. 42	100	10	10%
Eng. 43	100	10	10%
Eng. 44	100	10	10%
Eng. 45	100	10	10%
Eng. 46	100	10	10%
Eng. 47	100	10	10%
Eng. 48	100	10	10%
Eng. 49	100	10	10%
Eng. 50	100	10	10%
Eng. 51	100	10	10%
Eng. 52	100	10	10%
Eng. 53	100	10	10%
Eng. 54	100	10	10%
Eng. 55	100	10	10%
Eng. 56	100	10	10%
Eng. 57	100	10	10%
Eng. 58	100	10	10%
Eng. 59	100	10	10%
Eng. 60	100	10	10%
Eng. 61	100	10	10%
Eng. 62	100	10	10%
Eng. 63	100	10	10%
Eng. 64	100	10	10%
Eng. 65	100	10	10%
Eng. 66	100	10	10%
Eng. 67	100	10	10%
Eng. 68	100	10	10%
Eng. 69	100	10	10%
Eng. 70	100	10	10%
Eng. 71	100	10	10%
Eng. 72	100	10	10%
Eng. 73	100	10	10%
Eng. 74	100	10	10%
Eng. 75	100	10	10%
Eng. 76	100	10	10%
Eng. 77	100	10	10%
Eng. 78	100	10	10%
Eng. 79	100	10	10%
Eng. 80	100	10	10%
Eng. 81	100	10	10%
Eng. 82	100	10	10%
Eng. 83	100	10	10%
Eng. 84	100	10	10%
Eng. 85	100	10	10%
Eng. 86	100	10	10%
Eng. 87	100	10	10%
Eng. 88	100	10	10%
Eng. 89	100	10	10%
Eng. 90	100	10	10%
Eng. 91	100	10	10%
Eng. 92	100	10	10%
Eng. 93	100	10	10%
Eng. 94	100	10	10%
Eng. 95	100	10	10%
Eng. 96	100	10	10%
Eng. 97	100	10	10%
Eng. 98	100	10	10%
Eng. 99	100	10	10%
Eng. 100	100	10	10%

## DRAPERY AND STORES—Cont.

Share	Price	Dividend	Yield
Dr. 1	100	10	10%
Dr. 2	100	10	10%
Dr. 3	100	10	10%
Dr. 4	100	10	10%
Dr. 5	100	10	10%
Dr. 6	100	10	10%
Dr. 7	100	10	10%
Dr. 8	100	10	10%
Dr. 9	100	10	10%
Dr. 10	100	10	10%
Dr. 11	100	10	10%
Dr. 12	100	10	10%
Dr. 13	100	10	10%
Dr. 14	100	10	10%
Dr. 15	100	10	10%
Dr. 16	100	10	10%
Dr. 17	100	10	10%
Dr. 18	100	10	10%
Dr. 19	100	10	10%
Dr. 20	100	10	10%
Dr. 21	100	10	10%
Dr. 22	100	10	10%
Dr. 23	100	10	10%
Dr. 24	100	10	10%
Dr. 25	100	10	10%
Dr. 26	100	10	10%
Dr. 27	100	10	10%
Dr. 28	100	10	10%
Dr. 29	100	10	10%
Dr. 30	100	10	10%
Dr. 31	100	10	10%
Dr. 32	100	10	10%
Dr. 33	100	10	10%
Dr. 34	100	10	10%
Dr. 35	100	10	10%
Dr. 36	100	10	10%
Dr. 37	100	10	10%
Dr. 38	100	10	10%
Dr. 39	100	10	10%
Dr. 40	100	10	10%
Dr. 41	100	10	10%
Dr. 42	100	10	10%
Dr. 43	100	10	10%
Dr. 44	100	10	10%
Dr. 45	100	10	10%
Dr. 46	100	10	10%
Dr. 47	100	10	10%
Dr. 48	100	10	10%
Dr. 49	100	10	10%
Dr. 50	100	10	10%
Dr. 51	100	10	10%
Dr. 52	100	10	10%
Dr. 53	100	10	10%
Dr. 54	100	10	10%
Dr. 55	100	10	10%
Dr. 56	100	10	10%
Dr. 57	100	10	10%
Dr. 58	100	10	10%
Dr. 59	100	10	10%
Dr. 60	100	10	10%
Dr. 61	100	10	10%
Dr. 62	100	10	10%
Dr. 63	100	10	10%
Dr. 64	100	10	10%
Dr. 65	100	10	10%
Dr. 66	100	10	10%
Dr. 67	100	10	10%
Dr. 68	100	10	10%
Dr. 69	100	10	10%



Spit in it

Financial Times Monday November 19 1984

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

LEISURE—Continued

Table of leisure stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

PROPERTY—Continued

Table of property stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

INSURANCE

Table of insurance stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

SHIPPING

Table of shipping stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

Clear-A-Debt Ltd Credit-Management Consultants THE ETHICAL PROFESSIONALS 01-683 0141

MINES—Continued

Table of mine stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

PLANTATIONS

Table of plantation stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

NOTES

Notes section containing various financial notices and updates regarding stock prices and company announcements.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

OPTIONS—3-month call rates

Table of 3-month call option rates including companies like British Airways, British Petroleum, and British Telecom, with columns for stock price, last bid, and other financial metrics.

**KLEINWORT BENSON FINANCE B.V.**  
**US \$50,000,000**  
**Guaranteed Floating Rate Notes 1991**  
 convertible until 1985 into 10% per cent. Guaranteed Bonds 1995 and unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by  
**KLEINWORT, BENSON, LONSDALE plc**  
 For the three months 19th November 1984 to 19th February 1985, the Notes will carry a Rate of Interest of 10% per cent. per annum with a Coupon Amount of US\$ 130,17.

**CHEMICAL BANK INTERNATIONAL LIMITED**  
 Agent Bank

**The Industrial Bank of Japan**  
**Finance Company N.V.**  
**U.S. \$50,000,000**  
**Guaranteed Floating Rate Notes Due 1988**

**CITIBANK**

In accordance with the terms and conditions of the Notes and the provisions of the Agent Bank Agreement between The Industrial Bank of Japan Finance Company N.V., The Industrial Bank of Japan Limited and Citibank, N.A., dated November 16, 1981, notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 10% p.a., and that the interest payable on the relevant Interest Payment Date, May 20, 1985, against Coupon No. 7 will be of US\$24,51.

November 19, 1984, London  
 By: Citibank, N.A. (CSSI Dept.), Agent Bank

**Today's Rate 10 1/4% - 10 1/2%**  
**3i Term Deposits**  
 Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid half-yearly. Rates for deposits received not later than 50.11.84 are fixed for the terms shown:

Term (years)	3	4	5	6	7	8	9	10
Interest %	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4	10 1/2

From 6th April 1983, interest will be paid after deduction of tax at the composite rate to UK resident individuals on deposit of less than £50,000. Deposits to and further information from The Industrial Bank of Japan Finance Company N.V., 91 Waterloo Road, London SE1 0XP (01-292 7632 Ext. 2467). Cheques payable to 'Bank of England, 3 1/2 Investors in Industry Group plc.'

**Oesterreichische Kontrollbank**  
**Aktiengesellschaft**  
**U.S. \$75,000,000 Guaranteed Floating Rate Notes 1986**

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 19th November, 1984 to 20th May, 1985 the Notes will carry an Interest rate of 10 1/2% per annum. On 20th May, 1985 interest of U.S. \$26,226 will be due per U.S. \$5,000 Note for Coupon No. 6.

**European Banking Company Limited**  
 (Agent Bank)  
 19th November, 1984

**Notice of rights issue**  
**BEVER BELEGGINGEN**  
 The board has announced a rights issue of one new share for every three shares held at a price of US \$35 per new share.  
 Trading in the rights will start on 20th November, 1984.  
 Closing date of subscription is 30th November, 1984 at 1500 hours (local time).  
 Payment date is 12th December, 1984.  
 Bever shares are currently listed on the parallel market in Amsterdam and will be listed on the official Stock Exchange in Amsterdam.  
 Presentations to shareholders will be made by the management of Bever Beleggingen in Amsterdam, London and Paris. The rights issue is underwritten by a syndicate of banks lead managed by Algemene Bank Nederland N.V. and Bankftec N.V.  
 For further information, and copies of issue documentation, present Belgian and U.K. shareholders should contact:  
**European Banking Company Limited,**  
 10, Devonshire Square,  
 London EC2M 4HS.  
 Telephone 01-621 0101

**CITICORP OVERSEAS FINANCE CORPORATION N.V.**  
**£100,000,000 Guaranteed Floating Rate Notes due 1991**  
 Unconditionally guaranteed by  
**CITICORP**  
 Notice is hereby given that the Rate of Interest has been fixed at 10% and that the interest payable on the relevant Interest Payment Date, February 15, 1985, against Coupon No. 4 in respect of £50,000 nominal of the Notes will be £126,027 and in respect of £5,000 nominal of the Notes will be £126.03.  
 November 16, 1984, London  
 By: Citibank, N.A. (CSSI Dept.), Agent Bank

**Can You Remember The Details of Your Business Conversation?**  
**Do you have proof of Verbal Commitment?**  
 VANCERED can provide protection and proof of every business personal conversation with:  
 • Betaflex recorders • Micro miniature pocket recorders  
 • Super long 24 hour recorders • The First British Telecom Approved telephone recorder  
 VANCERED Ltd 62 South Andover St, London W1 (01) 636-0223 Telex: 8814709

**CURRENCIES, MONEY AND CAPITAL MARKETS**

**FINANCIAL FUTURES FOREIGN EXCHANGES**

**A firmer but nervous dollar**

BY COLIN MILLHAM  
 A weaker dollar might have been expected from the factors surrounding the currency last week, but it proved surprisingly resilient, refusing to move outside a fairly limited trading range.  
 The dollar rose above DM 2.70 on Friday, before slipping back a little, to close at DM 2.9675. There was no intervention by the German Bundesbank, but on Wednesday the German central bank sold dollars at around the DM 2.9225 level, and temporarily pushed the U.S. currency down to around its finishing point of the previous week at DM 2.9460.  
 The action by the Bundesbank was not heavy however, probably involving only about \$50m, plus another \$20.5m at the Frankfurt office.  
 After a sharp attack of nerves the market recovered, and recovered again later in the week.  
 On the other hand there is some fear that the slower growth will produce less Government revenue through taxation and increase the Budget deficit, which is already likely to top \$100bn this financial year. This in turn may prevent interest rates from falling as much as hoped, and also prevent the dollar from declining as sharply as some observers have suggested.  
 This is producing a rather confused and nervous scene at present, and deterring dealers from moving the dollar out of a fairly tight range.

**FINANCIAL FUTURES**

**LONDON**

Close	High	Low	Prev
Dec 89.28	90.30	89.70	89.21
March 89.32	90.32	89.25	89.05
June 89.31	89.91	88.86	88.65
Dec 88.91	88.91	88.86	88.65

**STERLING £250,000**

Close	High	Low	Prev
Dec 106.41	106.44	106.38	106.35
March 106.34	106.35	106.30	106.28
June 106.24	106.24	106.19	106.18

**U.S. TREASURY BONDS (CBT)**

Close	High	Low	Prev
Dec 91.40	91.49	91.36	91.38
March 91.40	91.43	91.36	91.38
June 91.40	91.43	91.36	91.38

**CHICAGO**

Close	High	Low	Prev
Dec 90.56	90.58	90.54	90.56
March 90.56	90.58	90.54	90.56
June 90.56	90.58	90.54	90.56

**STERLING EXCHANGE RATE INDEX**

(Bank of England)  
 Nov. 18. Previous

3.90 am	76.4	76.4
10.00 am	76.4	76.4
11.00 am	76.3	76.4
Noon	76.3	76.4
1.00 pm	76.3	76.4
2.00 pm	76.4	76.3
3.00 pm	76.4	76.5
4.00 pm	76.4	76.5

\$ in New York

Nov. 16	Prev. close
4 spot	1.2855-1.2860
1 month	0.04-0.05 pm 0.04-0.04 pm
3 months	0.01-0.02 ds 0.01-0.02 ds
6 months	0.01-0.02 ds 0.01-0.02 ds
12 months	0.01-0.02 ds 0.01-0.02 ds

**FORWARD RATES AGAINST STERLING**

Rate	Spot	1 month	3 months	6 months	12 months
Dollar	1.2855	1.2857	1.2857	1.2857	1.2857
D-Mark	3.7025	3.7025	3.6925	3.6825	3.6725
French Franc	17.4200	17.4200	17.4200	17.4200	17.4200
Swiss Franc	3.0700	3.0700	3.0700	3.0700	3.0700
Japanese Yen	204.50	204.50	204.50	204.50	204.50

**BANK OF ENGLAND TREASURY BILL TENDER**

Bill on offer	\$100m	\$100m	Top Accepted	Rate of discount	0.0438%	0.0438%
Total	£222.1m	£470.0m	£100.0m	Rate of discount	0.0438%	0.0438%
Total allocated	£222.1m	£470.0m	£100.0m	Average rate of discount	0.0438%	0.0438%
Accepted bids	£27.7m	£27.7m	£100.0m	Amount on offer at next tender	£100.0m	£100.0m
Minimum	100%	44%				

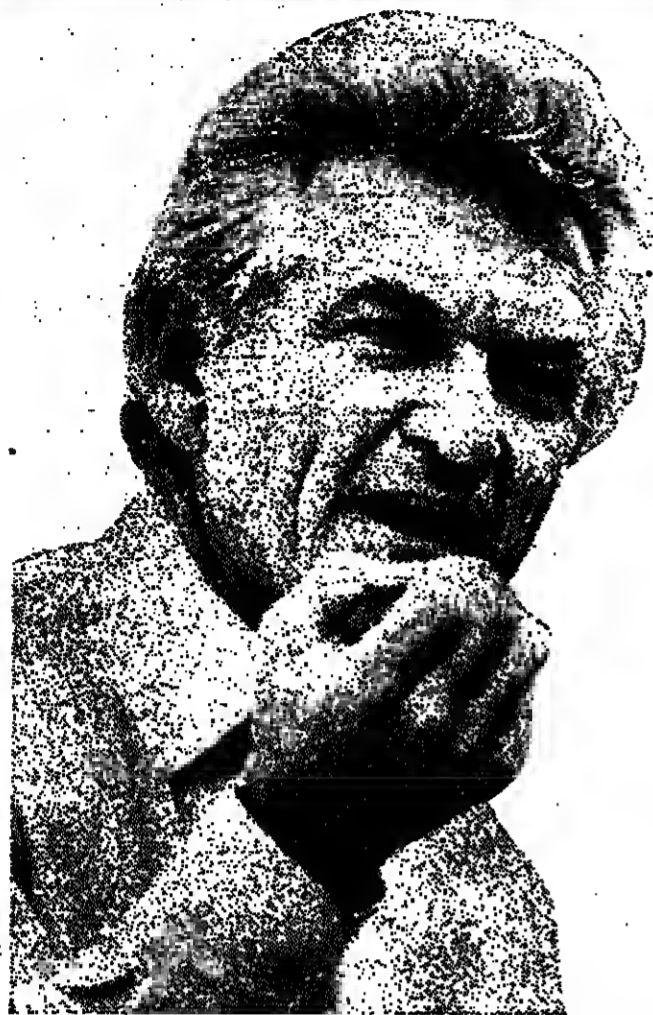
**DOLLAR SPOT - FORWARD AGAINST DOLLAR**

Nov 18	Day's spread	Close	One month	Three months	6 months	12 months
UK	1.2855-1.2860	1.2855-1.2860	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Canada	0.62-0.62	0.62-0.62	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Norway	0.70-0.70	0.70-0.70	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Denmark	0.13-0.13	0.13-0.13	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
France	0.05-0.05	0.05-0.05	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Germany	0.25-0.25	0.25-0.25	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Japan	0.00-0.00	0.00-0.00	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Australia	0.60-0.60	0.60-0.60	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Switzerland	0.70-0.70	0.70-0.70	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Italy	0.10-0.10	0.10-0.10	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Spain	0.16-0.16	0.16-0.16	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Portugal	0.20-0.20	0.20-0.20	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Greece	0.34-0.34	0.34-0.34	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Belgium	0.36-0.36	0.36-0.36	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Netherlands	0.37-0.37	0.37-0.37	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Sweden	0.52-0.52	0.52-0.52	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Finland	0.54-0.54	0.54-0.54	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Denmark	0.13-0.13	0.13-0.13	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
France	0.05-0.05	0.05-0.05	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Germany	0.25-0.25	0.25-0.25	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Japan	0.00-0.00	0.00-0.00	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Australia	0.60-0.60	0.60-0.60	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Switzerland	0.70-0.70	0.70-0.70	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Italy	0.10-0.10	0.10-0.10	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Spain	0.16-0.16	0.16-0.16	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Portugal	0.20-0.20	0.20-0.20	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Greece	0.34-0.34	0.34-0.34	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Belgium	0.36-0.36	0.36-0.36	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Netherlands	0.37-0.37	0.37-0.37	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Sweden	0.52-0.52	0.52-0.52	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Finland	0.54-0.54	0.54-0.54	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Denmark	0.13-0.13	0.13-0.13	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
France	0.05-0.05	0.05-0.05	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Germany	0.25-0.25	0.25-0.25	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Japan	0.00-0.00	0.00-0.00	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Australia	0.60-0.60	0.60-0.60	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Switzerland	0.70-0.70	0.70-0.70	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Italy	0.10-0.10	0.10-0.10	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Spain	0.16-0.16	0.16-0.16	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Portugal	0.20-0.20	0.20-0.20	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Greece	0.34-0.34	0.34-0.34	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Belgium	0.36-0.36	0.36-0.36	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Netherlands	0.37-0.37	0.37-0.37	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Sweden	0.52-0.52	0.52-0.52	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Finland	0.54-0.54	0.54-0.54	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Denmark	0.13-0.13	0.13-0.13	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
France	0.05-0.05	0.05-0.05	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Germany	0.25-0.25	0.25-0.25	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Japan	0.00-0.00	0.00-0.00	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Australia	0.60-0.60	0.60-0.60	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Switzerland	0.70-0.70	0.70-0.70	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Italy	0.10-0.10	0.10-0.10	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Spain	0.16-0.16	0.16-0.16	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Portugal	0.20-0.20	0.20-0.20	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Greece	0.34-0.34	0.34-0.34	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Belgium	0.36-0.36	0.36-0.36	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Netherlands	0.37-0.37	0.37-0.37	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Sweden	0.52-0.52	0.52-0.52	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Finland	0.54-0.54	0.54-0.54	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Denmark	0.13-0.13	0.13-0.13	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
France	0.05-0.05	0.05-0.05	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Germany	0.25-0.25	0.25-0.25	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Japan	0.00-0.00	0.00-0.00	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Australia	0.60-0.60	0.60-0.60	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Switzerland	0.70-0.70	0.70-0.70	0.05-0.05 pm	0.03-0.03 ds	0.03-0.03 ds	0.03-0.03 ds
Italy	0.10-0.10					

# FINANCIAL TIMES SURVEY

## AUSTRALIA

### The Hawke ascendancy



● Prime Minister Bob Hawke: stamping his authority across the nation.

TAKE A snapshot of Australia, and familiar images swim quickly into focus:

Australia has a small population (15.2m), and a very large land-mass. It is isolated from its cultural roots, and at a great remove from trading partners. It is rich in resources.

The climate is mild to tropical, and poverty scarce. In the view of some academics, Australia's economy has been performing relatively badly for a very long time.

Australia has only a little history, and an attitude to its future that borders on the casual. Occasionally it joins in other people's wars, yet if an aggressor appeared tomorrow it could not defend its island-continent.

Periodically, Australia is said to be suffering a "crisis of identity" — assuaged, you would assume, by its penchant for elections. In 12 days' time, on December 1, Australia is holding its second general election in 21 months, or eighth since 1969.

Its present leader is Mr Robert James Lee Hawke of the Australian Labor Party (ALP), a former trade union leader who governs with a large majority but without a mandate for great social change. On December 1 Australia will almost certainly re-elect Labor, yet apparently without endorsing either Socialism or trade unionism.

The election campaign in progress is reminiscent of the one in February, 1983, in that Mr Hawke is stamping his authority across the map, from tropical Queensland to industrial Victoria, from Tasmania to the reaches of Western Australia, from his power base in New South Wales to the dustiest corners of Outback and hush.

He exudes confidence and star appeal. On a platform or in a crowd, Mr Hawke swivels like a boxer and punches the air. Crowds flock to see him, as though he were Manzi, and are not disappointed in what they see: a fit and virile figure in his mid-fifties, who

glorifies in his Australianness, which seeps from every pore. Contempt for his rivals flickers like sheet lightning, and cannot be disguised, for a facet of the Hawke ascendancy has been the intellectual impoverishment of the Liberal-National Party Opposition, which until Mr Hawke gained power had ruled for most of the post-war years.

Although the calling of an election 15 months prematurely is seen as a cynical manoeuvre to consolidate Mr Hawke's power, the Liberals—ineffectually led by Mr Andrew Peacock—and the Nationals, under Mr Ian Sinclair, have made no progress against the Hawke juggernaut.

For much of the campaign, the Opposition has persisted with largely trite domestic issues like capital gains tax and death duties, rather than tackle more difficult concerns like economic management, the wage-determination system, technology, industry restructuring, defence, foreign affairs, immigration, and Aboriginal land rights.

Not that the Government is vulnerable on all of these fronts—at least not yet—for its

record in its first 20 months has been good to excellent. It has been aided by luck, by novelty, and by a devoutly middle-of-the-road approach to most policy issues that dramatises the extent to which Mr Hawke has captured the entire middle ground of Australian politics.

Mr Hawke has stolen the Liberals' clothes. Together with a few hand-me-downs from the old pre-Hawke Labor Party, he has fashioned a brilliant new wardrobe.

The Government has campaigned largely on its record, and on the central theme of the Hawke approach—namely, that "conciliation" and "consensus" are the only prescriptions for launching Australia on what the Treasurer (finance minister), Mr Paul Keating, is fond of labelling a "new growth path."

"I believe Australia is now a more cohesive society, one in which we are all more prepared to communicate and co-operate with one another to achieve common goals," says the Prime Minister, who has some evidence for his view, however, brief his taste of power.

Mr Hawke entered Parliament only four years ago, and wrested the Labor leadership less than two years ago. His experience in managing a political party, let alone the economy, is small. Yet prior to entering Parliament, he was president of the ALP, and of the Australian Council of Trade Unions (ACTU).

The key to Labor's electoral appeal and economic strategy remains its tripartite approach—specifically, its prices and incomes agreement with the ACTU, endorsed by the employers.

At worst, the agreement has won a 20-month respite in traditional hostilities between unions and employers. Strikes are far fewer, savage wage inflation has temporarily disappeared, unemployment is lower (if not by much), and

productivity is higher (bolstered by one-off gains of not a little magnitude caused by the recession's shake-out in mining and manufacturing).

#### Relations with the unions

At best, the pay accord may have secured a genuine improvement in relations between unions, employers and governments that will help enable Labor, in its second term of office, to nudge Australia on to the "new" growth path envisaged by Mr Keating.

Some critics are not impressed. The best-credentialed, so far, is Mr John Stone, who until recently was head of the Treasury in Canberra and is proving a far more irksome splinter in the Government's flank than the official Opposition combined.

In a speech in late August, Mr Stone spoke of what he called the "pitch of lunacy" and "national self-delusion" in labour market affairs.

He ventured further, advising his listeners to re-peruse George Orwell's *Animal Farm*, wherein (said Mr Stone) a group of well-meaning animals, in a spirit of trust and "consensus," had "allowed the pigs, under their charismatic leader Napoleon, to lead them forward to their ultimately bitter end."

In the approach to an election, the Opposition might have been expected to dine off crumbs from Mr Stone's table; it has not possibly because the former Treasury Secretary's views of the Fraser era (1975-1983) are as waspish as his criticisms of Mr Hawke's young Government.

Apart from the success, thus far, of his pay accord with the unions, Mr Hawke has enjoyed a good run with the economy. In this, luck has played a larger role than Labor would admit.

For example, no sooner was Mr Hawke crowned (his former republicanism has not been in evidence of late) than the rains came to end Australia's costliest-ever drought. No sooner was Labor installed in Canberra than there was a strong enough recovery abroad to help nudge the domestic economy out of the troughs that plagued—and finally ruined—Mr Fraser.

However, Labor claims some credit for the economic recovery. Overall GDP growth in 1984-85 is expected to be around 4 per cent, perhaps a little higher. With continued wage moderation and a non-inflationary monetary policy, the rise in the consumer price index is expected to be a little over 5 per cent in the 12 months to next June, against the 11.5 per cent Labor inherited from Mr Fraser.

#### Optimism among manufacturers

Profits have improved, in some cases spectacularly, though some mining companies are still in the doldrums. There is much greater optimism among manufacturers; interest rates have eased, and the local dollar has been holding its own. In its budget in August, the Government trimmed the forecast budget deficit from A\$7.96m (4.3 per cent of GDP in 1983-84) to an envisaged A\$6.75bn for 1984-85.

Some thought this contractionary, others fretted at the implications for Government borrowing—since the late 1960s, there has been a 300 per cent increase in the size of Australia's total public sector borrowing requirement relative to GDP, from 2 per cent in 1969-1970 to 8 per cent in 1983-84.

Critics such as Mr Stone argue that Australia cannot borrow its way out of the unemployment that was inflicted in

#### IN THIS SURVEY

- Politics and foreign affairs
- Defence policy: weaponry without national strategic plan ..... 2
- The election: Hawke all set to consolidate power ... 3
- The Opposition: an uphill struggle ..... 4
- Trade unions: big test yet to come on jobs issue ... 4
- Immigration policy: Government criticised 15
- Tourism and overseas visitors: international campaign under way ... 16

- Trade
- Exports: nervous outlook on world markets ..... 5
- Japan and China: deficit looks with biggest trade partner ..... 6
- Battle for Asian markets: competition intensifies 6

- The economy
- Government strategy: good progress so far ..... 7
- Policy issues: stern words from former mandarin 8
- Banking and finance: big changes under way ..... 8

- Industry
- The motor sector: a case study in disaster ..... 9
- Profile: Boral, investors' favourite ..... 9
- Natural resources: pragmatism is the new elixir ... 10
- Aluminium sector: all set for expansion ..... 11
- Coal: strong growth in exports ..... 11
- Uranium: doubts about the future ..... 11
- Olympic Dam project: tough decisions ahead 12
- Gold: plenty of action in Kalgoorlie ..... 12
- Oil: exploration interest lessens ..... 13
- Sugar: cane growers in the doldrums ..... 15

\* \* \*  
Pictures by Ashley Ashwood

CONTINUED ON PAGE 2

# The State Bank is the only bank in Australia guaranteed by the government of New South Wales.

## It's worth remembering if you're planning to do business in New South Wales, Australia.

State Bank of New South Wales, London: 110-112 Fenchurch Street, London. EC3M 5DR. Telephone: (01) 4818000. Telex: 8952331.  
 State Bank of New South Wales, New York: 529 Fifth Avenue, (at 44th Street) New York. NY 10017. Telephone: (212) 6821300. Telex: 429964.  
 State Bank of New South Wales, State Bank Chambers, 14-16 York Street (at Barrack Street) Sydney, New South Wales. 2000. Australia.  
 Telephone: (02) 2660211. Telex: AA21550.

**State Bank of New South Wales**

# Wool...No.1 in the Big Country



AUSTRALIA'S famous fibre, worn and used the world over, keeps its place as the nation's major rural industry. Wool is a Big Force in the Big Country's economy, providing 10 percent of exports - \$2000 million worth. Australia produces one-third of the world's wool and an even more impressive 70% of the world's apparel wool. Wool means jobs for one-third of Australia's rural workforce and it means prosperity for bustling communities across the continent. Whether you work with it or wear it, wool is a product that makes Australians proud.



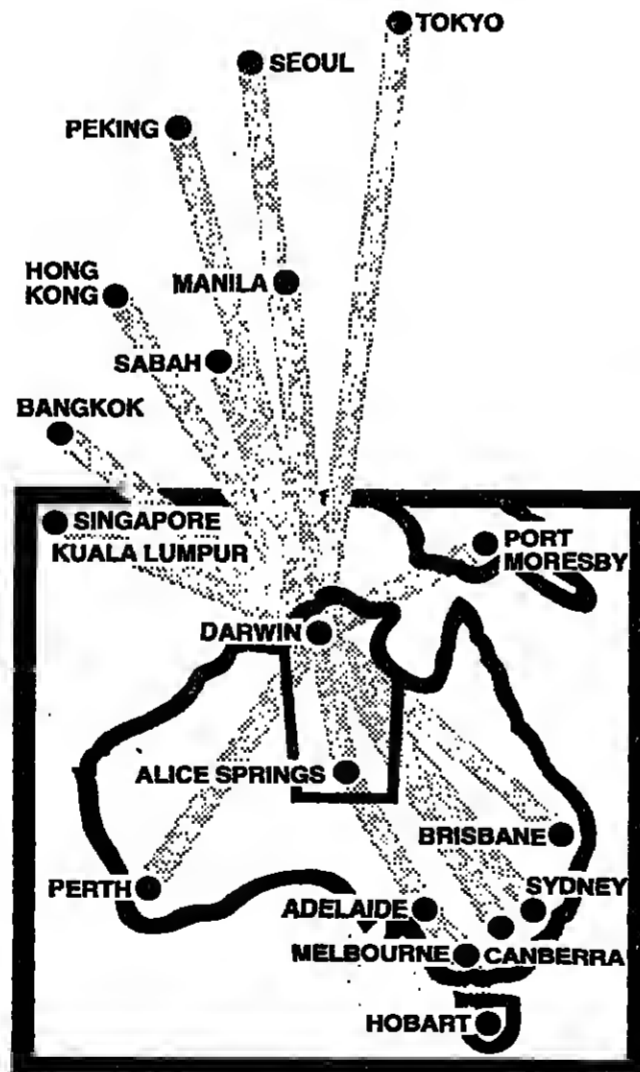
The Australian Wool Corporation  
369 Royal Parade, Parkville,  
Victoria 3052 Australia.

## THE NORTHERN TERRITORY. YOUR BRIDGE BETWEEN ASIAN MARKETS AND THE MANUFACTURING AND RESOURCE CENTRES OF AUSTRALIA

For further information contact:  
NORTHERN TERRITORY DEVELOPMENT CORPORATION  
G.P.O. Box 2245, DARWIN NT 5794  
Telephone: (089) 89 4211  
Telex: DCDEV AA 86387  
REGIONAL OFFICE:  
P.O. Box 3320, ALICE SPRINGS NT 5750  
Telephone: (089) 52 4333



NORTHERN TERRITORY DEVELOPMENT CORPORATION



Australia's Northern Territory is the ideal link between the markets of South-East Asia and the Far East and Australia's major population and industrial regions. It has the fastest growing economy in Australia and is developing sophisticated communications systems and commercial facilities to service the South-East Asian region and Australia. The Northern Territory offers attractive investment opportunities in tourism development, manufacturing and the processing of natural resources. And the establishment of a Trade Development Zone in Darwin is well advanced. The Northern Territory Government actively encourages investment, and offers a wide range of incentives to promote industrial development. These incentives include:

- Establishment and Expansion Grants
- Land and Factory Packages
- Removal and Relocation Assistance
- Consultancy and Feasibility Study Assistance
- Export Market Development Assistance
- Industrial Design Assistance
- Research and Development and Invention Assistance
- Loans and Guarantees.

Incentive packages can be tailored to suit particular requirements. Generous Government incentive schemes and the Territory's natural advantages combine to create the perfect climate for investment and development.

## Australia 2

# Labor captures middle ground

CONTINUED FROM  
PREVIOUS PAGE

1974-75, and again in 1982-83, by "greedy and ignorant trade unions," abetted in some cases by the employers and not least, by the arbitration process.

On top of its success with the economy, Labor has displayed unexpected relish for freeing the financial system and welcoming in foreign banks. It has floated the dollar and done nothing to scare away foreign investment capital.

Politically, the most significant aspect of Mr Hawke's brief reign has been his remodelling of the Labor Party—at least in right-of-centre, non-ideological tastes and aspirations.

He is a "Labor" or "socialist" prime minister unlike any other. As one commentator puts it: "The old Labor Party aligned itself with labour against capital; the Liberal Party was in alliance with capital against labour. But Hawke sought a compromise which would make the ALP under his leadership the natural majority party."

In contrast to Mr Gough Whitlam, whose Labor Government founded in 1975, Mr Hawke well understands Australians' suspicion about unnecessary or unexplained change. He is not fooled by visions splendid. He wants predictability



Rain-drenched crowds through the Botanical Gardens in Brisbane to hear Mr Hawke.

and stability in central decision-making.

He is almost certainly not a part of—south-east Asia. Mr Hawke says Australia must "enmesh" its affairs with those of its region. Yet when Jumbos ferrying tourists from Sydney

or Melbourne land at Bali, the stewards and stewardesses often have to explain to their charges that they have arrived in "Indonesia."

Vaguely, there is talk of industrial "restructuring" and a change of economic direction, as though they were akin to a course adjustment in the Sydney-to-Hobart yacht race.

Vaguely, Australians have perceived that their treasure house of resources gleaming shade less lusterously than once it did, yet they demonstrate only marginal interest in the technology revolution.

It is not as though they have not been warned. Mr Barry Jones, Australia's Science and Technology Minister, says that if changes in the pattern of work lead to people being com-

pulsorily retired at 55, or unemployable at 25, no-one should be surprised if they turn to liquor, drugs, intoxication and daytime television.

In like vein, the authors of a new Brookings Institution study—The Australian Economy A View from the North (George Allen & Unwin, Australia)—have this to say:

"All forecasting is difficult and technology forecasting is hardest of all. Nevertheless, current research efforts in materials technology in the U.S., Japan, and certain European countries show that a quantum breakthrough in new products is highly likely."

"The implications for Australia are profound. It is possible that development of ceramics, fibre optics, carbon fibre composites, powder alloys, and super polymers would do to copper, aluminium and steel (and by implications to bauxite, iron ore, and coal), what synthetic fibres did to wool."

"There is no way to prepare for this in the short term, but much can be done to prepare for the future. Australia's response could be to hone the adjustment capabilities of its business firms by exposing them to world competition, and preparing its young people by relatively large investment in human capital."

"It is being neither. If no preparations are made, what will be the outcome for the next generation of Australians? Is the 'lucky' country living in a fool's paradise?"

# Weaponry without a national strategic plan

## Defence policy PRAKASH MURCHANDANI

AUSTRALIANS ARE fortunate to live in a benign strategic environment. Intelligence reports have consistently provided policy-makers with the view that there is no threat to the country in the foreseeable future.

"That's why we're in the insurance business," the Defence Minister, Mr Gordon Scholes, told his Service Chiefs recently.

The minister was referring to the massive weapons acquisition programme currently under way which will provide state-of-the-art hardware for the armed forces by the end of the century. Many strategists are, however, becoming increasingly worried that the premiums for this insurance are too high. The gamble is that Australia will not be involved in military action over the next 10 years.

There is little doubt that the tiny (around 70,000) permanent defence force is just able to sustain low-level operations. Its teeth are the men of the Army's operational deployment force, stationed at Townsville on the north-eastern coast.

The ODF can deploy a company within seven days, and a brigade in four weeks. But it is hamstrung by not having its own air resources. At the moment, it has on call six Iroquois helicopters and two Caribou transport aircraft.

Similarly, the relinquishing of HMS Invincible, and the paying-off of HMAS Melbourne has left the Navy without an aircraft carrier. The fixed-wing component of the Fleet Air Arm has been disbanded, 1,900 personnel have been made redundant and morale has plummeted. The Melbourne's A4 Skyhawks have been sold to New Zealand, and its S2 Trackers are looking for a customer.

The navy is being called upon to develop a strategy without an aircraft carrier. Matters have not been helped by the Air Force saying it can provide air cover for the fleet, and then not being able to do so.

### Investive

At one point investive between the two services ran so high that the Chief of Defence Force Staff had to admonish his senior officers about hawking in public.

The Royal Australian Air Force has probably emerged the strongest from among the contenders for the defence dollar. The first of its 75 FA/18 fighters are to be delivered next year, but until all the squadrons become operational by 1990, the current Mirages have had to do. New wings have had to be built, and recent crashes have revealed a host of problems.

Shortages of trained aircrew also occur in the Orion squadrons, used for long-range surveillance. Design problems have delayed the new WAMIRA trainer by at least 12 months.

What has surprised strategists is that while every recent conflict has demonstrated the absolute necessity of airborne early warning aircraft, these have been placed low on the priority list for acquisition. Apart from

that, the Defence Department's shopping list involves outlays of about \$417bn towards the year 2000.

It includes: RA/18 aircraft; airborne refuelling Boeings; new airfields in the North; ten P3C Orions, fitted with Harpoon anti-ship missiles; seven new FFG guided missile frigates; up to six new submarines to replace Oberon squadron; mine-hunting catamarans; Sikorsky Seahawk helicopters; heavy-duty helicopters for the Air Force and Army; 155mm guns; new trucks; air-defence missiles (the British Javelin and the American Stinger are the two prime contenders); new small arms, and secure communications equipment.

The cost of all this hardware has strained the defence budget and distorted the current force structure. But there is a deeper question which strategists say needs to be addressed before the services get carried away by Star Wars technology, and that relates to the absence of a national strategy.

Present doctrine describes that strategy as "the defence of Australia and its interests." But what exactly are these interests, asks Mr Paul Dibb of the Strategic Studies Institute at the

Australian National University: "Australia needs to establish in priority order, and at a classified level, precisely what Australia's vital strategic interests are. To my knowledge, this has never been done. How, then, can we have a strategic policy and a defence policy?"

The debate is further clouded by varying interpretations of the ANZUS alliance and the strains imposed upon it by New Zealand's decision to ban visits by U.S. nuclear-powered ships. The word from the U.S. is that Australia will have to fend for itself in a regional conflict but the alliance is a vital link in the Western chain to contain Soviet power and prevent nuclear war.

Australian politicians are now arguing that the country is a part of South-East Asia and that its political and economic future lies in the region. ASEAN nations say these pronouncements lie uneasily with equivocal foreign-policy stances on Kampuchea and East Timor.

The need for a bipartisan attitude to defence has been highlighted during the current election campaign, in which ideas like the purchase of nuclear submarines are thrown into the air by politicians who know well that all they will generate is controversy rather than debate. Australia is ill-served on a subject which is heavy on the public revenue, but the hurt of political grandstanding, military narrow-mindedness and public apathy.

On the other hand, argues Dr Desmond Ball of the Strategic Studies Institute, the alliance has brought with it a distortion of defence and foreign policy. "The presence of U.S. installations in Australia makes it

# "Australia's largest stockbroker remains independent"



**J. B. Were & Son**

MELBOURNE • SYDNEY • ADELAIDE • PERTH  
BRISBANE • CANBERRA • LONDON • NEW YORK

SHAREPLAN JWB 231

There is some disquiet over the Labor leader's 'unseemly' rush to the polls after an economic dream run.

# Hawke all set to consolidate power

ON THE evidence thus far, Mr Bob Hawke, the Australian Prime Minister, is a dab hand at elections. He relishes them, for they bring his messianic qualities to the fore, and demonstrate the earthiness and common touch that are his political hallmarks.

True, as leader of the Australian Labor Party, Mr Hawke has fought only one general election—in March 1983. Yet that election changed the face of Australian politics, and installed Mr Hawke as larrikin-king.

So impressed was Mr Hawke by the results of that election that he is now holding another one, in 12 days' time. The election is being held 15 months earlier than strictly necessary—ostensibly to re-synchronise elections to the House of Representatives (lower house), and Senate (upper house).

That is the official explanation. However, there is disquiet—and some resentment—over what is seen as Mr Hawke's unseemly rush to the polls so as to consolidate his power while the economy is looking good and his opponents are floundering.

"There are no real issues," said *The Canberra Times*. "Mr Hawke has had a dream run with the economy, and while the Government has brought some reforms to the public sector and business infrastructure which should assist with economic growth, it has happened without fuss."

Neither the dissidents within his own party nor the Opposition in Parliament have presented him with problems that would justify an election now.

As the paper pointed out, in March 1983 and for some time before the end of his prime ministership, Mr Malcolm Fraser—the former Liberal Party leader whom Mr Hawke brushed aside—had been an issue in himself.

**Focal point**  
That has not started to happen to Mr Hawke, although ever since he snatched the Labor Party reins, he has made himself the focal point of the dominating personality of federal politics.

With a lead of around 8 points in the polls, Mr Hawke is waging a relaxed, supremely confident campaign, and may well win by a landslide. His personal approval rating has hovered consistently in the high 60's, whereas that of the Opposition leader, Mr Andrew Peacock, has sagged into the low 20's.

Labor's essential campaign planning was wrapped up weeks before the election was announced. Not surprisingly, Mr Hawke features in all Labor's election commercials. None of his colleagues get a look in, not even the Treasurer (Finance Minister), Mr Paul Keating, whose mastery of his brief and calm authority in Parliament so delight the leader.

Mr Bob McKullum, Labor's campaign director, says Labor is not running a "personality cult campaign," yet says the decision to concentrate solely on Mr Hawke in Labor's commercials was a deliberate one.

Other ministers, particularly Keating and Hayden (Mr Bill Hayden, the Foreign Minister), are rating very well in our research, but I don't think either of them would think there was any point in diluting the message.

Virtually until the moment



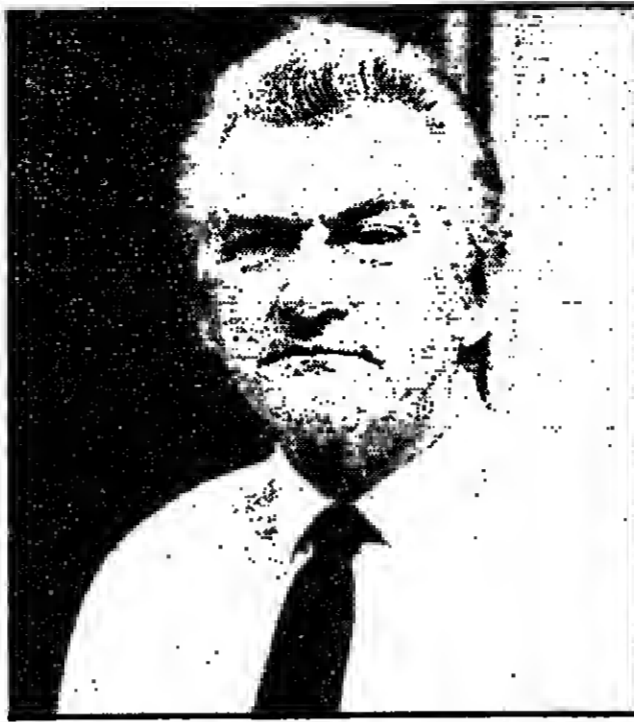
MICHAEL THOMPSON-NOEL

ated it. Even now it is creating some embarrassment," says Mr Eggleston. At one point, when the future over crime was at its loudest, Mr Hawke broke down and wept at a Canberra Press conference. It subsequently transpired that Mr Hawke's tears and emotion were caused by grief—one of his daughters suffers with a heroin problem.

It was at this point, or very soon after it, that Mr Peacock virtually dropped crime from his repertoire. However, Mr Hawke's tears—which did no harm, politically—reminded Australians that their leader is a complex and emotional man, and helped resurrect old arguments about Mr Hawke's stability.

In her official yet warts-and-all biography of the Prime Minister (Robert J. Hawke/Schwartz Publishing), Blanche d'Alpuget describes Mr Hawke's performance towards the close of a uranium debate at the biennial congress of the Australian Council of Trade Unions (ACTU), of which he was then president, in Melbourne in 1979:

"Hawke... seemed transformed into some blood-curdling spirit escaped from the underworld," says Ms d'Alpuget. "He was like a man possessed of holy rage—shouting, taunting, his feet in a boxer's dance, his arms flailing the air, his fists banging the restroom to emphasise points. Had he turned aside and spat on the



Prime Minister Bob Hawke: dominant personality in federal politics

signs that high office has changed Mr Hawke as much as Mr Hawke has changed the Labor Party. In his hands, the party is becoming a curious blend of reformism and conservatism, innovation and cleaving to tradition.

In *The Hawke Ascendancy* (Angus & Robertson), Paul Kelly writes that "as 1983 closed, Hawke has emerged as a figure of substantial substance. The man considered by many of his own backers in mid-1982 as a 'plunge into the unknown' had developed into an astute and competent prime minister."

"The private Hawke was a far more controlled and less exciting figure than the media image which he had enjoyed for so long. The internal wars which had produced emotional instability, physical risk and mental damage had long since been settled. Hawke was completely purged of the devil of alcohol and no longer had any inclination to drink. He was no more the personality magnet made irresistible by the gleam of self-destruction. The new Hawke was stable in social life and more self-contained as a private man."

The belief that Mr Hawke's reign will be a long one is reinforced by the authority and skill he displays in office.

He is still occasionally a swashbuckler. Last month, he took to the campaign trail nursing a black eye, the result of a failed attempt to loft a ball while playing cricket.

In the main, though, the image that Australians now have of their Prime Minister is

that of a man buckling down, with relish, to the tasks of government. He is both a strong leader and an "ordinary bloke." He is "Bob" to his friends, "PM" to the upwardly mobile. He is thinner and trimmer, though his hair is greayer and the face more marked.

He is cautious, but a good delegator. He insists on ministerial solidarity, which cannot be difficult for a man who has purged virtually all left-wing traces from his cabinet and his sight.

### Authority

The key relationship in cabinet is that between Mr Hawke and Mr Keating, as Treasury, who in the past 20 months has stamped his authority by floating the dollar, liberalising the financial system, and announcing his readiness to welcome in foreign banks.

Mr Hawke is said to have a more measured, less frenetic, approach to government than Mr Fraser. He is a traditionalist, almost in the Menzies mould.

The Hawke Government's great strength is its capturing of the middle ground, and its strategy of "consensus" between labour and capital. It has an effective wages policy in place, yet has laid great stress on courting the financial and business communities.

There is uncertainty as to how long this balancing act can be maintained, but it is one that Mr Hawke carries off with conviction and aplomb.

More than either of his predecessors (Mr Fraser and Mr Gough Whitlam), Mr Hawke appeals to, and identifies with, mainstream Australia. This is authentic and not contrived.

Yet, as Paul Kelly points out: "The ultimate test is whether Hawke's consensus becomes a powerful political tool to facilitate national progress, or merely another anecdote to lull Australia into accepting economic mediocrity."

Almost four years ago to the day, Mr Hawke made his maiden speech in Parliament.

"As one of the tardier maidens to appear before you I, express the hope that I shall do nothing in the future to upset unduly the even tenor of your ways," he explained. Within 18 months, Mr Hawke had forced the establishment in Hansard of his description of Mr Fraser as "a liar," a label, applied to an MP, that had never before been allowed to stand.

In his maiden speech, Mr Hawke said: "The crying need is to create cohesion, a sense of common purpose leavened by a constructive compassion for that growing body of our fellow Australians who are underprivileged...."

"We will, from this day, work to provide Australia with an alternative government which will match not only the resources and the challenge but also what we believe to be the innate sense of fair play of the great majority of the Australian people."

That was his challenge then; that is his challenge now.

# Elders IXL Limited, Australia's leading international corporation, announces another record profit.

## Performance In Brief

	Turnover (\$A)	Profit After Tax (\$A)	Net Assets (\$A)	Earnings/share (cents)
1980	2.2 billion	23.4 million	163 million	28
1981	2.5 billion	34.4 million	274 million	36
1982	2.8 billion	61.3 million	387 million	37
1983	3.7 billion	64.3 million	415 million	39
1984	5.6 billion	72.2 million	491 million	45



**Finance Group.** Retail and merchant banking activities including foreign exchange dealing, rural banking, futures and commodity trading, multi-currency lending, lease packaging, money market, unit trust management, trustee services and super-annuation funds. This group also operates a travel agency.

**Pastoral Group.** Australia's leading pastoral house. Activities include wool broking, livestock agency services, real estate agency, insurance agency, merchandise and farm chemical supply and rural financing and investment.

**International Group.** A broadly based integrated trading

house with branches in 21 countries and agents in many others. Activities include general trading, shipping and chartering, wool trading, hop farming and marketing, malt production and marketing, timber trading, pig raising, meat and smallgoods processing, animal feed production, wool scouring, grain trading and hide and skin processing.

### Carlton Group.

Australia's foremost brewer and a leader by world standards. The leading brand, Foster's Lager, is exported to over 60 countries. Other activities include wine and spirit distribution and hotel management.

### Other activities.

The company operates a major construction and project management group and has strategic investments in the mining and resources industry as well as significant shareholdings in prominent food processing and pastoral companies in New Zealand.

If you would like to receive a copy of the Elders IXL Limited 1983-84 Annual Report, please complete and mail this coupon.

To:  
Elders IXL Limited  
10-12 Copthall Avenue,  
London, EC2R 7DJ

Please send me a copy of the Elders IXL Limited 1983-84 Annual Report.

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

ET106

The Labor Government claims "remarkable" economic success in the past months. Meanwhile, profound changes are underway in the structure and operation of the banking and finance sector. Above: The Stock Exchange, Sydney



# Buy a share of Australia's wealth!

## Invest through the Sydney Stock Exchange

Your Broker knows that Sydney is the major financial centre of Australia's dynamic economy. The Sydney Stock Exchange gives you direct access to it all!

- Mining and Industrial shares • Exchange Traded Options • Fixed Interest investments
- Gold, Silver and Currency options soon available

Australia's exciting growth offers strong gain, high return. Get your share of the wealth - discuss investing through the Sydney Stock Exchange with your Broker or contact us direct.



**THE SYDNEY STOCK EXCHANGE LIMITED**

Investor Services Department  
20 Bond Street, Sydney, NSW 2000.  
Box No H224, Australia Square, NSW 2000.  
Telephone: 231 0066. Cables: STOCKEX.  
Telex: AA20630.



## Top Investment, Down Under.

Putting your money to work Down Under offers big profit opportunities in a secure environment, particularly when you invest in the fast-growing State of New South Wales. Today, financial services and advanced technology manufacturing are offering top returns to the shrewd investor in the Premier State, in addition to activities in mineral processing, tourism and agriculture.

**Important financial centre**  
New South Wales is the financial and commercial centre of Australia, generating more than one third of the total Australian Gross National Product. The State capital, Sydney, is recognised internationally as one of the most important financial growth centres in the Pacific region.

**Keeping costs reasonable**  
New South Wales provides some 40% of Australia's total employment in finance, property and business services, and is home to more than half of the nation's 200 most profitable companies. Yet, office space in Sydney costs less than it does in cities like London, New York, Hong Kong and Singapore.

**State of opportunity**  
New South Wales is the State of unlimited opportunity for business migrants with substantial funds, sound plans and the expertise to carry them out. The New South

Wales Government actively assists enterprising newcomers establish themselves and achieve success.

**Your time is our time**  
The difference in time zones presents no problem as New South Wales has a considerable workday overlap with many world business centres, particularly those in Asia. This gives New South Wales a distinct advantage over Europe or North America for companies dealing with Asian markets.

**Investing for the future**  
Overseas investors are an integral part of the business future of New South Wales, and it is Government policy to provide background information, market surveys and other assistance required to help companies establish business links, open offices and build factories in our State.

**Get all the facts**  
The Minister for Industry and Decentralisation, and Minister for Small Business and Technology, The Hon. Eric Bedford, BA, MP, invites you to find out more about making a top investment Down Under. Please write, phone or telex one of our offices.

**New South Wales Government**  
Department of Industrial Development & Decentralisation

The Marketing Manager  
Department of Industrial Development & Decentralisation  
GPO Box 4168 Sydney NSW 2001  
Phone: (02) 27 2741 Telex: (AA) 20972  
The Director  
The New South Wales Government Office  
66 Strand London WC2N 5LZ UK  
Phone: (01) 839 6651 Telex: (51) 915858  
Cables: Walesprem



## POLITICAL PROFILE: ANDREW PEACOCK

### Liberal leader faces an uphill task

IT IS difficult not to like Mr Andrew Peacock, leader of the Australian Liberal Party, and thus of the Opposition, who is limping towards the December 1 general election with so many knives in his back that he could open a small hardware store. Yet he remains insouciant.

Mr Peacock took over the Liberal leadership when Mr Malcolm Fraser, Prime Minister from 1975 to early 1983, resigned from Parliament after suffering mortal electoral defeat at the hands of Mr Bob Hawke's Labor Party.

Since then, Mr Peacock has struggled vainly to rejuvenate the coalition forces, and to discover some means of combatting Mr Hewke's immense popularity. To date it has proved too stiff a task: he has simply swooped upon the peacock whenever it chooses, gives it a shaking, muddies its plumage and soars clear again, leaving the peacock lost and injured on the lawns of Canberra.

Despite the drubbing he has received at the hands of Mr Hawke, Mr Peacock tries to put a serious face on things - mainly, one suspects, to help disavow his former image as a "showpony" playboy, the "Sunlamp Kid" of Australian politics.

Mr Peacock is 45. He is MP for Sir Robert Menzies' old seat, Kooyong, in Melbourne.

"Many of my viewpoints are actually away from the mainstream of Liberal Party thought," he said in 1982, when he unsuccessfully challenged Mr Fraser for the leadership.

"If I lose," he said, speaking to an interviewer just before the leadership vote, "people will say Peacock's finished. But I wouldn't agree with that... Politics is strewn with Lazurus. I read how various people are finished in politics, and invariably I see them coming back. I don't think in terms of the next few months alone; I still see my life in politics. I can take a short-term bucket; I've taken it in the past, I can take it again."

Such fortitude will be valuable after the general election in 18 days' time, for the shakiness of Mr Peacock's attempts to halt the Hawke bandwagon, and his failure (thus far) to spell out a convincing alternative to life with Labor, mean that the future of his leadership is openly in doubt.

After the election, it is said, there may well be a move to vote Mr Peacock aside and install, as leader, Mr John Howard, who was Treasurer (finance minister) in the Fraser Government.



Andrew Peacock: struggling vainly to rejuvenate coalition forces

What the Liberals seem to lack to recognise is that virtually nothing could have stopped the Hawke bandwagon in March 1983, and that the odds have been stacked against Mr Peacock for the past 18 months.

Unfortunately, Mr Peacock is a glutton for self-punishment. On September 18, speaking in Parliament, Mr Peacock lashed out at Mr Hawke, calling him a "little crook," a "perverter of the law," and "one who associates with criminals and takes his orders from those who direct those criminals."

The attack formed part of a continuing and complex controversy over corruption and organised crime. Yet Mr Peacock has done nothing to substantiate his allegations - which Mr Hawke totally refutes - and

must bitterly regret his outburst. A year ago, one of Australia's leading political commentators said that if the Liberals believed that the philosophy of social Darwinism was the appropriate one, it was misreading the nature of Australian conservatism.

Where Mr Peacock was deficient - perhaps fatally so, in the political sense - was in the ability quickly and credibly to occupy the conservative position on specific issues. He was handicapped by his innate liberalism on social issues.

On the evidence of the campaign thus far, the December 1 election is pitching a flightless Peacock against a flyaway Hawke. It is really no fun at all.

MICHAEL THOMPSON-NOEL

The coming year will reveal the strength of Bob Hawke's alliance with organised labour.

## Big test on key election issue

FOR AUSTRALIA'S trade unions, there is only one election issue: jobs.

It will be fought out not on polling day, December 1, when the Labor Government is expected to win easily, but in the ensuing 12 months. And in many people's view that will be the true test of Mr Bob Hawke's political credentials and the sincerity of his alliance with organised labour.

Happily coinciding with the economic upturn, the Labor Party's social contract with the unions has sailed serenely through the past 19 months. Industrial strife has virtually disappeared, money wage increases have been pegged back, unemployment and inflation are down, productivity is up.

Union leaders of both right and left believe they are creating a model partnership for delivering the economic goods without causing the social disruption of the kind they see in Britain and elsewhere.

But in the eyes of the Australian Council of Trade Unions (ACTU) there is one serious gap: the failure of the Government to move far enough to help manufacturing industry through the trauma of reorganisation.

Mr Hawke, a former president of the ACTU, may have no distinct ideology, nor is the debate being conducted in left-right terms. But the youth leaving in Parliament, claiming 35 of the 105 seats, will be pushing him, as will unions like the left-led Amalgamated Metals, Foundry and Shipwrights' Union, biggest of the ACTU's affiliates.

**Viewpoint**  
In the ACTU's own council chambers there is said to be little disaffection with the content and purpose of the prices and incomes accord. Here changes at the top of the federation may work in Mr Hawke's favour. The recently-elected secretary, 36-year-old Mr Bill Kelly, is a political moderate but a tough negotiator.

In nine months' time he may be joined by his friend and ally Mr Simon Crean, a smooth and well-connected right-winger who, at 35, is national secretary of the Storemen and Packers' Union. Mr Crean is expected to replace the retiring ACTU president, Mr Cliff Dolan - unless the left decide to run their own man against him.

Mr Hawke and his Ministers may have been slow to deliver the central planning mechanisms that were envisaged by the accord. But the unions have high praise for his government's macroeconomic record. Unemployment has been brought down from 10.5 per cent (12 per cent counting the unregistered) to just under 9 per cent; however, youth unemployment is still very high at around 20 per cent, despite A\$1bn worth of job-creation schemes.

More than 250,000 jobs have been filled. The underlying inflation rate is around 6 per cent, with 8.25 per cent forecast by the year end, and the cost of living index is registering only 3.9 per cent (after the cost of the new Medicare programme was taken out).

Many of the accord's specific commitments have been honoured already. Centralised wage bargaining has been restored, but wages are indexed with a

### Trade Unions

CHRISTIAN TYLER

six-monthly review by the Conciliation and Arbitration Commission. The last two awards were of 4.3 and 4.1 per cent and individual industry claims have been dropped.

Tax cuts worth \$47.60 a week to the average industrial worker have been delivered (equivalent to a gross wage increase of \$11.70 to \$14.90 a week). Where the construction industry has been boosted and a number of labour law amendments, favourable to the unions, have been enacted.

Next year, the unions will be allowed to negotiate with government a productivity-linked increase. It looks as though this will not be taken in money wages, but in the form of better state and private occupational pensions, which presently cover only 45 per cent of workers.

The productivity kitty is likely to be worth 4 to 5 per cent on top of indexed wage rises. The prices and incomes accord also entitles the unions to recover a 9.1 per cent drop in real earnings dating back to the end of 1981. It is claimed soon it would clearly undermine the whole programme. But the ACTU appears in no hurry to do so.

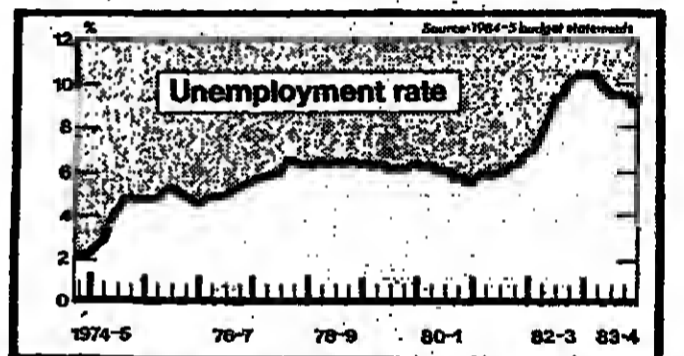
More generally, the unions have gained access to economic planning, either by direct consultation over budgetary decisions or through the newly-created Economic Policy Advisory Committee and a range of industrial councils. These are tripartite bodies. There is greater involvement in the management of technological change, and even talk of new negotiating rights to extend "industrial democracy."

### Lesson to all

The package looks strikingly familiar to the British observer. But Australians say their system avoids the flaws that brought the British Labour Government's social contract with the TUC to a messy and electrically fatal end.

"We learned from the UK that a Labour Government will fall if it makes a contract that it won't keep," said Dr Andrew Theophanous, a leading left-wing MP and chairman of the Parliamentary Labor Party's industry committee. "That's not going to happen in Australia."

Mr Kelly of the ACTU said: "We have made gains that I think no other country has made. The accord is not just an artificial system of wage res-



Robots in action at a car assembly plant: the unions seek new occupations for displaced workers

straint to get a government out of temporary difficulties. It's a very progressive and socialist view of how unions can operate in society.

"The UK is a lesson for us all - we don't want that sort of society." Even the militants seem satisfied with the pact. Mr Laurie Carmichael, assistant national secretary of the engineering union, is a member of the minute Communist Party of Australia which describes itself as independent and non-aligned. A member of the ACTU executive, he describes the accord as "an adequate document" giving the unions and the left enough room to manoeuvre and take action without breaking the bargain.

### Price control

For him and many others the weakest point of the accord is price control. The surveillance system set up by the Government is supposed to monitor public authorities and major corporations. But it has no real sanctions, and, say the unions, has done far too little investigation.

The central issue, however, remains Mr Hawke's commitment to job-saving intervention in industry. The loudest complaints have been coming from the engineering industry, which is still shedding workers and closing plants.

In steel, the compulsory redundancies have been halted and Government money has been put in. But the rationalisation plan for the motor industry is seen as too savage; indeed, one official of the Vehicle Builders' Union in New South Wales has asked Mr Hawke to sack his industry Minister, Mr John Burton.

In both these sectors, the cry is for more protection. And yet the unions generally are not looking for higher tariffs or lower import quotas. They are prepared for tariffs to come down provided vulnerable

industries are helped into the high-technology age and displaced workers into new occupations. Government-assisted research and development, more rigorous technology transfer and local content rules, industry planning agreements and a tougher stance with the foreign multinationals will all be on the agenda after December 1.

Mr Hawke's honeymoon with the unions is over. The marriage of government and labour begins in earnest when the workers return from their Christmas holidays on the beaches. "As a trade union movement we play very hard," Mr Kelly says. "We are tough, responsible and disciplined - and we're just starting."

### HOW TO OBTAIN A COPY OF THE FINANCIAL TIMES

Arrangements can be made for a copy of the Financial Times to be sent direct to you by post from London by contacting:

Subscription Dept.  
Minister House  
Arthur Street  
London EC2A 9AX

Surface mail - £225.70 pa  
- six issues per week  
Air mail - £463.60 pa  
- six issues per week

Additionally:  
Newspak International Pty. Ltd.

8 Spring Street, Sydney  
Sidney City, NSW 2000  
Tel: (02) 27 5731  
operate a special courier, hand delivery service.  
Please apply for appropriate rates.

Australia 5



Left to right: grapes on the vine at Hickingbotham Winemakers, Victoria; cattle sale at Bairnsdale; Merino sheep farm at Paynesville; and wine being packed for export at Idyll Wines, near Geelong, Victoria.

## Exporters with a nervous outlook on the world

FROM THEIR unstrategic outpost at the bottom of the globe, 15m prosperous Australians look nervously out at the world: bigger economic powers are carving up their country's export markets and threatening to wipe out their native manufacturing industry.

The protective barriers round Australian industry, which have helped maintain a high-wage economy fuelled by periodic mining booms, are being gradually lowered in the name of economic necessity and sound foreign policy. Industry is being told to "restructure" for world competitiveness; but no-one is sure whether it can ever really compete.

The holes in the ground are not yielding the fortunes they used to do, and other countries are digging out coal and iron ore for big buyers such as Japan. Overseas markets for agricultural produce are being distorted or destroyed by enormous subsidies which Australia does not—and could not—match.

At the world negotiating table, Australia finds it has more in common with the developing countries than with the U.S., Japan or its European cousins in the EEC. It has their same dependence on raw materials and agriculture, and similar lack of negotiating muscle.

It is looking for an answer in the Pacific, where intra-regional trade is dynamic. But for an Anglo-Saxon culture to build Oriental alliances is far from easy, nor does it remove the burning domestic question of how to re-shape old industries without politically intolerable loss of jobs.

"We are part of the area and fast changing into a multi-racial society," says Mr Lionel

Bowen, Deputy Prime Minister and Trade Minister. "But we are very anxious to get back to Europe, which we think is a very good market. The question is, where will you let us in?"

"We don't want it to be thought we are going regional. We're not. Europe frustrates us and it's got to change. But where's the political will?"

Australia has declared its support, with Japan, for another multilateral trade negoti-

ation in the General Agreement on Tariffs and Trade (GATT), provided its primary producer interests are catered for. But officials greatly doubt that anything will come of it. "The Gatt, in our view, is sick," said one. And the deepest suspicion is felt of the EEC's intentions.

As explained by Mr Bob Hawke, Australia's Labor Prime Minister, the policy is to develop a common Asian-Pacific negotiating stance. If Gatt negotiations fail, Australia would try and hitch itself to the Pacific dynamo by a regional programme of liberalisation in specified commodities on a non-discriminatory basis—to create, in effect, a Gatt of the Pacific.

But the grand strategy has sinister implications for Mr Hawke's trade union allies, especially those on the left. They say they will adamantly resist the theoretical model in which Asia provides cheap labour, Japan and the U.S. the technology and Australia the raw materials.

The unions are not, however, resisting the Government's cautious opening of the doors, provided that liberalisation is accompanied by positive assistance that will make industry export-competitive and save jobs.

The embattled Minister of Industry and Commerce, Senator John Button, is trying to engineer change in what he calls "this very conservative country." He said: "I have tried to change the nature of the debate about tariff protection. It's a

totally sterile debate to argue whether to have higher tariffs or lower tariffs. Marketing and product design are the crucial questions."

Australia is a highly-protected market, but its tariffs and quotas are at least visible. It has rarely resorted to the kind of hidden barriers that are today so common a substitute world-wide. Indeed, the Government is expected to announce shortly that the only voluntary restraint agreement, on imported television sets, must be cancelled and a tariff, affording better access, put in its place.

### Australia's top five export markets

Figures in A\$m (fob); the 1983-84 figures are provisional.

Country of destination	1981-82	Ranking	1982-83	Ranking	1983-84	Ranking	% growth 1983-84 on 1981-82	% growth 1983-84 on 1982-83
Japan	5,351.4	1	5,964.7	1	6,570.0	1	+11.5	+10.1
U.S.	2,154.5	2	2,240.3	2	2,704.7	2	+4.0	+20.7
New Zealand	1,035.9	3	1,155.5	4	1,400.8	3	+11.5	+21.2
United Kingdom	726.4	4	1,178.7	3	1,134.2	4	+62.3	-3.8
Singapore	512.9	8	732.1	6	951.5	5	+42.7	+30.0

The provisional total for Australia's export markets to all countries for 1983-84 was A\$24,805m, representing 12.4 per cent growth in 1983-84 on the previous year. Imports totalled A\$24,062m, up 10.3 per cent.

### Imports: the top five supplier countries

Country	1981-82	Ranking	1982-83	Ranking	1983-84	Ranking	% growth 1983-84 on 1981-82	% growth 1983-84 on 1982-83
Japan	4,527.4	2	4,506.4	2	5,366.3	1	-0.5	+18.1
U.S.	5,249.3	1	4,766.4	1	5,188.4	2	-9.2	+8.9
United Kingdom	1,649.2	3	1,467.0	3	1,740.2	3	-11.0	+18.6
West Germany	1,355.7	4	1,298.6	4	1,384.6	6	-4.2	+6.5
New Zealand	726.4	6	694.3	6	921.7	5	-4.4	+32.8

Source: Department of Trade.

to form at most three groups and to reduce the number of models made locally from 13 to five or six.

Japanese cars are only the most visible sign of Australia's struggle to maintain its manufacturing base, and its need to find new export industries that will absorb the displaced labour.

The country has to generate A\$100m of exports to create each 5,000 jobs. It was just in surplus on its visible trade in the 1983-84 year, with exports up 12.4 per cent in value to A\$24,805m and imports up 10.3 per cent to A\$24,063. But

the traditional surplus with Japan, the biggest trading partner, has been whittled away to virtually nothing.

Since Japan's—and even Korea's—main trading interests lie in the U.S. and Europe, Australia will continue to be vulnerable to the global politics of trade.

Any attempt to set up a Pacific alliance—or "pax pacifica" as it is sometimes called—must take that into account. But the calculation in Canberra is that Japan's strategic dependence on the U.S. is not so strong as to distract it from a truly Pacific orientation.

"Japan should be a good market for us," Mr Bowen says. "But Japanese access to Australia is about as good as they could expect."

Although the trade department has identified a range of manufactures to promote there, they recognise that it will be uphill work. Japan's Ministry of International Trade and Industry, meanwhile, doubts there is much chance of Australia being able to offer competitive goods.

The Pacific traders club is already in embryo. Trade officials from Japan, Korea, the six Asean countries, Australia and

New Zealand met in Bali in May. The Australians wanted the U.S. to be included, but others took the view that America's protectionist behaviour disqualified it. A second conference was being held in Sydney this month to try to define the region's common interests and work out a bargaining position for future meetings of the Gatt.

At the same time officials in Canberra are encouraged by the revival of ideas for a Pacific economic community embracing the whole Pacific rim. The idea was conceived over 20 years ago by the Australian National University. Four informal study groups have been set up: manufactures in Korea, investment and technology transfer in Japan, minerals and energy in Australia and agriculture, fishing and forestry in Thailand.

Governments have formed national committees to channel money into the work, and the next step is to decide whether the community is ready to take institutional shape.

On paper the idea looks both logical and attractive, given Australia's geography, vulnerability and the fact that a free-trading Pacific largely untrammelled by the debt crisis can afford to cock a snook at the protectionist Old World.

But Australia is a European social democracy, with a British trade union system, Anglo-Saxon attitudes and a Californian lifestyle. To preserve all that while integrating with Asia will require more than mere diplomacy.

# Ask Westpac. Australia's world bank.

Over 1800 offices in 21 countries, backed by assets of over \$35 billion.

If it's anything to do with world banking, come to the bank with a world of services to offer.

Westpac - Australia's world bank. Westpac is Australia's oldest, most experienced banking and financial services group as well as the largest.

There are a great many advantages for both you and your company in choosing Australia's world bank.

Westpac can offer you the direct services of a global network of branches and offices in 21 countries, as well as correspondent banks right around the world.

With advanced satellite communications, Westpac

is constantly monitoring world economic trends, market movements and international currency fluctuation.

Call on Westpac for any of these international services. Multi-currency financing for trade and projects either in Australia or overseas.

Foreign currency accounts in Australia and overseas, and investment in a wide range of international securities.

Expert advice on foreign exchange management and hedge transactions.

Introductions into overseas markets, and advice on trading practices, joint ventures and local conditions in

foreign countries. Specialised information on rapidly changing political and economic conditions.

And we can tailor our services in order to meet your company's needs.

So if it's anything to do with international business, call Westpac, your world bank.

U.K. and European Division: Walbrook House, 23 Walbrook, London EC4N 8LD, United Kingdom. Phone (01) 626 4500.

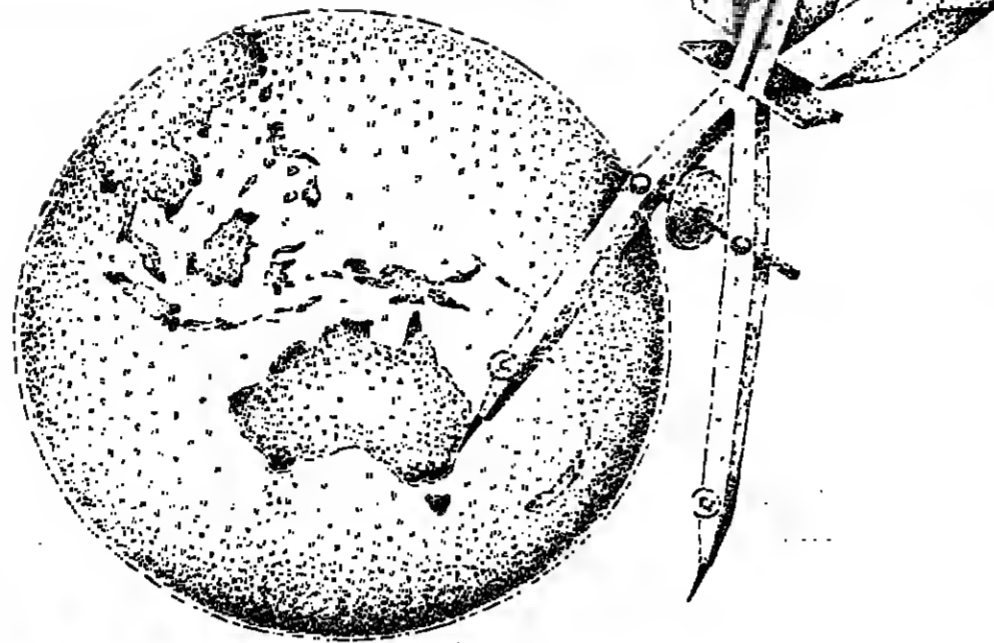
World headquarters: 60 Martin Place, Sydney, Australia, G.P.O. Box 1, Sydney 2001. Phone 226 3311.

With offices in Bahrain, Cayman Islands, Channel Islands, China, Fiji, Germany, Hong Kong, Indonesia, Japan, Kiribati, Korea, New Zealand, Papua New Guinea, Philippines, Singapore, United States of America, Vanuatu, Tonga and Western Samoa.

**Westpac**  
Australia's world bank.

July 1984

# WORLD WIDE AND WORLD WISE



## INTRODUCING CIBC AUSTRALIA LIMITED (formerly Martin Corporation Limited)

On November 1, 1984, Martin Corporation Limited changed its name to CIBC Australia Limited.

As a wholly owned subsidiary, it forms part of the international network of the Canadian Imperial Bank of Commerce (CIBC).

As such it benefits from the experience and skills of one of the largest banks in the world - with total assets of over £41 billion.

CIBC has offices in the world's leading

financial centres and has more than 100 years' experience in providing financial services.

Our skills and global capability are second to none.

So, if you're looking for financial services Down Under, look us up.



INVT ENTERPRISE 629902

## Australia 6

### Deficit looms with biggest trade partner

WHEN THE U.S. and Europe put the squeeze on Japan, it is Australia that yelps. As a primary supplier of energy and raw materials to Japanese factories, Australia suffers vicariously from every "voluntary" restraint imposed by the West on their exports. And when the West leans on Japan to open her market, it is often at Australia's expense.

This double bind is the price that Australia pays for its lack of clout in the world trade power game, and for its dependence on the biggest economy in the western Pacific.

#### Trade with Japan and China

CHRISTIAN TYLER



Huge supplies of ingots awaiting export by Tomago Aluminium

#### Directions of trade

Figures in A\$'000s

	Exports		Imports	
	1982-83	1983-84*	1982-83	1983-84*
<b>ASIA</b>				
East Asia				
Hong Kong	349,691	612,004	485,308	552,176
Japan	5,964,716	6,870,041	4,506,448	5,366,191
Korea, Rep. of	829,130	940,823	292,856	382,699
Macao	174	828	18,059	18,050
Taiwan Province	553,705	706,456	649,597	854,207
<b>Total East Asia</b>	<b>7,697,617</b>	<b>8,830,152</b>	<b>5,952,268</b>	<b>7,173,222</b>
South East Asia				
Association of South East Asian Nations				
Brunei	6,013	8,275	16,812	138
Indonesia	384,893	468,877	561,376	299,741
Malaysia	489,910	468,322	214,502	257,182
Philippines	187,579	141,768	84,118	92,073
Singapore	732,144	951,515	599,843	470,172
Thailand	178,366	218,306	89,436	122,080
<b>Total ASEAN</b>	<b>1,967,005</b>	<b>2,185,073</b>	<b>1,566,087</b>	<b>1,241,387</b>
Papua New Guinea	508,321	494,387	69,042	76,679
Peoples Rep of China	1,230,064	1,412,306	1,971,404	1,629,568

Source: Department of Trade (Est.)\*

### Out in the cold in South-East Asia

#### The battle for Asian markets

CHRISTIAN TYLER

ALTHOUGH BARELY a kangaroo hop away, the fast-growing markets of south-east Asia account for a surprisingly small proportion of Australia's trade.

The six members of the Association of South-East Asian Nations (Asean) took less than 9 per cent of Australian exports in the last financial year and supplied only 5.2 per cent of her imports.

Collectively, they remain the fourth largest trading partner after Japan, the EEC and the U.S., but the traffic, although it has grown rapidly in recent years, hardly scratches the surface of this regional market of 270m people.

The truth is, as the Department of Trade advised the Government recently, that Asean is far more important to Australia than Australia is to Asean.

With dynamic Singapore at its hub, the group has been growing at rates of 6 to 9 per cent a year. Of the other five countries—Malaysia, Indonesia, Thailand, the Philippines, and Brunei—only the Philippines has been through the traumas of a debt crisis.

Less than 3 per cent of Asean trade is conducted with Australia, and the latter's relative share has actually been declining. Partly that is due to an overlap in the commodities they produce, notably oil and tropical products. But it is also due to fierce competition from the big manufacturing nations of the U.S., Japan and to a lesser extent Western Europe.

To make any impression on these neighbouring markets, Australia will have to promote the use of its coal, mineral and related technologies, and to find some competitive manufacturers to offer Asean consumers.

The lure of south-east Asia to a recession-weary West has left Australia out in the cold. The country has suffered particularly from cut-throat export financing.

Australia claims to be one of the last countries in the world to give "pure" aid, unconditional upon winning project business or long-term contracts. Small amounts of mixed credit have been extended, but the country can ill afford to match the soft loans from Japan or the U.S., that have become routine in this as other parts of the developing world.

textile and clothing imports into Australia, which has its own regime outside the Multi-fibre Arrangement. Officials claim that because the global quota system is non-discriminatory (importers being free to buy from anywhere), the low level of Asean sales illustrates mainly a failure of marketing or design for the Australian market.

In textiles, Asean supplied last year only \$443m worth of a \$1bn market, and clothing a mere \$24m out of \$389m.

As might be expected, Singapore is the most important, commercially, of the group, followed by Malaysia and Indonesia. Trade relations with Indonesia, a difficult market at the best of times, are said to be good, despite the takeover of East Timor and persistent incursions along the border with Papua New Guinea, Australia's former colony.

Indeed, trade negotiators find the Malaysians a generally tougher proposition. The main development in trade with Indonesia in 1983-84 was a big drop in Australia's imports of crude oil as her own comparable product became more widely available.

#### Less severe

Indonesia's economic difficulties have been far less severe than those of the Philippines, a much smaller market for Australia, where a six-month revolving credit line of \$450m has helped limit the damage to Australian exports. Even before the IMF standby credit for the Philippines was put in place last month, however, there was stiff loan competition from the U.S.

Thailand is seen as a good prospect, under-rated in the past for agricultural and mineral development in which Australian technology and equipment could be deployed.

The same emphasis is being given to Papua New Guinea, not a member of Asean, which has in the past been a quasi-protected market and still buys 40 per cent of its supplies by value from its former parent country. PNG spent nearly \$4500m last year with Australia, mainly on manufactured goods and processed primary products.

Despite a duty-free concession, it exports very little back, but is the largest recipient of Australian aid.

If Australia and its South-East Asian neighbours are finding it difficult to mesh their economies because of the similarity of their export commodities, they do at least have a lot in common vis-a-vis the rest of the world.

Australia's trade relations are still mainly bilateral, there is an obvious identity of interests. That is why Mr Hawke, like his predecessors, has been working hard for some form of regional solidarity which, if a new round of international trade negotiations fails—or fails to materialise—could become one day an Asian-Pacific club of open traders.

The value of trade between the two countries is today just short of A\$12bn a year. In 1983/84, Japan took 27 per cent of all Australia's exports, a rise of 10 per cent to A\$3.6bn, and supplied goods worth A\$5.4bn, an increase of 19 per cent, or over 22 per cent of all imports.

What worries the policymakers in Canberra is that Australia's traditional trade surplus with Japan is being wiped out. They cannot pin all the blame for that on the superior bidding strength of America and the EEC. It is as much the result of changes in Japan's own economy, as energy-intensive heavy engineering gives way to electronics.

The industries that buy from Australia are growing slowly, if they are growing at all, while those that sell to Australia are expanding rapidly.

To make matters worse, Japan has been looking elsewhere for its raw materials—to Canada for coal and to Brazil for iron ore.

In the short term there is little that Australia can do about the trend but to press on with its political courtship of Japan in the hope that Western Pacific solidarity will stiffen Tokyo's resistance to the blunt demands of more powerful competitors such as the U.S.

A few weeks ago, for example, Senator Peter Walsh, Australia's Minister for Trade, had a mission to Tokyo to try and head off U.S. demands that Japan take more American coal. He was trying to prevent a repetition of the beef fiasco early this year.

Then the Americans successfully negotiated a bigger quota of grain-fed American beef into the highly protected Japanese market; as a result, the quota for grass-fed Australian beef was reduced.

As one official put it: "That was a prime case of us being squeezed by both sides because of our lack of clout."

The diplomatic offensive in Japan, launched by Mr Bob Hawke, the Prime Minister, and followed by a series of missions, has not been easy for Australians. Although bound to Japan by geography and by the interlocking nature of their own economy, Australians have no more cultural affinity with the Japanese than do Americans or Europeans.

Furthermore, as the motor cars, computers, cameras, cassette players and machine tools pour in, they feel increasingly vulnerable to Japan's industrial might.

Efforts are now being made to help Australian businessmen overcome the cultural hurdles and persuade them to find their own niche in the slowly-opening Japanese market.

A recent study by consultants discovered to her cost in Japan.

But a more convincing answer to Australia's washing trade surplus with Japan may be to build up sales to South Korea and China.

#### Good prospect

Korea is seen as an especially good prospect for coking coal and iron ore contracts, even though the five-to-two trade balance in Australia's favour seems bound to narrow.

Korea took A\$950m-worth of goods in the past year and sold only A\$380m worth.

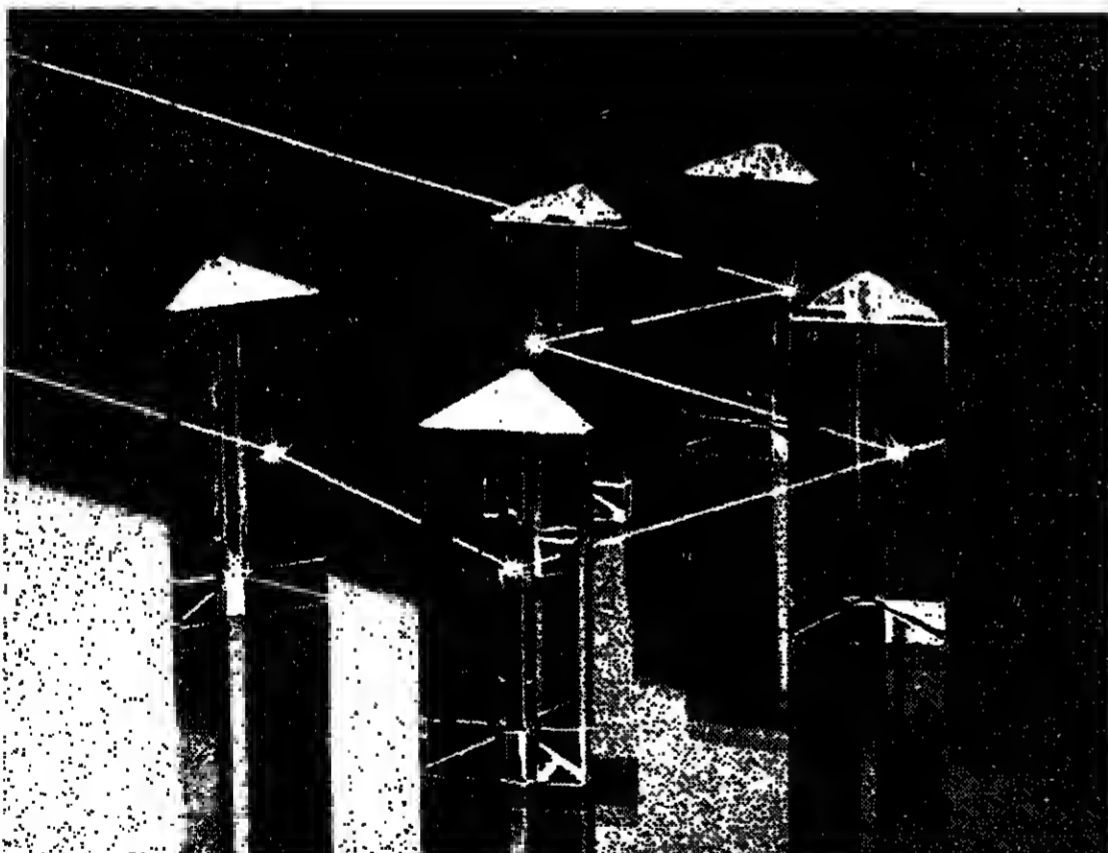
La return for buying Australian, the Republic is asking for better access for its textiles, beef, cars and iron ore but is being encouraged to develop instead its exports of ships and musical instruments.

Relations with China have for many years been one of Australia's strongest suits. Exports have climbed to over A\$600m a year, with a trade balance two-to-one in Australia's favour.

Wheat, iron ore, wool and sugar account for over 70 per cent of the exports at present. But a "China action plan" aimed at Beijing, Shanghai and five provinces foresees big opportunities in the market for mining, agricultural and geological equipment.

As China tries to modernise its steel industry, with Australian help, sales of iron ore could quadruple by the end of the decade. The CRA group and China recently agreed on a feasibility study for a joint venture iron ore mine in Western Australia.

The fact that it was a former Labour government that recognised China in 1972 cannot but Mr Hawke's chances of negotiating further trade pacts with Beijing. And so long as trade is conducted in terms of bilateral balances, diplomatic is everything—as Australia has discovered to her cost in Japan.



KNOWING THE WAYS AND MEANS OF TRADE, BANK OF NEW ZEALAND'S NATIONAL LEADERSHIP AND INTERNATIONAL REPRESENTATION EQUIPS US TO RESPOND TO YOUR NEEDS. WHETHER DEALING WITH NEW ZEALAND, AUSTRALIA OR FIJI, WE HAVE THE PEOPLE AND CONTACTS YOU NEED WHERE YOU NEED THEM, WITH THE SERVICES YOU WANT. WE'LL WORK FOR YOU.

### Bank of New Zealand

Bank of New Zealand, International Banking Division

Head Office: PO Box 2392, Wellington, New Zealand, Telex 3344, Phone 746-599  
 International offices in Sydney, Melbourne, Brisbane, Perth, Adelaide, London, Los Angeles, New York, Singapore, Fiji, Tokyo.  
 Call our Representative in London, Mr G. S. Penrose, Regional Manager UK and Europe (1) 726-0061, or our managers:  
 Sydney, Mr I. C. Slaven (2) 290-2133; Melbourne, Mr C. H. Bright (1) 63-3543; Brisbane, Mr E. A. Jack (7) 221-0416; Adelaide,  
 Mr T. J. Ford (8) 212-7966; or Perth, Mr A. M. Pickering (9) 221-7701, to discuss your Australian trade requirements including the CER  
 (Closer Economic Relations) agreement between New Zealand and Australia.

### SAMANTHA EXPLORATION NL

### SAMSON EXPLORATION NL

MINERAL EXPLORERS - MINERS  
 ACTIVITIES IN QUEENSLAND, WESTERN AUSTRALIA AND NEW SOUTH WALES

Since 1979 these Companies have been pursuing open pitable deposits of gold ore and have located substantial reserves of gold mineralisation. Developments are under way at Kidston and Mungana for the establishment of large open pit mines by competitors. Samantha and Samson have a similar deposit at Mt Rawdon in Queensland which is currently the subject of a joint venture with B.H.P.

In New South Wales, Samantha and Samson have entered into an option agreement to purchase a 25% participating interest in the promising Temora Gold Deposit discovered by Selstrust and B.P. Minerals Australia Limited. This could become an important open pitable gold deposit in New South Wales.

In Western Australia, Samantha Exploration will hold up to a 22.9% equity in the Horseshoe Lights Gold Mine which should be ranked in about sixth place of the major producers in Australia in 1985. Samson has interests in similar prospective surrounding ground with Samantha and partners such as Hunter Resources N.L. and Homestead Mining of the United States.

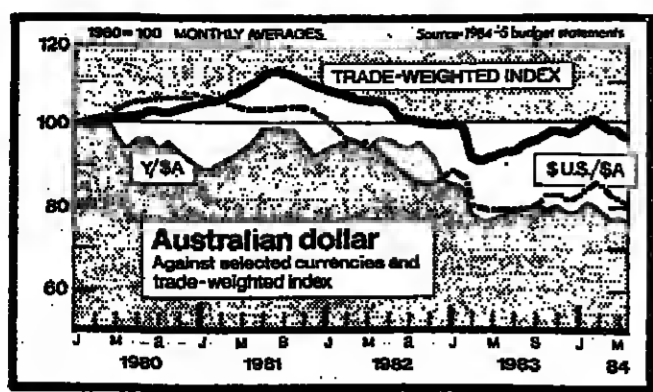
Samantha and Samson have proven reserves at Higginsville end Broad Arrow, both areas in reasonable proximity to the major mining centre of Kalgoorlie. Exploration drilling is still continuing in these areas and plans for future mining are being considered at Broad Arrow.

Elsewhere in Western Australia, Samantha and Samson have extensive exploration programmes with major companies and in their own right for base metals as well as precious metals. These companies are proven successful explorers and emphasis will be concentrated on finding new deposits as well as developing those that the company is currently involved in.

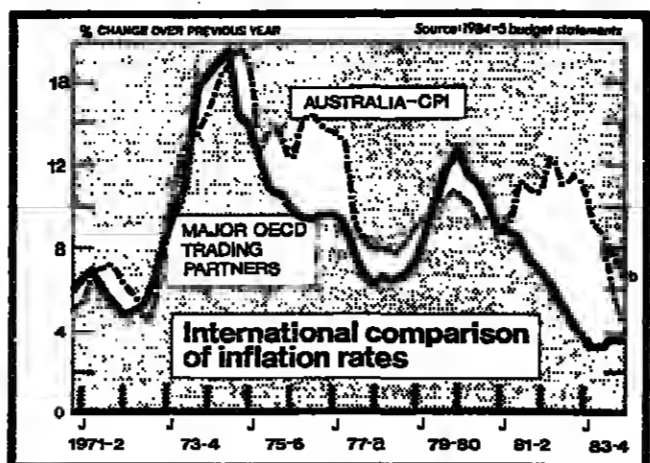
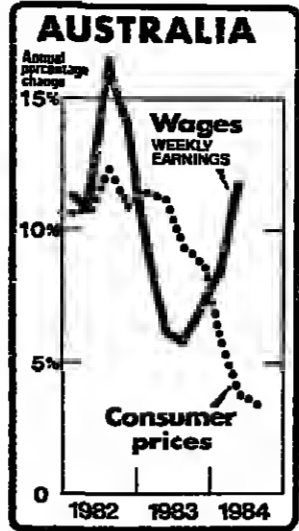
For further information please contact:  
 City of London, Financial Public Relations,  
 42-45 New Broad Street, London, EC2M 1JY.  
 MP  
 COMMERCIAL OPPORTUNITIES and MERCHANT BANKING ADVICE in AUSTRALIA  
 Write to:  
 MICHAEL PARKINSON INTERNATIONAL FINANCIAL CONSULTING PTY LTD.  
 (Incorporated in Victoria)  
 LEVEL 29  
 271 COLLINS STREET  
 MELBOURNE  
 AUSTRALIA 3000  
 TELEPHONE: 03-42-3082  
 TELEFAX: AA 3682



# Australia 7



Despite the surging strength of the U.S. dollar, the Australian dollar has held its ground well, with some bankers expecting the local currency to move up through the US\$0.90 mark in the first half of 1985.



Australia's inflation has been halved under the Labor Government.

## Good progress in the last 20 months

A YEAR AGO, there was hope of a "charisma-led" recovery that would steer Australia clear of the shoals that the economy was traversing, and away from danger. After the divisiveness, frustration, and final impotency of the Fraser years—it was said—the economy was now in the hands of a party (Labor) and of a Prime Minister (Mr Bob Hawke) that between them would lift Australia out of its worst post-war recession by the simple expedient of spreading balm. The buzz words were "conciliation" and "consensus."

By and large, the Hawke Government has served Australia well in its first 20 months in office and seems set to score another clear-cut win in the general election on December 1. On present form, Labor could be in power for the rest of the 1980s.

In the current election campaign it is being drummed into Australians, until they are reeling, that Labor is convinced it can sustain and strengthen the "remarkable" economic growth of its first three months in office; that relations between unions, industry and Government are in the process of being reshaped; and that Australia now has an opportunity to embark upon a new growth path.

"We can take this path," says Mr Paul Keating, the Treasurer (Finance Minister), "or we could opt for a return to the sickness of the 1970s—with high inflation, low growth and declining job opportunities."

To date, Labor's success with the economy can be attributed, in about equal measure, to luck to a neo-conservative style of economic management; and to the undoubted success (at least thus far) of its prices and incomes accord with the trade unions. Mr Hawke is both a former president of the Australian Labor Party and of the Australian Council of Trade Unions.

Overlying that, Labor has demonstrated, that it is simply not bound by dogma (a necessary move that has stifled, once and for all, any temptation to hark back to the debacle of the sacking of the Whitlam Labor Government in 1975). The Hawke Government's decision to float the Australian dollar last December came at exactly the right time. It has moved with speed to liberalise the financial system, it is getting ready to welcome in foreign banks and it has adopted a deliberately low-key, non-ideological stance on foreign investment.

So far, so good. Yet the word from the Left of the Labor Party, and from some of the unions, is that the future of the Hawke Government may well rest on developments in a relatively short period—possibly of 12 months—after the election on December 1.

Dr Andrew Theophanous, a leading Left-winger and chairman of Labor's influential Industry Committee, said last month that the unions would increasingly press for Government action, not only on the sickness of the 1970s—with high inflation, low growth and declining job opportunities.



MICHAEL THOMPSON-NOEL

theed considerably in 1983-84, with rapid employment growth and falling unemployment (from 10.4 in September 1983 to a little under 9 per cent).

Employment growth during the present upturn has far outpaced that in other "recovery" periods since the early 1970s, though in part that reflects the severity of the shake-out in 1982-83, particularly in coal, steel, car-making and other manufacturing. Labor says it is confident it will have created 400,000 new jobs by June next year.

Profits have recovered, in some cases spectacularly, though from a very low base, which is one reason why poor business investment has been the recovery's missing ingredient. The outlook is mixed, though recent surveys indicate much greater optimism.

Retail sales may well have shown real first-quarter growth; motor vehicle sales are at a near-record annual rate; and there is a further strong recovery in housing, with the current upswing looking more securely grounded than in previous booms.

At the same time, interest rates have eased, and despite the surging strength of the US dollar, the local dollar has held its ground at around US\$0.85.

Real problems may emerge at that time, however, including a very sizeable current account deficit, not only for 1984-85, but for the following year as well. On one estimate, the current account deficit in 1984-85 could approach the record 1981-82 deficit of A\$8.8bn, against A\$6.7bn last year.

To quote from the Government's own budget statements (Budget Paper No. 1), exports are forecast to grow 10 per cent in 1984-85, perhaps by a little more than 10 per cent. Rural exports should do well, helped by a large stock carry-over from the record 1983-84 cereal harvest, a pick-up in demand for wool, and the prospect of a record sugar crop, while non-rural exports should increase at a rate well above the growth in world trade.

This will be helped by additional capacity in aluminium-related industries, increased petroleum exports, and the start of LNG and condensate exports from the Cooper Basin. However, manufacturing exports might be more subdued, and growth in coal and iron ore exports could well moderate.

At the same time, imports are forecast to rise sharply (by around 9 per cent), helped partly by delivery of defence equipment and airline re-equipment programmes.

As always, says the Government, "the likely balance on the current account is surrounded by considerable uncertainty." The trade deficit could return to a small deficit (reflecting a possible worsening in the terms of trade) after recording a marginal surplus in 1983-84.

The net invisibles deficit is expected to continue to widen. As a result, the implied deficit on the current account could increase to around 4 per cent of GDP in 1984-85 (compared with 8.6 per cent in 1983-84). Labor's second budget, last August, won generally good marks, partly because it softened the impact of vote-catching (such as tax cuts) with a reduction in the budget deficit, from A\$7.98bn (4.8 per cent of GDP in 1983-84) to a forecast A\$6.75bn, and generally steered a middle course.

However, some very real problems may be in store for Mr Hawke, Mr Keating, and Labor

### Public sector borrowing requirement

Year:	Commonwealth sector		State and local government sector		Total	
	\$m	Percentage of GDP	\$m	Percentage of GDP	\$m	Percentage of GDP
1979-80	2,489	2.2	2,240	1.9	4,728	4.1
1980-81	1,626	1.2	3,202	2.4	4,828	3.7
1981-82	1,218	0.9	4,888	3.1	6,006	4.0
1982-83	3,244	2.3	6,190	3.7	11,444	7.0
1983-84	5,637	4.7	6,170	3.3	14,807	8.0

Source: 1984-85 Budget Statements.

in the medium term.

First, there will be pressure on the pay and prices accord. How Mr Hawke and his Treasurer handle that will colour—indefinitely, it will probably determine—the future of the Hawke Government.

In the view of Westpac, Australia's largest bank: "It will be hard for the Government to renegotiate a restructured accord next year, for it will have virtually no room in which to provide any further budget sweeteners."

Second, there is some alarm over Government debt, and the charge that Australia cannot

borrow its way out of unemployment.

Third, there is as yet only scant evidence that Labor is prepared to move with something approaching clarity on the trade protectionism front. Fortress Australia is still largely secure.

Fourth, efforts to prod Australia into the technological present, though promising, are patchy.

Against all that, of course, Australia remains extraordinarily well-endowed with minerals, energy, and land. It is still a lucky country, if not the Lucky Country.

## SONS OF GWALIA N.L.

### HAWK INVESTMENTS LIMITED A.R.I. LIMITED

Head Office:  
28 Ord Street, WEST PERTH, WESTERN AUSTRALIA 6005.  
Telephone: (09) 321 6523. Telex: AA 95797.

Raymond J. Lynch (Chairman)

Peter K. Lalor (Managing Director)

#### SONS OF GWALIA N.L.

The Company's open cut gold mine at Gwalia came into full production in July 1984. As at 30 June 1984 proven and probable reserves to 100 metres only are 2,238,000 tonnes at 3.74 grams per tonne gold.

Initial production for the quarter ended 30 September 1984 was 6,198 fine ounces. Based on current throughput of 964 tonnes per day, production for the first 12 months operations is estimated at 38,000 fine ounces. At A\$400 per ounce estimated gross revenues will exceed A\$14.4m.

Sons of Gwalia N.L. is a low cost producer which will become one of Australia's main gold producers in the next fiscal year.

#### Hawk Investments Limited

Hawk Investments Limited is the largest shareholder in Sons of Gwalia N.L. owning 24% of that Company. It also holds 18.2% of A.R.I. Limited. The Company continues to develop its Bald Hill tantalite project in conjunction with A.R.I. where probable reserves of 435,000 tonnes averaging 0.068% Ta<sub>2</sub>O<sub>5</sub> exist. A feasibility study relating to the economic development of this resource is currently being undertaken. The Company has acquired a substantial number of exploration targets including the highly prospective Broad Arrow gold project adjacent to the Paddington gold discovery. In addition, Hawk Investments is the Manager of the Bullfinch Gold Joint Venture with A.R.I. Limited.

#### A.R.I. Limited

A.R.I. Limited holds a 0.75% royalty converting to a 4% Net Profit Interest after payout on Authorities to Prospect 298P and 299P (A & B) in the Eromanga/Avadale Basins. The three wells drilled within 299A have all been oil producers and the estimated reserves of the Tintaburra field now exceed 7 million barrels. Its 7% shareholding in Orca Petroleum N.L. and its 9% holding in McMining N.L. constitute excellent indirect investments in oil, gas and gold projects. A.R.I. Limited owns a 60% interest in the Bullfinch Gold Mullock dump project which is currently the subject of a feasibility study. A resource of approx. 2.5 million tonnes of material containing 1.05 grams per tonna gold has been located by exploration and development to date.

# There is an expectation that comes with maturity.

### Gross Domestic Product

(average 1970-80 prices)

Year:	Change on previous period (per cent)		Gross Domestic Product	
	Income-based estimate*	Expenditure-based estimate†	Income-based estimate*	Expenditure-based estimate†
1979-80	2.5	2.8	-11.3	1.6
1980-81	4.7	3.8	-11.2	3.5
1981-82	1.8	2.0	15.7	2.5
1982-83	0.1	—	-28.0	-1.2
1983-84	4.1	2.9	36.7	5.7
Half year:				
1983-83 I	0.7	1.8	-26.9	-2.0
1983-83 II	-1.8	-1.8	-9.7	-2.2
1983-84 I	5.2	4.8	105.2	9.4
1983-84 II	7.7	4.1	-2.8	3.8

\* Income-based estimate as published.  
† Expenditure-based estimate derived by the subtraction of the statistical discrepancy from (\*).  
‡ Seasonally adjusted, annual rates.  
Source: 1984-85 Budget Statements.

From humble beginnings in 1924, Australia's M.I.M. Holdings Limited has developed in strength and character. MIM's operations range from one of the world's largest copper, silver, lead and zinc mines at Mount Isa, copper refining and shipping facilities at Townsville to MIM's interests in Western Australia.

In addition MIM's coal operations are sustaining major growth through three great export coal mines at Newlands, Collinsville and Oaky Creek in Central Queensland. These mines are shipping at capacity through new, dedicated coal ports at Abbot Point, the most northerly coal port in Australia, and Dalrymple Bay. These ports are capable of handling vessels of 165,000 DWT and 200,000 DWT respectively. MIM's substantial international interests now include Europe's largest silver/lead refinery at Northfleet on the Thames, part ownership of zinc refining and fabricating plants

in West Germany, holdings in ASARCO Incorporated the United States based international mining and metals company and now the Canadian Teck Corporation. MIM, the proven world scale mining operator looks to the future with a continuing commitment to growth and development in metals and energy. As with all great vintage wines, success is a matter of resources, experience, knowledge and past record.

MIM — The Resourceful Australian



M.I.M. Holdings Limited,  
160 Ann Street, Brisbane,  
Queensland Australia 4000  
Tel: ISD 61 7 228 1122  
Telex: AA40160  
Cables: MIMHOLD Brisbane  
Vocadex: ISD 61 7 221 8939



A MEMBER CORPORATION OF THE SYDNEY STOCK EXCHANGE LIMITED

DIANA HOUSE, 33 CHISWELL STREET, LONDON EC1Y 4SE  
TELEPHONE: (01) 628 7553 TELEFAX: 083906 FAX: (01) 636 6670

For professional research, advice, underwriting and dealing in all securities listed on Australian stock exchanges and the Sydney Futures Exchange

SYDNEY Tel.: (02)232 4244 MELBOURNE (03)620401 BRISBANE (07)229 5244 HONG KONG (5)218 413

When you want a new perspective on what's happening Down Under, who do you talk to?

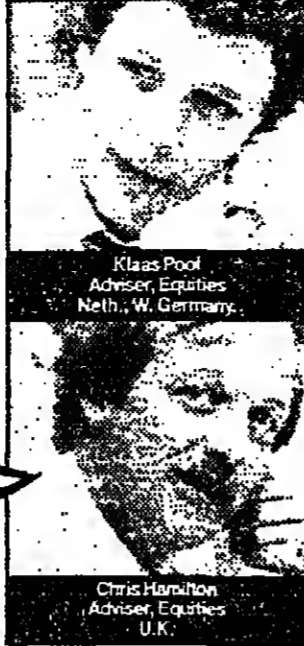
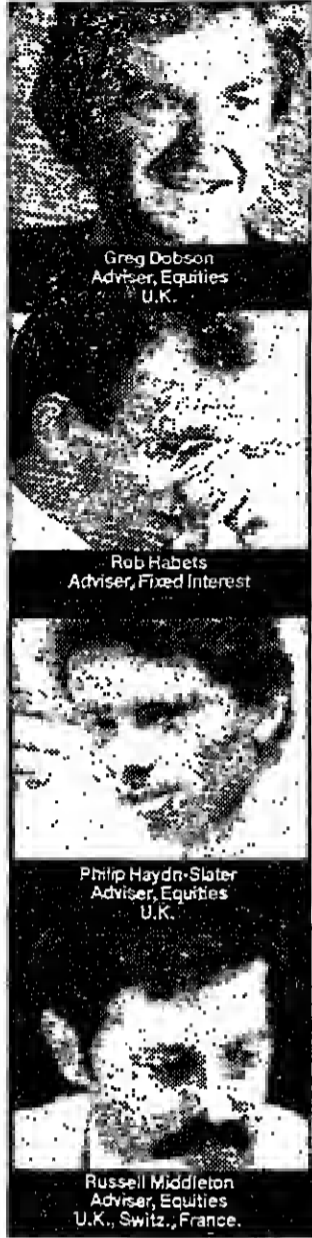
We have been in London for 11 years. During this period we have established a reputation based on who we know and our knowledge of the Australian economic and investment climate.

Our recognised dealing ability in equities and fixed interest securities is backed by a research department with a reputation for accurate forecasting and in-depth analysis. Our analysts in Sydney and Melbourne are always ready to pick up the telephone and talk to you at first hand.

At McCaughan Dyson, our awareness of trends in the financial world and our determination to move with the times are reflected in the setting up of our 50% joint company with the ANZ Banking Group. If you'd welcome a similarly forward-looking perspective on your Australian equity and fixed interest dealings, contact us at our new address.

McCaughan Dyson, who else?

McCaughan Dyson & Co. Ltd  
Well Court House, 5/9 Well Court, London EC4M 9DN  
(01) 236 5101. Telex 885556. Facsimile (01) 236 3424



## Guess who's raising the standards of banking.

ANZ. That's who. We've been Europe's number one bank in Australian and New Zealand dollars for a long time. As well as recognised experts in many major currencies. We were a founder member of LIFFE and with 150 years' experience in the City we've a great deal of expertise in trade finance and corporate lending. Recently we've increased our activity in the capital markets, too. So why not discover the difference at ANZ for yourself? We think you'll find our standards hard to beat. Anywhere.



**ANZ BANK**  
Australia and New Zealand Banking Group Limited.  
(Incorporated with limited liability in the State of Victoria, Australia)  
55 Gracechurch Street, London EC3V 0BN

Corporate Business 01-280 3154/3210/3252/3315 Corporate Dealers 01-621 1273 Australasian Dealers 01-621 1475 Telex 885441 Interbank Dealers 01-623 9123 Telex 887111/2/3 Bond Dealers 01-380 3234/3257

## Australia 8

# Stern words from former mandarin

ON AUGUST 27, just six days after presenting its second budget, the Australian Government was treated to a stern lecture by a man whose words may well come back to haunt it.

The lecturer was Mr John Stone, then head of the Treasury in Canberra, who was speaking at the University of Western Australia. Mr Stone has since resigned as Treasury Secretary, and from the public service, but it is possible that in some quiet corner of the Hawke administration, the former mandarin's words have left a graze or mark.

Mr Stone pulled no punches, arguing that the "industrial policies of fascism" were being activated in Australia, and suggesting that Australia's businessmen resemble George Orwell's Animal Farm.

"They might thereby be reminded," said Mr Stone, "of the fate of all those other good-hearted and well-meaning animals—such as the pig, the Boxer—who, in a spirit of trust and 'consensus,' allowed the pigs under their charismatic leader Napoleon to lead them forward... to their ultimately bitter end."

As the following quotations make clear, Mr Stone holds stern views, and grave reservations, across a broad range of policy issues:

**On Government borrowing:** "Since the late 1960s, there has been a four-fold increase in the size of Australia's total public sector borrowing requirement (PSBR) relative to GDP, from 2 per cent in 1969-70 to 8 per cent in 1983-84."

"During that period, the Commonwealth (federal) sector's component rose more than six-fold, from 0.7 per cent in 1969-70 to 4.7 per cent in 1983-84, while the State and local government component almost trebled to around 3.3 per cent of GDP."

"However one looks at these developments, the inescapable conclusion is that they have reflected a failure on the part of successive Governments to come to grips with the real problems confronting Australia for the past 15 years."

"The truth is that Australia cannot borrow its way out of the unemployment which was inflicted upon our country in 1974-75, and again in 1982-83, by a few particular greedy and ignorant trade union leaders, abetted in some degree by some of their business counterparts and, not least, by the arbitral tribunals."

### Policy issues

MICHAEL THOMPSON-NOEL

"It was not contractionary macro-economic policies, but those two mindless micro-economic episodes which chiefly produced those two leaps in our unemployment level to where it still largely is today."

**On regulation of the market for goods:** "The regulatory process extends to much more than diminishing our access to imported goods, and is equally if not more important in its attack upon the freedom of access of Australian citizens to domestically-produced goods and services. The whole question of regulation of shopping hours is today merely one of the most prominent grubby examples."

**On centralised wage-fixing:** "Towards the end of 1981 we experienced in Australia a more than usually notorious example of centralised wage-fixing between certain metals industries trade union leaders and a limited group of Metal Trades Industries Association employers, leading to an increase in hourly wage costs approaching 25 per cent."

"During the course of 1982 the results of that master stroke were seen in the loss of jobs by roughly 30,000 or so metals trades workers, and the bankruptcy of a great many metals trades firms."

"During 1983 that process continued. Meanwhile the leaders of the AMFSU moralised even more vocally about the need for governments to restore full employment."

"Today, what the Commonwealth Conciliation and Arbitration Commission is pleased to call the 'principles' of wage fixation are based on

two premises: first, not only do real wages need to be maintained; but second, full wage indexation is necessary to maintain them.

"The first premise is clearly completely at odds with any meaningful effort... to reduce unemployment... for the second... the proposition is simply nonsense, as common sense suggests and all previous experience testifies."

**On youth unemployment:** "... There is no single fact more disgraceful to the conduct of our national affairs in Australia today than the manner in which we have permitted—and are still permitting—more than 25 per cent of 15-to-18-year-olds in the workforce to be unemployed when it is clear that, without real difficulty, that proportion could in all probability be reduced to, or even below, the present average rate of unemployment of around 9 per cent."

"The truth is that our system of wage determination constitutes a crime against society. It is frankly, a system of wage determination under which trade union leaders and people presenting themselves as 'Justices' of various Arbitration benches combine to put young people in particular, but many others also, out of work."

**On the national will:** "Australians have, in years past, done great things—not only together, but also individually... Heve Australians, today, will do great things again? I happen to think so, but we—and our children—will see."

Mr Stone is not exactly the toast of the Hawke Government (nor of its Liberal-National Party predecessor, for that matter). Last month, Prime Minister Hawke claimed that Mr Stone's "track record" as Treasury Secretary was "not brilliant."

"He's been at the head of Treasury, and the record of this economy in that period was abysmal," said the Prime Minister.

Nevertheless, the intellectual opposition to Labor's economic policies—such as it exists—may well come to fill its pitcher at the borehole sunk by Mr Stone.

## Big changes under way

THE AUSTRALIAN banking and finance industry, once bound in by a web of regulation and protection, is undergoing profound changes to its structure and operating environment.

The steps taken to increase the efficiency of the financial markets by removing impediments to local and international competition have won the Federal Treasurer, Mr Paul Keating, all-round praise.

Each dropped barrier has been embraced with enthusiasm by industry participants, particularly the big banks which had once likened themselves to tethered lambs facing the wild dogs of international banking.

Meanwhile, independent of any regulatory changes, financial institutions have pushed to blur the distinctions within the industry on the path to the financial supermarket.

The process has been accelerated by the increased application of electronic funds transfer as well as change beyond the banking sector which has seen many of the banks and merchant banks take up equity stakes in the previously closed world of stockbroking.

The imminent introduction of foreign banks as fully licensed competitors remains the final major piece of the financial jigsaw to be set in place, but already this threat has provided an impetus to the local banking groups to sharpen themselves up.

The most substantial change introduced—the floating of the Australian dollar—was not directed at the banking and finance sector. Yet the move to take the local currency into the real world for the first time underlined the Government's commitment to deregulation.

The next inevitable step was the granting of foreign exchange trading licences to some 40 locally and foreign-owned merchant banks, which now compete—with varying levels of enthusiasm—with the existing private and state-owned banks.

This was one of the few deregulatory steps which directly benefited the merchant banking sector, and one which will diminish the disappointment of those foreign groups feeling to win one of the six to ten new banking licences to be issued next year.

For the banks, the most operationally significant change was the most recent—from August 1, they were freed to offer interest on very short-term deposits.

At the retail end, they were free to offer interest on cheque accounts or cheques with savings accounts, while at the wholesale level they were free to

### Banking and finance

LACHLAN DRUMMOND

compete directly for overnight funds.

This change in the shape of the money market had seen most merchant banks adjust in advance by reducing or restricting the level of balance sheet based borrowing and loan business and concentrating on developing fee-based business in the advisory or fund management areas.

This redefinition of the roles to be filled by merchant banks comes as the ownership structure of this segment is undergoing a shake-up, in part because of the lifting of restrictions on licensed banks' shareholdings which has seen at least one bank move to full ownership of its once part-owned offshoot.

The rationalisation process has been given a helping hand by the Government's decision to declare a one-year holiday on the normal foreign investment restrictions in the financial sector.

This relaxation has already seen Morgan Guaranty of the U.S. bid for the 55 per cent of the listed AUC Holdings it does not already own. For most other foreign groups, it will be a matter of negotiation with local partners, most of whom were taken on to satisfy local equity rules.

The granting of additional banking licences once the applications due in by November 23 have been processed and assessed, will act as a further spur to rationalisation of the ownership and functions of many of the 50 or more merchant banks.

One of the leading merchants, Hill Samuel Australia, is already on its way to becoming the licensed Macquarie Bank under the restrictive shareholding levels imposed by existing banking regulations.

To achieve this, the current 100 per cent shareholding of its UK parent will ultimately be cut to the new 15 per cent limit, a sacrifice which reflects the local merchant bank's view of the limited future prospects without a full banking licence



Federal Treasurer Paul Keating—winning high praise

as well as the limited chances the group would face in the open competition for licences with the world's largest banking groups now under way.

Meanwhile, the prospect of additional banks—with possibly 100 per cent foreign ownership and almost certainly as partnerships between the largest domestic financial institutions and leading international banks—has sharpened the competitive edge of the existing full scale banks.

The local scene is dominated by the state-owned Commonwealth Bank, and the three major private banks, Westpac, the ANZ, and National. Together, they account for around 80 per cent of total banking assets of some A\$125bn (which is about 10 per cent less than the assets held by each of Citicorp or Bank of America worldwide).

A key element of the competitive thrust has been the rapid expansion of electronic automated banking services, which have now extended in trial form to supermarkets and petrol stations, allowing retail purchases and cash withdrawals to be made thousands of miles from the home bank branch.

The four biggest banks face combined onslaughts of around A\$1bn over the coming two to three years to expand their individual national networks and extend their range of services, a measure of their commitment to meet each other's competitive pressure, and that which still opposition from outside the traditional banking sector.

Indeed, while for the past decade or more the traditional banks have been hammered at the wholesale end by the proliferation of merchant banks, at the retail end they have also been under vigorous assault from building societies in the housing loan segment, and credit unions in consumer lending areas. Together, these groups have assets of some A\$25bn.

You could gain a few pounds in Australia.



Right now Australian fixed interest securities can turn some pretty thin looking UK investments into very healthy-looking Australian dollars. Holst is Australia's largest dealer in this form of securities. They know where the real fat is. Phone Holst's London Office for current yields. Naturally, you'll be quoted two way prices.

F.W. Holst & Co., Members of The Stock Exchange of Melbourne, Plantation House, 31/35 Fenchurch Street, London EC3M 3DX.

Telephone 01-623 4745  
**HOLST**  
LONDON  
MELBOURNE  
SYDNEY.

Australia 9

# 'A case study in disaster'

THERE HAVE been enough studies and reports on the Australian motor industry to fill a small truck—and enough losses to fund another Sydney Opera House.

Overcrowded and over-protected, the business has become, in the words of the Industry Minister, Senator John Button, "a case study in disaster."

Five manufacturers—two American and three Japanese—are trying to make a living building motors in a country that buys only 600,000 new vehicles a year. Three European companies, Volkswagen, British Leyland and Renault, found the going too rough and pulled out in the seventies.

The Japanese were invited in, a would-be defensive measure by the then Liberal government. Mitsubishi took over the Chrysler business, Toyota set up what is still its biggest overseas production company, and Nissan bought up a VW plant.

The shake-up has been devastating for the grandfather of the industry, General Motors-Holden, builder of the first all-Australian car and still a symbol of patriotic pride. In its heyday, it had over 50 per cent of the local market, a share that has now slumped to 18.5 per cent.

## The motor industry

CHRISTIAN TYLER

In the last four years, GM-H has accumulated net losses of A\$880m (US\$322m), thought to be an all-time record for an Australian company. And for the first time in 38 years, it had lost its market leadership to Ford.

In an effort to sort out the mess, the Labor Government announced at the end of May its revised version of an industry plan. By loosening import quotas and reducing tariffs over the next eight years, it aims to force the industry down to no more than three manufacturing "groups" and the number of locally made models from 13 to five or six.

### Reactions

It is a tough proposition, noisily condemned in recent weeks by some motor union officials as a recipe for even further job losses and eventual disintegration of local manufacture. Others—trade union leaders and employers alike—believe the plan is harsh, but realistic. Mr Button himself says he is hopeful of achieving that consolidation by a judicious mixture of government guidance and market forces.

No manufacturer will pull out and there will be no mergers, according to Mr Hideyo Tamura, managing director of Toyota's Australian operations and a senior member of the parent board. "All five can be viable by common sourcing of components, using each other's facilities and improving their products. We think this is a very courageous but correct decision by the Government," he says.

Component-swapping is nothing new, even in Australia, and although the feelers are out for further links, no one is predicting that the "groups" might look like if they ever emerge.

"I think at the present time each of the manufacturers is getting his house in order," said Mr Chuck Chapman, managing director of General Motors of the U.S. "The plan has only been out for a few months and there has been a hiatus while everyone does his sums."

### Import quotas

The plan, based on the former government's recipe but with substantially altered numbers, addresses three main elements in the protective regime: import quotas, tariffs, and local content rules.

The import quota for cars, restricting foreign-made vehicles to 20 per cent of the Australian market, will disappear at the end of 1991, but a tariff of 57.5 per cent (the present basic rate of duty) will still apply. From next January, the tariff on imports above the 20 per cent quota will start to fall from 100 per cent to 65 per cent in stages up to the end of 1991.

As for imports within the quota, they will be allocated to manufacturers for the next four years, but the allocation of fixed amounts will reduce progressively from 6,000 units each to zero. (All these imports are subject to the basic tariff rate of 57.5 per cent.)

Instead of being allotted fixed shares of the quota, all importers will be invited to make bids. The tariff will depend on how the bidding goes at auction.

Protection for light commercial vehicles (a 35 per cent duty) and for "regular" four-wheel-drives (25 per cent) stays low and unchanged.

Also unchanged will be the requirement that local content is 85 per cent of the vehicle's value. But the duty-free balance of 15 per cent that may be imported will include huiltup cars as well as components.

At present, a manufacturer can lop another 7.5 per cent off his local content obligation by exporting the equivalent amount. The plan will raise the maximum "export credit" to 10 per cent next year, to 12

per cent in 1986 and to 15 per cent in 1987.

This little formula has caused as much controversy as anything in the plan, not least among the component manufacturers. It matters greatly to General Motors, because it was on the strength of a generous export credit scheme that it invested over A\$300m in 1981 to build a plant for four-cylinder engines.

### Electronics

The plant claims to be among the most sophisticated in the world, with elaborate electronic quality controls at every stage of production. It exports about two-thirds of the engines, principally to Britain and West Germany. GM-H in any event claims to be Australia's biggest manufacturing exporter: the engine plant enables it to build up maximum export credits under the scheme.

For the other motor companies the ratio is less important. As one pointed out, to qualify for low-cost imports, you still have to make relatively

### Industry Minister's view of the troubled motor sector.

high-cost exports in your Australian factory.

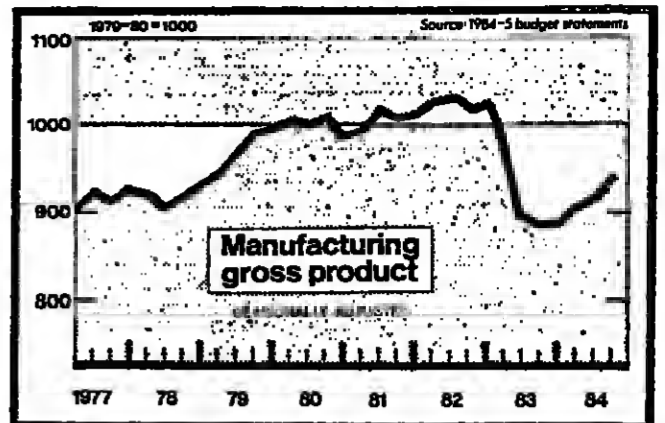
The Government has introduced an incentive to carmakers who want to pull out of local production—a quota bonus. It is too soon to tell if there will be any takers.

GM-H says its first objective is to make the company viable "on a stand-alone basis" before considering any further tie-ups with the Japanese.

Mr Chapman said the company's target was to break even on a trading basis this year and produce a net profit next. That would seem to depend on whether in the big-car market its Commodore models can continue to recover ground against the Ford Falcons.

More crucially, it plans to introduce next year a small-car replacement for its ageing and unsuccessful Gemini, probably following Ford's example and adapting a Japanese model.

GM-H has been through what is, in Australian terms, a very big retrenchment. Saddled with plants in each State capital, it has reduced its five vehicle plants to two—the latest to close was Acacia Ridge in



The Labor Government, in a revised industry plan, aims to loosen import quotas and reduce tariffs over the next eight years, and so force the motor industry down to no more than three manufacturing "groups."

Queensland last month—and is reorganising three component factories into one. Another 2,500 jobs are still to go.

The next step is cut costs and raise production efficiency in time for the end of import quotas in 1992. And once again the Japanese seem to be showing the way.

Are robots the answer? Not a bit of it, says Toyota's Tamura. In a market like

Australia you need maximum flexibility, minimum fixed capacity and costs.

"We won't go to full automation. We need to lower costs by 15-20 per cent in the next eight years using simple robots, numerically controlled machines, quick die-changing and a mixed assembly line."

To put it another way, what's good for Japan is probably good for General Motors.

### Employment in industry

The level in each sector in '000 for 1983-84:

Agriculture, forestry, fishing and hunting ...	487.2
Mining .....	912.0
Manufacturing .....	1,139.3
Food, beverages and tobacco .....	185.6
Metal products .....	192.5
Other manufacturing .....	760.2
Electricity, gas & water .....	143.0
Construction .....	493.7
Wholesale and retail trade .....	1,254.1
Transport and storage .....	363.6
Communication .....	138.9
Finance, property and business services .....	596.3
Public administration and defence .....	314.9
Community services .....	1,086.8
Recreation, personal and other services .....	412.3
Total .....	6,363.8

### PROFILE: BORAL

## A firm favourite with investors

IN A stock market more renowned for the high drama of takeover or the high jinks of speculative exploration ventures, it is unusual to find that a persistent favourite for investors is engaged in such basics as making bricks, mixing concrete and surfacing roads.

But such is the level of growth achieved by Boral and the market's regard for the likely future performance that it has developed a premium rating over industry rivals.

A few basic figures underline the reasons for the group's popularity, with net earnings per share—adjusted for issues—doubling in the past five years and trebling in the past seven to the 1983-84 total of 34.2 cents, equal to A\$95m, a level of earnings only A\$14m short of total sales 10 years ago. Sales for the year to June last were A\$1,366m.

Getting this sort of growth has required resort to takeover about once every two years, the most significant occurring almost two years ago when it launched a A\$220m bid for BML, a construction materials group, which secured for the expanded Boral group leading positions in quarrying and pre-mixed concrete in the main eastern states and roughly A\$600m in sales.

Boral immediately applied its stringent controls to working capital and a cold eye to overlapping assets of the two companies to bring down borrowings and improve operating efficiencies.

With the aid of significantly improved markets for most of its product areas the benefits showed through in last year's profit, which represented a record return of 16.5 per cent on capital and reserves.

This emphasis on control at Boral has won it admiration from the investment community for its ability to win quickly the benefits from takeovers.

However, a matching emphasis on improving efficiencies of its existing operations has also played its part in ensuring Boral has kept ahead of the pack and indeed been in a position to take advantage of cyclical downturns to bolster its position through takeover.

Presiding over this strategy of growth for the past 11 years has been Sir Eric Neal, only the second chief executive for the company since it was formed shortly after World War II as Bitumen and Oil Refineries (Australia) Limited under the sponsorship of Caltex.

The link with its roots is retained with its road surfacing operations, a cornerstone of its Australian construction materials division which contributed A\$600m to total sales last year from its leading or significant market shares in quarry products, pre-mixed cement, reinforcing steel and road surfacing.

Divisionally, building products is the next largest with sales of A\$960m in Australia. Again the company has dominant or strong positions in bricks, concrete roofing tiles and plasterboard.

The company also turns out steel tube and wire products, mostly for rural use, and is a main player in the liquefied petroleum gas distribution markets and also provides gas reticulation to part of the city of Brisbane.

This energy dimension has recently seen Boral outlay some A\$50m to take control of Oil Co of Australia, an oil and gas explorer which is soon to move to the production phase from natural gas reserves it shares with its 60 per cent partner CSR in central Queensland.

### Expansion

Meanwhile, although its shares in some of the building and construction markets are large and the group's exposure to the Australian construction and civil engineering industries is heavy, Sir Eric believes there remains room for growth in Australia.

However, overseas markets—and particularly the U.S.—are destined to play more important roles for the group.

The year provided some A\$100m of sales and around A\$10m to profits as investments in concrete roof tiles and brickmaking made in the late 1970s began to produce solid returns.

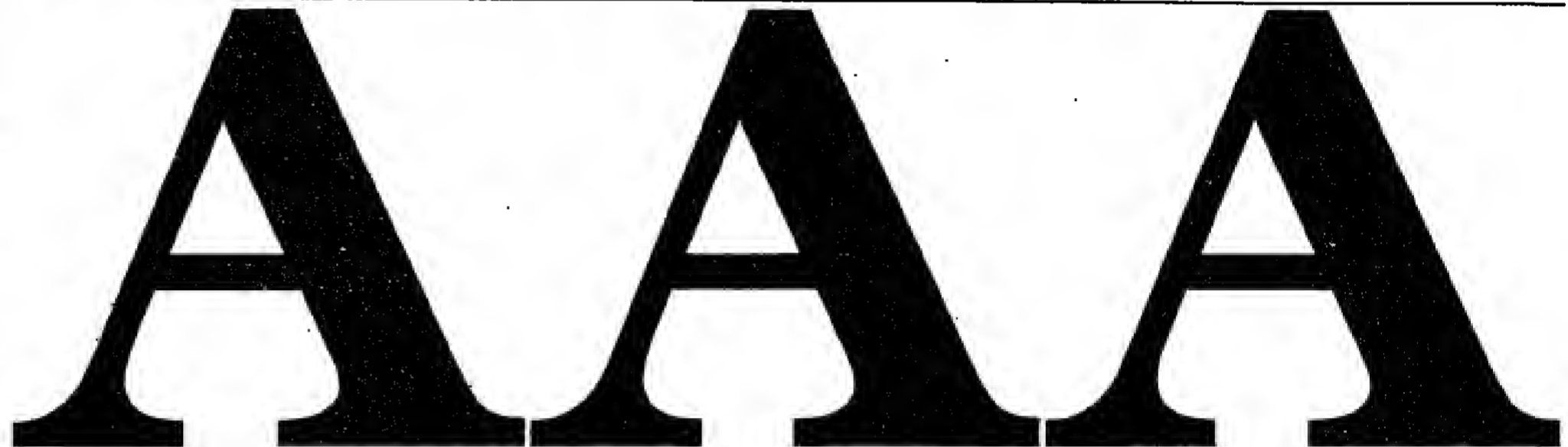
The tile interests are being expanded in California while a new plant in Florida—which with Texas will give Boral three U.S. tile plants—is underway. In bricks the company now has capacity of some 600m a year—around 150m more than capacity in Australia—with a sunbelt bias to operations in Georgia, Maryland, South Carolina, Mississippi and Oklahoma.

With California, Texas and Florida individually representing bigger markets than Australia, the attractions are obvious, although Sir Eric does not see overseas operations dominating domestic business.

The push to the U.S. has been helped by the regional nature of the building products industry, which has kept the level of investment within its grasp, while the levels of technology and expertise required have long been mastered in the Australian market and proved readily transferable.

The U.S. interests also include fly ash distribution and while the BML acquisition also gave it a fly ash and lightweight aggregates operation in the UK (as well as pipe and electrical interests) Boral sees few attractions in moving into building products areas in such a relatively undynamic market.

LACHLAN DRUMMOND



# Even rarer in banking circles than three stars in restaurant cuisine.

Triple A ratings are shared by only a handful of banks around the world.

And one of this select band is the Commonwealth Bank of Australia.

In fact the bank's creditworthiness is so high that it has been awarded Moody's Investor Services Inc. top Aaa, and Standard & Poors AAA.

Coming from the world's premier credit rating agencies, that's endorsement indeed.

This caps a very successful year for the bank. It also has an explicit guarantee from the Commonwealth of Australia.

A go-ahead country with a Triple A rating itself.

And a Triple A rating in a Triple A country means nothing could be safer than either depositing with or borrowing from the Commonwealth Bank of Australia.

Now, all this is very well. But for us the real coup would be to win your business.

The way we see it, that rates higher than anything.



SYDNEY (Head Office) Pitt Street and Martin Place, Sydney, NSW 2000, Phone 61-2-238 3155, Telex 20345. LONDON 8 Old Jewry EC2R 8ED, London, Phone 44-1-600 0822, Telex 883864. NEW YORK 27th Floor, Westaco Building, 299 Park Avenue, New York, 10171, USA, Phone 1-212-599 1000, Telex RCA238550. LOS ANGELES Wilshire Grand Building, 600 Wilshire Boulevard, Los Angeles, California, Phone 1-213-689 4702, Telex ITT4720573. TOKYO Suite 1805 North Tower, Yurakucho Denki Building, 7-1 Yurakucho 1-Chome Chiyoda-Ku, Tokyo 100, Phone 81-3-213 7311, Telex J28167. HONG KONG 709-712 Tower II, Admiralty Centre, 18 Harcourt Road, Hong Kong, Phone 852-5-286441, Telex 60466. SINGAPORE Suite 2204, Level 22, Shell Tower, 50 Raffles Place, Singapore, 0104, Phone 65-2243877, Telex RS20920.

## Australian Industry Development Corporation



AIDC is a statutory corporation wholly owned and guaranteed by the Commonwealth of Australia.

We work with private enterprise to promote Australian growth and development not only in the traditional Australian industry sectors such as mining and manufacturing, but also in the new technologies and the service industries.

Our special place in the Australian financial system, and our reputation for innovative financing, have been achieved by learning and understanding the aims and aspirations of people in industry, and by wanting to help.

Our Industry Development Division specialises in investment in industry, as distinct from the development banking services of the Development Finance Division.

Our Development Finance Division encompasses the full range of development banking and related financial advisory services.

The Corporation's development financings are funded by a continuous program of borrowings in the capital and money markets within Australia and overseas.

Chief Executive: J. Robert Thomas  
Deputy Chief Executive: Kevin J. Heffernan

Head Office:  
212 Northbourne Avenue  
Canberra ACT  
Australia 2600  
Telephone (062) 47 9411  
Telex 62307

Offices in Sydney, Melbourne, Brisbane, Adelaide and Perth. Representative in Japan.  
The AIDC's Annual Report is now available

**AIDC...financing the future Today**

# Pragmatism is the new elixir

TO SAY that the mining industry has learned to love Bob Hawke's Labor Government might be going too far, but the industry has certainly reached a roughly satisfactory accommodation.

On the two most controversial issues in mining politics—the export of uranium and the rights of Aboriginals to prevent mining on their land—Hawke has bulldozed his party's left-wing into submission.

Taxation policies have also turned out to be less draconian than was feared. Although Labor is in the process of delivering its pledge to impose a resources rent tax on the oil industry it will, after much friction with the states and with the industry, apply only to offshore fields and then not to the two largest fields—Bass Strait and the Northwest Shelf.

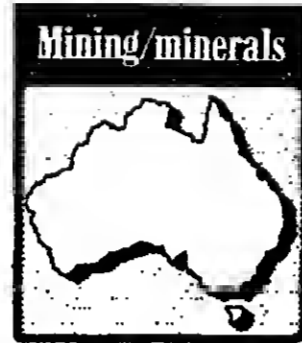
Although sections of the industry continue to complain noisily about RRT, it remains true that the Government has cut rather than raised oil taxes and as was shown in the recent special tax deal offered to Esso and BHP to develop additional small reservoirs in Bass Strait, the approach remains flexible.

The only negative which can be stated with certainty is that in going for a profit-based tax system, Australia has averted the whiff of bumper profits on a major offshore strike. The real problem in the Australian oil industry is not Government policy, but a low success rate. The country still has only one significant oilfield, Bass Strait, which was discovered 17 years ago. Australia also has a small but for the most part highly profitable onshore oil and gas sector, which is where most of the Australian companies are doing their business.

In the same way, the mining industry's problem is not, primarily, high rail freight or lack of access to prospective land. It is the slump in world commodity prices.

This is well illustrated in the case of uranium mining, which has caused so much political heartache for the Labor Party over the years. Having agreed that two existing mines and one new one—Western Mining/BP's Olympic Dam copper-uranium deposit—can go ahead, there is a distinct chance that Olympic Dam will be proved uneconomic in current circumstances by a feasibility study for completion next March. True, anti-uranium campers still sit outside the gates of Olympic Dam, but so far as the mining industry is concerned, it has become pantomime; hush theatre.

The position on Aboriginal land rights is not quite so clear



Here and on the following three pages, Ian Hargreaves examines the prospects for key areas of Australia's natural resources sector.

cut, but during the election campaign Mr Hawke made a symbolic visit to Western Australia to stand beside the local Labor premier, Brian Burke, and announce his support for the West Australia Government's approach on the subject.

Although much detail of both the Perth and Canberra strategies remains to be revealed, the Burke Government's official statement of principle on the matter issued last month in response to an independent report on land rigids, contained the crucial sentence that "there will be no veto of mining or exploration."

### Tripartite talks

In other words, Aboriginal groups will have the same rights as other landowners to negotiate terms with the mining companies, but not to block them indefinitely since the mineral resource will remain the property of the states.

Mr Hawke, having backed this principle, will now have to decide whether to try to roll back legislation in the Northern Territory which has already conceded aboriginal control over mining rights and as a consequence blocked development of a number of prospects.

Pragmatism, it is abundantly clear, is the elixir of this Government, although the right and centre-left of the party, to which Senator Walsh, the Resources and Energy Minister belongs, prefer the term "economic rationalist."

It was the economic rationalist school which, after professional advice, went for profit-based oil taxation rather than royalties, but it was the pragmatist who quickly decided that was not worth years of conflict to force the states to drop their royalty-based systems for taxing onshore oil. As a result, Australia's oil taxation system remains, like most others, a hybrid.

The latest element in the mix is to be a U.S.-style cash-bidding system for offshore leases. What remains unclear, presumably because in the true spirit of pragmatism it is hard to say, is how Mr Hawke goes along, is the boundary of intervention in the private sector this Government intends to observe.

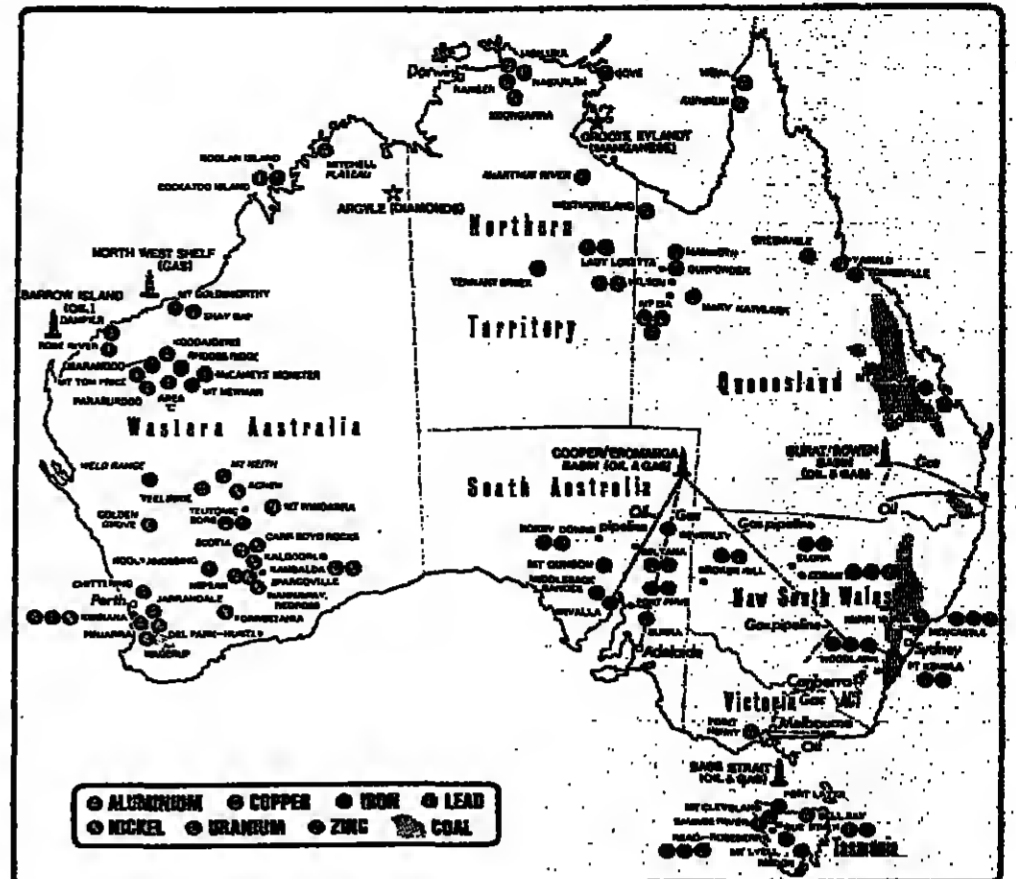
The ALP platform, for example, contained a commitment to set up a national hydrocarbons company, but that seems definitely to have been abandoned in Canberra.

On the other hand, the idea of a resource development fund, whose shares would be offered to small Australian investors and which would be entitled to 10 per cent of any foreign resources investment, still rates the occasional lukewarm mention.

A touchstone here, possibly, is the approach of the Burke Government, which has used the newly formed Western Australian Development Corporation to manage a trust for investors in the state's gold industry.

In Canberra, a similar debate rages, since the Treasury is keen to bring gold into the tax net for the first time since the 1940s.

The other big development in Western Australia, which also mirrors the Hawke style, is the setting up of tripartite industry committees to discuss strategy and settle grievances. Mr Parker recently chaired the



FOR further reading, there are a number of mining reference books which cover Australia, but the newest and most rapidly growing is the Register of Australian Mining.

Edited by Ross Louthean, a Perth-based mining journalist, the 488-page register

has an unrivalled rundown of projects, along with sections on companies, directors and analytical overviews of the various sectors.

Louthean's own main interest is gold, which gets more space in the register than oil and gas combined. But as every gold investor

knows, there is nothing quite so complex as the corporate structure of the Australian gold business. Mr Louthean is a capable guide.

Register of Australian Mining, 1984-85: Australian Consolidated Press, PO Box 3252, Sydney NSW 2002 \$510 Australia; \$530 overseas.

first meeting of the Iron Ore Consultative Committee and there is a similar national body, based in the east, for coal.

Although opinion within industry varies from the scornful to the curious about this epidemic of tripartism, whether the subject be the traditional wages accord or the coal council, there is a widespread recognition that it is worth playing these matters the Government's way to see what emerges.

### Strengths

In coal, though, there remains a sharp difference of view between industry and labour representatives on the council about fundamental issues. The Unions want the Government to set up a coal marketing board, along the lines of the Australian Wheat Board, which they believe would create an Australia Inc. capable of outsmarting or at least not being outsmarted by Japan Inc in the annual coal contract talks.

In Canberra, a more subtle attempt has been made to create an Australia Inc approach by stealth by setting unofficial price parameters before negotiations and telling the coal companies that anyone stepping outside them will not receive permission to export.

Against this political background, the major companies are going their own ways in search of new opportunities. The liberalisation of exchange controls has helped encourage

a burst of foreign expansion by BHP and CRA.

The emphasis among these leading companies is upon low cost operation and the use of technology to exploit downstream opportunities, which are held to offer the chance of better returns than the traditional business of quarrying.

Mr Gene Herber, an assistant general manager at CSR, which has interests in sugar, coal, oil and metals, says his company has identified its strengths as: "mobilising capital in large licks; producing, transporting and selling raw materials and handling medium technology, but not high technology."

### Uncertainty

Just where that will lead when CSR moves from a phase of consolidating its coal and oil businesses to expansion is not certain.

"Years ago brewing would have been a good choice—sugar, chemistry," he suggests. The same note of wanting to move downstream is starting to be struck in many boardrooms, although not in all of them.

At a time of low metals prices, however, companies with the traditional approach suffer most. Western Mining's earnings base—its nickel business—has been shaken by the events of the last two years, but its rapid expansion in gold has kept it out of real trouble. Western, like many

other smaller companies, has also moved into oil in recent years.

Any company with major copper interests—MIM Holdings, for example—has also had problems. Renison Goldfields has just embarked upon another attempt to close its heavily loss-making copper mine in Mount Lyell, Tasmania.

Selstrust, the 75 per cent BP-owned mining company, reached a point of collapse under its debt and BP is now working on a plan to hive off Selstrust's gold business as a separate entity before absorbing the rest. Selstrust's profits in iron ore—a result mainly of the drop in the Australian dollar against the

U.S. dollar last year—have not been sufficient to offset its problems in nickel. An ambitious plan to expand the Agnew Nickel Mine (owned jointly with MIM) has been dropped.

There will undoubtedly be more shaking out of this kind of copper, nickel, coking coal and lead if prices do not improve.

On that score, it has to be said there is very little optimism indeed. On a two-week trip around the country's mining and oil world I encountered only one bullish prediction about metal prices—in the offices of Bain and Co, the Sydney stockbroker.

Even if Mr Hawke continues to bat on the industry's side, it will not be an easy pitch to play on in the next few months.

## Hartogen Energy has a formula for success

On and around the Australian continent, considered by many to be relatively low in prospectivity, there are three main ingredients for success in searching for oil and gas:

- Take up acreage in the most promising sedimentary basins.
- Hire the best geologists, geophysicists and drilling engineers available.
- Drill as many wells as resources sensibly allow.

Hartogen's formula combines all three. The company and its associate, Consolidated Petroleum Australia N.L.\* have an interest in a gross 54.8 million acres (8.8 million acres net) in a number of Australia's most prospective basins. These include the Surat, Cooper/Eromanga (Queensland), the Cooper (South Australia), and the Browse (Timor Sea). All are proven sources of hydrocarbons or are rated highly for their potential. And new acreage is constantly being evaluated.

To plan and oversee the exploration effort, Hartogen employs one of the best qualified and dynamic young teams in the industry in Australia. Well qualified academically, its members are chosen also for their background in practical experience of the oil and gas search in Australia and/or overseas.

Hartogen management—and the exploration team—likes to keep the drill bits churning: this year, the Hartogen group, on its own account or in joint venture with others, will put down some 40 wells. The group's programme represents some 12% of the total wells planned by the industry in 1984, and Hartogen will have a similar target next year.

Since it began exploring 16 years ago, the group has drilled or participated in more than 150 wells—72 of them successes. Established gas fields in Queensland's Surat Basin supply one-third of the state capital Brisbane's requirements, while a number of wells in the same basin are oil producers.

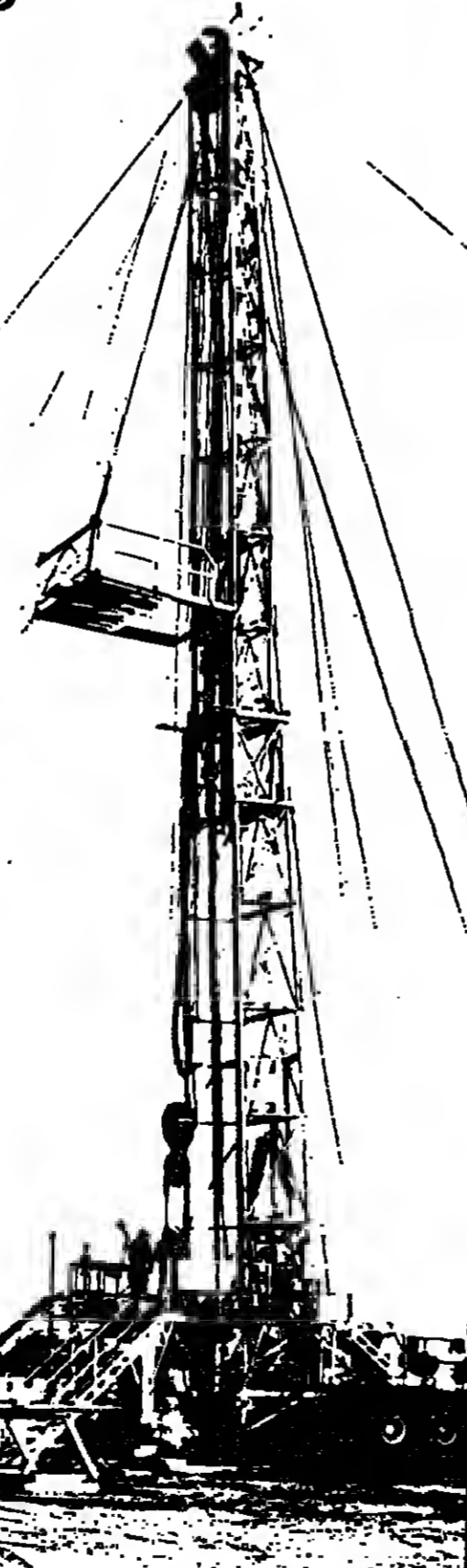
The Tintaburra oil discovery in the Cooper/Eromanga Basin of western Queensland has been shown by recent appraisal wells to be a feasible early development proposition.

Further proof of Hartogen's success formula lies in the financial results. In the five years to December 31, 1983, Hartogen Energy's operating profit rose from \$A 358,000 to \$A 10.1 million, while sales grew from \$A 2.8 million to \$A 15.3 million. And now shareholders are beginning to benefit by dividends.

\*Hartogen Energy and Consolidated Petroleum are companies listed on Australian stock exchanges.

### Hartogen Energy Limited

Hartogen House, 15 Young Street, Sydney, NSW 2000, Australia  
Telephone (02) 27 2121. Telex AA22481. Cables "Hartoll".



## World banking is our business

BNP is Europe's largest bank with a worldwide network operating in 75 countries.

**In AUSTRALIA Sydney**  
BNP Main Branch  
12 Castlereagh Street  
Branches in:  
North Sydney, Adelaide, Brisbane, Canberra, Melbourne, Perth, French Australian Financial Corporation Ltd. (F.A.F.C.)

Subsidiary  
Australian European Finance Corporation (A.E.F.C.)  
Associated bank  
BNP is also present in New Caledonia and New Zealand. **B N P**

**BANQUE NATIONALE de PARIS**  
18 boulevard des Capucines - 75002 Paris  
Telephone: (1) 244.45.46 - Telex: 280 605

Australia 11

Sector all set to expand once again

AFTER a period of hesitation in the early 1980s, Australia's aluminium industry is again in expansionist mood.

Encouraged by the rapid rundown in Japanese aluminium smelting capacity, Australian producers see themselves filling a gap in Pacific basin supply and extending their reach beyond that.

Two smelter projects are being actively promoted at the present time: a joint venture led by Alcoa and the Government of Victoria to resume work on a smelter at Portland, west of Melbourne, which was abandoned amid a slide in aluminium prices in 1982; and a project being promoted actively by U.S., Korean and West Australian interests to build a smelter in southwest Australia, close to large bauxite reserves.

Although some scepticism is appropriate in discussing plans to expand the Australian aluminium sector—at the height of the resources boom in 1980 there were half a dozen projects on the drawing board—there is a strongly held feeling within the aluminium industry that aluminium is one of the few sectors capable of accommodating significant Australian expansion.

According to Shell Australia, the country's cost base for aluminium production ranks third in the world at 84 cents a pound (1983 prices), only narrowly behind the U.S. Pacific northwest (82 cents) and Canada (57).

Aluminium IAN HARGREAVES

But the important point is that these three producers account for little more than one-third of the world market; the argument is that the high cost smelters of Europe and the U.S. East Coast will have to make way.

Australia also feels it has a major natural advantage in its large reserves of bauxite and its equally large—indeed over provided—alumina refining sector.

Following a period of rapid expansion, Australia now accounts for 35 per cent of the world's bauxite production, 30 per cent of its alumina output, but only 4 per cent of its aluminium production.

The case for further vertical integration—especially since alumina prices did not enjoy the resurgence experienced by aluminium in late 1983 early 1984, is held to be incontestable.

Beyond that basic proposition, however, there is more than adequate scope for controversy. Whilst the partners in the latest alumina refinery at Worsley in West Australia smart at their losses, the aluminium producers squabble like their brethren the world over about electricity prices.

Comalco, the largest native aluminium company (owned by CRA and Australia Mutual Provident), having completed an expansion programme of its own in eastern Australia argues that the Portland and West Australia smelters cannot possibly be genuinely low-cost, since they lack access to cheap domestic coal and a strong power grid.

That, however, has not prevented the Victoria Government both taking equity in the Portland venture and offering an electricity price linked to the price of aluminium. Comalco, meanwhile, has embarked on a major new adventure of its own, paying \$400m for most of the aluminium interests of Martin Marietta, the U.S. aerospace company.

The West Australia project, which is also being heavily promoted by the Government, although the eventual Government equity is likely to be only between 5 and 10 per cent, arouses similar controversy.

Meanwhile, if Portland and the West Australia smelter plans go ahead, they will eventually add over 500,000 tonnes/year to Australia's aluminium sector, taking it past the 1m a year mark.

Strong growth in exports

THE AUSTRALIAN coal industry, for all its innate promise and strong recent growth in both output and exports, continues to weave around itself an atmosphere of problem and perplexity.

So it is worthwhile setting down, for the record, some of the good things that have happened in the Australian coal industry in the last two years.

● A 20 per cent increase in exports to 66.5m tonnes in 1983-84, compared with the year before.

● A cut in the export levy and a freeze on key transport charges in New South Wales.

● The removal of shipping bottlenecks with a 50 per cent increase in combined New South Wales/Queensland port handling capacity.

● Strong recovery in Japanese electricity demand and steel output—a key market.

● Formation of the Australian Coal Consultative Council, a tripartite body which has had some success in resolving disputes in the industry.

● A fall in the number of working days lost due to disputes from 649,000 in 1981-82 to 133,000 in 1983-84 and 109,000 last year.

● A 10 per cent increase in output per man-shift in the underground mines since 1982.

The industry is even profitable (contrary to the impression sometimes given). According to a Coopers and Lybrand study, the industry returned 5.7 per cent on funds employed in 1983, which may not be a bonanza but nor is it a disaster.

In 1984, the figure is likely to be somewhat lower—around 4 per cent.

Now it is true that a rival list of bad points could also be assembled, chief among them the success of Japan's well-organised buyers in inflicting this year a price cut of \$1.50 to \$3 a tonne. Japan accounts for 57 per cent of Australia's coal exports. Although partially compensated for by a

Coal IAN HARGREAVES

decline in the A\$/US\$ exchange rate, the continued weakness of prices is a reflection of persistent over-supply in the world industry.

This situation may start to improve for the producers of steam coal in 1986, but there is little prospect of the coking coal market returning to balance. Most of the recent growth in exports has been steam rather than coking coal.

Among the other less-than-bullish points is the fact that whilst underground productivity has improved, productivity in open cut mines has deteriorated, especially in New South Wales, as a result partly of pits being forced to work at less than optimum output.

Big variety

But the most important point about all these sets of figures is that, within them, there is great variety. Several producers have major problem mines in New South Wales—CRA's Kembla Coal and Coke and BP's Kumba prominent among them, but when these companies attempt to achieve cutbacks and efficiencies or demand further concessions on state royalties and transport charges, they are told they must subsidise the unprofitable mines with the profitable ones. The tax and levy burden rose from 18.4 per cent

of industry revenues in 1981 to 22.6 per cent in 1983.

The Australian Coal Consultative Council has placed itself at the centre of such arguments with the chief outcome so far an agreement by the NSW industry to lower the coal miner's retirement age from 68 to 55.

An attempt is now being made to produce a state-wide three-year accord on restructuring, although there is considerable scepticism within the industry about the chances of success.

Some coal executives feel the whole procedure is merely an attempt to delay any dispute beyond the general election in order to preserve the image of industrial consensus upon which the Hawke Government relies.

Meanwhile, from company to company, the coal situation varies greatly. The Queensland Coal Trust formed by BHP to handle its acquisition of Utah's Queensland mines remains the most profitable group in the industry.

Those who bought into the industry relatively late, like BP and MIM Holdings, are saddled with large amounts of over-capacity and, in the case of MIM, heavy debt. The coal assets which BP bought for A\$350m between 1975 and 1979 are operating at half their potential capacity. Large amounts of coking coal capacity are shut in at current prices.

It is this overhang of capacity, estimated in Canberra at between 20m and 30m tonnes a year—against annual production of 120m tonnes—which, coupled with similar over-capacity elsewhere in the world threatens to curb the industry's profitability.

The Australian Government will continue to do what it can to manipulate export prices—in this year's negotiations with Japan Canberra threatens to withhold export licences from companies tempted to accept prices below levels the Govern-

ment considered reasonable—but it will be an uphill task. If oil prices slide further, weakening coal's competitive position, the job will be impossible.

That means, according to everyone in the industry I spoke to, that a shakeout remains both a necessity and a certainty.

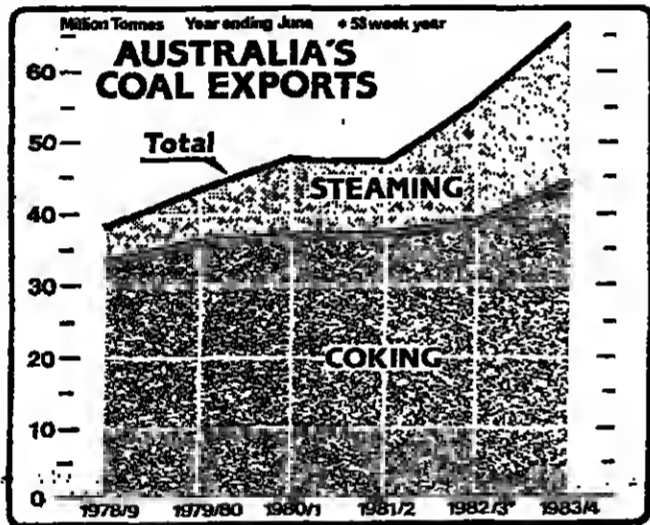
The axe, according to most judgments, will fall on the older, New South Wales underground pits, even though studies by the coal consultative council have shown quite clearly that if capital costs are taken fully into account the new generation of Queensland open cut mines produce the most expensive coal at \$57.70 a tonne.

Challenge

But since these mines have lower operating costs and are seen as having a better long-term future, their output will be maximised at the expense of the underground mines.

This point, however, will not go unchallenged and the politics of the coal industry in the next year promises to be tense. Because of trade union structures, it is not normally possible to transfer men who lose their jobs underground to open cut mines—but the main underground miners' union (the Miners' Federation) does control a few key jobs in open-cut mining, such as shot-firing.

Union politics could yet, therefore, exert some uncomfortable pressures on the industry this year. If not on the Government itself, for whom a coalminers' attack on the wage accord would be a major test.



While there was a 20 per cent increase in coal exports to 66.5m tonnes in 1983-84, compared with the previous year, most of this export growth was in steam coal rather than coking coal.

Australian coal: how costs compare

Figures in A\$ per tonne

Latest Queensland open cut	57.70
NSW upper Hunter Valley underground	54.97
NSW south coast	53.42
NSW western underground	50.78
Latest NSW open cuts	50.68
Old Queensland open cuts	46.88
Old NSW open cuts	46.17

\* Latest means post 1978.

Source: Australian Coal Consultative Council.

Cost of landing coal per tonne in Japan—major suppliers:

Australia	\$52.70
South Africa	\$47.10
Canada	\$55.00
U.S. East Coast	\$68.00

Source: Meares and Phillips; Dr Ian Story.

The outlook for some of Australia's uranium properties is highly troubled, as projects are being postponed.

Doubts about the future

AFTER MONTHS of uncertainty Australia now has a comprehensive government policy on uranium mining, but doubts about the future development of the industry persist.

Prime Minister Hawke's success in finessing the anti-uranium lobby at this year's Labor Party congress means that Australia's two existing uranium mines—Ranger and Nabarlek, both in the Northern Territory—can remain in production, but that only one of the many proposed additional developments—Roxby Downs (Olympic Dam)—will be eligible for a uranium export licence.

This position is excellent news for the owners of Ranger—Energy Resources of Australia, whose main shareholders are North Broken Hill and Peko-Walshend.

They have a low-cost mine, with secure contracts well into the 1990s and the capability of doubling production from the current 3,000 tonnes of ore per year to 6,000 tonnes at a small additional cost. ERA is one of the most profitable mining operations in Australia.

It is important to make that

Uranium IAN HARGREAVES

point, since the outlook for the rest of Australia's uranium properties is highly troubled. Nabarlek has mined all its ore and will cease operations around 1988 and the future of Roxby Downs will depend upon the outcome of a feasibility study by its owners next year. All other uranium projects are on ice.

The problem for Roxby is that uranium spot prices have fallen from \$45 a pound to \$17 a pound in the last six years as utilities in North America and Europe have cut back their nuclear power programmes in the face of weak electricity demand and dumped surplus uranium oxide or yellowcake on the market.

Currently about 40 per cent of Australian uranium is sold to Japan and 25 per cent to West Germany.

Utilities are prepared to pay

more than \$17 a pound to secure long-range supplies and indeed Australian mines are not allowed to sell to France's leading nuclear power-user, because Australia disapproves of France's Pacific nuclear weapons testing programme.

The combination of these political and economic factors means that Australia's uranium industry can develop only slowly in the next few years. This is somewhat ironic in the light of the mining companies' continued success in discovering reserves.

According to the latest Government figures at the end of last year Australia has 474,000 tonnes of "reasonably assured reserves" of uranium, recoverable at below \$80 a kilogramme, an increase of 180,000 tonnes on the year-earlier estimate.

Australia, the reluctant uranium miner, is now sitting on 30 per cent of the world's proven reserves.

GROW FASTER IN AUSTRALIA with OCEANIC FUNDS MANAGEMENT LTD.

Oceanic is a highly flexible funds management company that is geared to delivering the most favourable investment return to your specific individual or company needs from the Australian investment market.

Oceanic Funds Management operates five major investment funds and individual investment portfolio management.

<b>OCEANIC MORTGAGE TRUST</b> Funds Managed: \$8.619 Million Ave. 12.5% p.a. return Sector: Mortgages and Government Securities	<b>OCEANIC PROPERTY TRUST</b> Funds Managed: \$4.672 Million Ave. 9% growth - 6% income Sector: Commercial/Industrial/Retail Properties	<b>OCEANIC PROPERTY GROWTH TRUST</b> Funds Managed: \$25.805 Million Ave. 2.5% income & 7.0% growth Sector: Prime Commercial Properties
--	--	--

<b>OCEANIC EQUITIES TRUST</b> Funds Managed: \$746.600 Ave. 5.7% income & 12.25% growth Sector: Small Companies and Situation Stocks	<b>THE FIRST AUSTRALIAN GOLD FUND</b> Funds Managed: \$2.090 Million Ave. Open-end gold investment Sector: Gold and Gold Related Investments
---	---

Oceanic Funds Management welcomes enquiries and can arrange all international fund transfers.

Oceanic has deliberately set out to achieve a wide range of fund opportunities to satisfy the investor wishing direct exposure to the Australian investment market at any level.

If any of the investment funds are of interest to you please fill in the coupon below and send it to us. If you wish to be put on our mailing list for further developments please tick the relevant box.

PLEASE SEND ME INFORMATION ON YOUR:

Tot	MORTGAGE TRUST	PROPERTY TRUST	EQUITY TRUST	GOLD FUND	STOCKS
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

NAME: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

POST CODE: \_\_\_\_\_



Here's why so many of our foreign exchange clients are familiar faces.

When you have as many repeat foreign exchange clients as we do, it's worth taking a minute to find out what makes National Australia Bank a regular choice in such a highly competitive market.

that makes them a superior information and advisory forex team. After all, a computer is only as good as the brains behind it.

It's this experience gained through working in most of the world's foreign exchange markets which has earned our forex dealers their reputation as experts, particularly in Australian dollar spot and forward exchange dealing. But what

strikes our clients most, every time they see us, are our extremely competitive rates and thoroughly efficient service. You only have to deal with us the first time to see why it won't be the last.



London Office: Tel: (01) 806 8070 Telex: 888912 NATAUS G. REUTERS NABX, REUTERS DEALING NABL.  
New York: Telex: 424725 NATAUS. Los Angeles: Telex: 889499 NATAUS. Singapore: Telex: 21583 NATAUS. Hong Kong, National Australia Finance (Asia) Ltd.: Telex: 75315 NATHK.

For the best investment advice down under speak to the investment team on top.

“Top place to Ords.”  
Investors poll—Australian Business, September 1984.

Since 1978 Ord Minnett has topped every significant survey in the Australian financial market place. Sydney (02) 2 0532, London 626 7031.

Ord Minnett LIMITED

**WEST COAST HOLDINGS LIMITED**

SMALL GOLD PRODUCER  
STRATEGIC AND PRECIOUS METALS EXPLORER

In the last four years West Coast has built up an impressive list of exploration prospects and has brought a small gold mine and carbon-in-pulp treatment plant into operation near Kalgoorlie, Western Australia. This mining and treatment operation is currently treating soft lode gold bearing ore at the rate of 50,000 tonnes per annum.

West Coast's corporate aims are the exploration for and exploitation of economic reserves of precious and strategic minerals. Major results of exploration in Western Australia to date are:

- (1) The Brockman strategic metal deposit, in the East Kimberley region and managed by Union Oil Corporation where to date 50 million tonnes of ore have been delineated, containing niobium, tantalum, yttrium and beryllium.
- (2) The Donnybrook epithermal gold prospect, where drilling carried out by Selstrust Gold Pty. Ltd. (a subsidiary of BP Australia Ltd.) has confirmed the existence of a mineralised epithermal system, a first for Western Australia, and has shown that economic intercepts of gold and silver mineralisation are possible. Selstrust Gold terminated the joint venture earlier in 1984, and discussions with a number of other exploration groups are in progress.

(3) Leadstone Hill, in the East Kimberley region, a recently acquired property where outcropping chromite layers have been mapped over a strike length of 13 kms. Limited sampling of these horizons, which are up to 1.5 metres thick, was carried out by a major corporation in the 1970s and demonstrated consistent values of 47 per cent chromite and 2.2 g/t platinum/palladium. This previous exploration suggests that a potentially large chromite resource exists with grades equivalent to known deposits elsewhere in the world which are being mined currently.

West Coast is a well-run, efficient miner and explorer with a proven track record which will continue to return successful results from its programmes in 1985.

London Information Office: City of London Public Relations  
42-45 New Broad Street, London EC2M 1JY

# Tough development decision ahead

## A massive project by world standards

IF IT is developed, Olympic Dam will probably be the biggest mine in the world. It contains sufficient uranium to meet world demand for at least a decade and mineable copper equal to almost four years of world consumption, not to mention the mine's silver and gold deposits.

Yet the project may not go ahead, as depressed are prices for copper and so sated is the market for uranium. The partners in the mine, Western Mining (51 per cent) and British Petroleum (49 per cent) will try to make their minds up next March, when a detailed feasibility study on the project will be complete.

### Olympic dam

IAN HARGREAVES

THE DECISION to develop Olympic Dam promises to be a formidable one, especially for BP, which has lost \$A137m to Australia in the last two years and whose involvement in the copper industry in the U.S. through Sohio-Kennecott has brought nothing but distress.

For Western Mining, the mining company most admired by Australian professionals for its prowess in geology, exploration and mining engineering, the problem is one of scale and timing.

Olympic Dam will cost around \$A1.6bn to bring its projected output level of 150,000 tonnes of copper a year and 3,000 4,000 tonnes of yellowcake (dried uranium oxide).

sales of \$A428m is looking at a project whose total development cost is more than the book value of the company's entire assets. Moreover, for all its success as an explorer, Western Mining's bedrock business is the production of nickel, which is a near loss-making business at current price levels.

Western's bottom line is being polished these days only by its gold mining business, which started out in 51 years ago.

It was because of the mismatch between its own financial strength and the scale of Olympic Dam that Western insisted when it farmed out 49 per cent of the discovery to a cash-rich BP hungry for diversification in 1979 it required BP not only to finance all pre-construction and to fund its own share in the \$A1.6bn mine development, but to guarantee that Western Mining would be able to borrow money to finance Western's share of the cost at a named interest rate and against only the security of Olympic Dam cash flow. BP, in exchange, agreed to bankroll the world's biggest mine.

Since then, there has been some tough bargaining. Having seen pre-construction costs rise from the original estimate of \$A50m to \$A150m, Western was recently prevailed upon to chip in \$A36m. BP has also been released from its joint venture to explore the area around Olympic Dam for further signs of mineral life.

Clearly there is more bargaining to come. Both companies publicly state the position in the most diplomatic terms.

"We stick by the joint venture," says BP, "but if the economics turn out to be marginal, we are likely to view the project in different terms from Western Mining, since our costs will be different."

At Western Mining, the view is that the financing package was what gave BP's 1979 farm-in bid the edge over rival offers. "To change it now, BP would have to offer something very attractive in return," says Western.

Meanwhile, behind the financial bargaining, the two companies—using a Western Mining-led

management team—have already dug themselves a substantial mine, complete with company township and ore processing plant.

Cast into the burning red scrubland of South Australia, Olympic Dam (or Rocky Downs as it is also known) is 100 km from the nearest usable water supply and 90 minutes flying time north from the project office in Adelaide. It is not difficult to see where the \$150m was spent. So far 600 surface holes have been drilled, 6,000 metres of tunnel have been driven and 13,000 tons of ore processed. The existing mine shafts is capable

of extracting 1.25m tonnes of rock a year.

"The more drilling we do, the more complex it is," says Bob Crew, the mine manager. "That's probably a good sign. It means there will probably be more ore than published."

The published figure for what they are worth, speak of 22m tonnes of mineralisation, within which lies a delineated ore reserve of 450m tonnes, containing average grades of 2.5 per cent copper, 0.8 g/t uranium oxide, 0.6 grammes per tonne of gold and 8 grammes per tonne of silver.

Bob Crew, however, is not primarily looking for more ore, as his men blast their way beneath the surface, followed by the drillers looking for their core-samples, they are looking for pockets of higher-grade ore which might offer Olympic Dam a chance to start production by 1989, even if the copper price continues to languish. Since 1979 the U.S. dollar price of copper has fallen 30 per cent in real terms.

The immediate hope is that 2m tonnes of gold ore could be found in drives around the main, 600-metre-deep shaft. So far, however, that objective has not been achieved, in spite of some isolated sections where gold runs at 9 grammes per tonne—figure which would be commercial in a small, low-cost underground gold mine.

At the processing plant, a lot of recent effort has gone into perfecting techniques of producing copper concentrate rather than smelted copper blister, in the belief that Olympic's marginal economics might be rescued if there was no need to build a smelter.

But at the end of the day, the consultant's feasibility study is certain to report that Olympic Dam only has a future if

secure markets can be found for its yellowcake and if copper shows signs of moving from the 55 cents a pound which pushes into loss just about every copper mine in Australia and North America.

Western Mining professes confidence that in spite of the global oversupply of uranium, contracts for the early 1990s can be written, perhaps with the UK, Sweden, Germany or the U.S. and later in the 1990s with Japan. If this could be achieved, it may be that Olympic Dam could survive weak copper prices.

"I think Olympic Dam will be mined eventually," says Ewan Worthington, a mining analyst with Hoare Govett who has made a special study of Olympic Dam's economics, "but I would not be surprised to see BP back out."

One possibility is that BP, if Western agreed, since it has a pre-emption right on any sale of equity, might sell some of its own stakes to a power utility in order to tie up a uranium contract.

The prevailing view among other mining companies in Australia, including some who tried to buy into their project in 1979, is that Olympic Dam will be put on ice indefinitely. "I'd say its definitely not a goer," says John Macleod, group economist of CRA.

If Olympic Dam does not go, it will be a major embarrassment for those who manoeuvred with the Hawke Government to win permission to go ahead in the first place and in spite of continuing protests by the anti-nuclear lobby at the mine. There will be no shortage of other uranium projects queuing up to take Olympic Dam's place on the select list of uranium mines with permission to export.

# Plenty of action in colourful Kalgoorlie

## Gold mining

IAN HARGREAVES

THESE DAYS, Bill Hicks has an office in Perth's premier business district, rather than alongside his chemist's shop in Kalgoorlie. Very nice the office is too, with seal-grey walls and carpets and an embossed chrome plate in the entrance lobby, reading "Central Kalgoorlie Gold Mines."

Bill Hicks has brought his prospector's gold to the big city—for family reasons, he says, with four sons now at boarding school. After 43 years in Kalgoorlie—his father-in-law is the mayor—Bill Hicks wanted a change.

But the town he has left behind and where his staff of geologists and engineers still look after Central Kalgoorlie's interests is enjoying the biggest boom in its colourful history.

"There is not a building block available anywhere in Kalgoorlie," says David Reed, the local stockbroker. "This is probably the most affluent country town in Australia today."

Kalgoorlie's transformation, and with it the current boom in the Australian gold business, is one of the more remarkable stories in recent mining history.

Only six years ago, the town was on its uppers, buildings boarded up, rusty machinery strewn about, and the last mine in Kalgoorlie's famous "golden mile" of prospects, Mount Charlotte, faced with possible closure.

Today, there are five gold mines in production on the golden mile itself, including Central Kalgoorlie's, and for 100 miles north and south of the town every scrap of remotely prospective land is pegged.

The same thing is also happening to a smaller extent in gold prospective areas in other parts of Australia. The Kidston gold mine in Queensland, recently the subject of an over-subscribed share flotation, will become the country's biggest gold mine next year and there are other good developments in Tasmania and southern Australia.

In the last five years, the value of Kalgoorlie's many, elegant houses—the inspiration of an earlier goldrush—are between three and four times higher than they were five years ago.

But in spite of challenges from the east, Kalgoorlie itself where 91 years ago Paddy Hannan, on the point of dying of thirst, found the town's first gold, remains the undisputed heart of the Australian gold business.

The wealth and the graciousness of Paddy Hannan's day is evident in Hannan Street's magnificently restored buildings, with the covered pavements and wrought iron ballustrades.

This respect for the past is symbolic of the fact that the new goldrush began with the re-combing of old mine sites for ore capable of extraction by modern chemical methods.

### Advantages

The advent of carbon-in-pulp technology, which involves dissolving specks of gold out of crushed rock and then reprecipitating it on carbon elements, from which it can then be stripped, has made the gold-rush possible. That and the price of gold, which after a period of volatility in the early 1980s, has exhibited a very satisfactory stability in Australian dollar terms in recent months.

The grades of gold in the eastern goldfields, as the area around Kalgoorlie is known, are low by South African or North American standards—between 3 grammes and 12 grammes a tonne of ore, which means the gold is more or less invisible to the naked eye.

These conditions, however, have proved perfect for the incubation of dozens of tiny com-

panies, known as "junior companies" in the Australian mining world, some of which got a start in the brief nickel boom of the late 1960s. Most of the reserves are capable of exploitation by open-pit methods, which keeps costs down, and ore treatment plant is not prohibitively expensive.

At the Government's last count, there were 160 companies actively involved in gold in West Australia. Investment in the last four years is estimated at \$A420m.

Total Australian gold output this year at around 35,000 kilograms, comprises with 32,000 kg last year. This represents only around 3 per cent of the world's output, but if Australian production doubles by the early 1990s, which is quite possible, it will not in itself make much difference to the global supply-demand picture.

But there is enough gold to keep Kalgoorlie and the junior companies busy. Although Australia's biggest goldmines—Telfer in the northwest and Mount Charlotte in Kalgoorlie—are owned by large companies, the juniors are starting to emerge as significant gold producers.

"This is a unique moment in time," says Bill Galbraith, chairman of Carr Boyd Minerals.

Never have so many juniors companies, which in 1980 took a view on gold when the majors were cutting their budgets, come through so successfully. There are 22 juniors in W. A. with mineable deposits of those 12 will be profitable. Ask him to list them and he comes up with 24. Even Bill Galbraith is losing count these days.

Bill Galbraith's energy and excitement is characteristic of the people behind the new gold rush.

Galbraith's own background is in seismic exploration with Texas Instruments and it is not long before a conversation in his office sees him leading through aerial photographs taken with his "multispectral scanner," a device he hopes will revolutionise exploration techniques.

### Assortment

Carr Boyd has 40 per cent of the Horseshoe Lights deposit near Leonora and a dry-roll which sounds more like Silicon Valley than Perth—six researchers on the scanner project, four geologists, two field-geologists, a company secretary, and three girls.

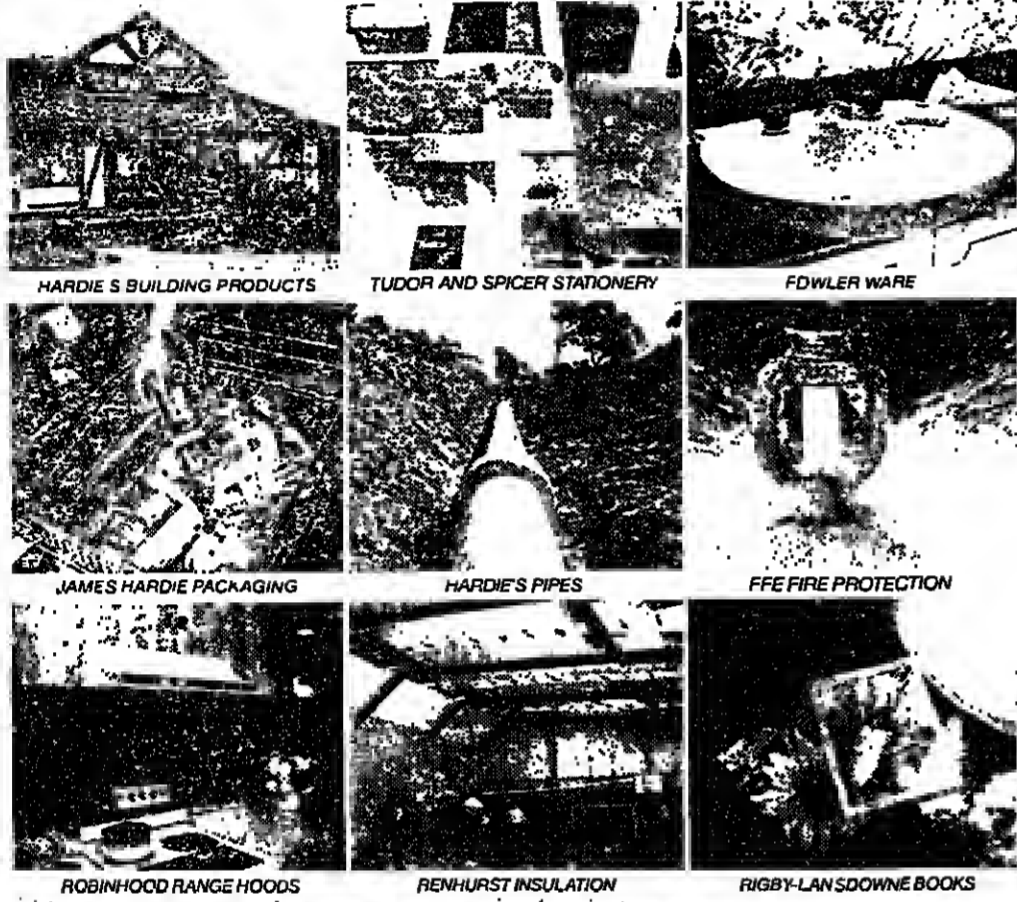
Other prospectors and gold people in Perth and Kalgoorlie are as remarkable an assortment of people as you could wish to find.

There is Ian ("Inky") Cornelius, whose great grandfather was transported from the Cornish tin mines. He grew up in Kalgoorlie, went to the town's famous school of mines and learned all about mining leases (or tenements) in a spell with the Government's bureau of mines. Like most "gold people," his fingers are in number of pies. He is executive director of both Command Petroleum and West Coast Holdings, which has a producing mine at Wentworth and is behind the recent relaunch of another gold prospector, Aquarius.

In between time, operating from an old house in west Perth, he still runs a consultancy service and trades the odd piece of land on his own account.

Inky Cornelius went to school with Frank Lubbock, who is now very much in demand in Kalgoorlie as a consultant engineer. Some of the junior companies, which tend to be run either by professional financiers, lawyers or by geologists, have run into problems with their ore-processing plants and Lubbock has a high reputation as a plant engineer. He is responsible for Bill Hicks's 400-metre plant at Central Kalgoorlie.

Lubbock is as dogged as Cornelius is free-spirited. David Muller, who runs two companies, Samson and Samantha, is different again. A geologist with EZ (recently taken over



## JAMES HARDIE THE NAME BEHIND THE NAMES

Today you'll find James Hardie Industries involved in almost every facet of Australian industry with such products as Wilson fabrics and wall coverings and building products. Fowler Ware bathroom fixtures and accessories. Irwell tapware. Re-Po car care products. Rigby and Lansdowne books. Blank and pre-recorded video tapes, TV programmes. Robinhood range hoods. Plus pipeline systems, James Hardie brake materials, and FFE fire protection and detection. Every day in a hundred different ways James Hardie Industries is playing an important role in the way Australians live. James Hardie Industries is the name behind the names.

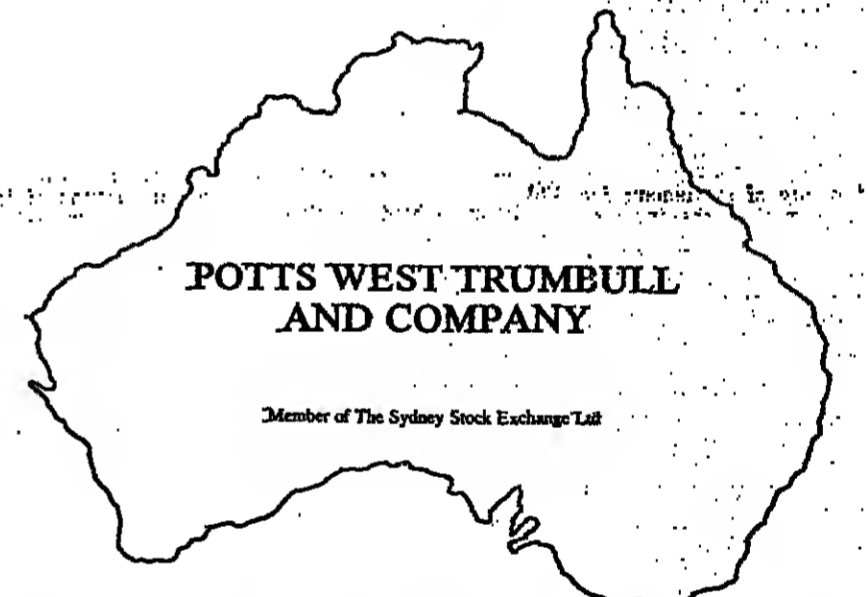
**JAMES HARDIE INDUSTRIES**  
65 York Street, Sydney, N.S.W. 2000. Telephone: 202270.

# AUSTRALIAN BANK

## Your Best Australian Asset

Australian Bank provides a complete range of banking facilities and has continued its excellent growth which has been demonstrated since establishment of the Bank in 1981. If you have growing interests in Australia, Australian Bank could be your most valuable asset. We strive to provide better banking services for our clients, at an extremely professional level, and continue to create new innovative products.

**AUSTRALIAN BANK**  
Sydney, Melbourne, Perth, Brisbane.



We specialise in institutional investment—providing the highest standards of research and service through our offices in Sydney, Melbourne and London. To benefit from our experience and expertise, please contact us at one of the following addresses:

- \* LONDON**  
William West  
Trevor Jones  
Timothy Boston  
Rectory House  
7a Laurence Pountney Hill  
London EC4R 0DA  
Tel (01) 283 5024  
Telex 887049-POSTOK G
- \* SYDNEY**  
Brent Potts  
Christopher Trumbull  
Steve Thurlow  
Exchange Centre  
20 Bond Street  
Sydney  
Tel 253-1966  
Telex 27665 POSTOK A.A
- \* MELBOURNE**  
Paul Lodge  
351 Collins Street  
Melbourne 3000  
Tel 62-7651

# GTL

Greenbushes Tin Ltd is pleased to announce that funding for its \$15 million expansion programme is in place and that construction is on schedule

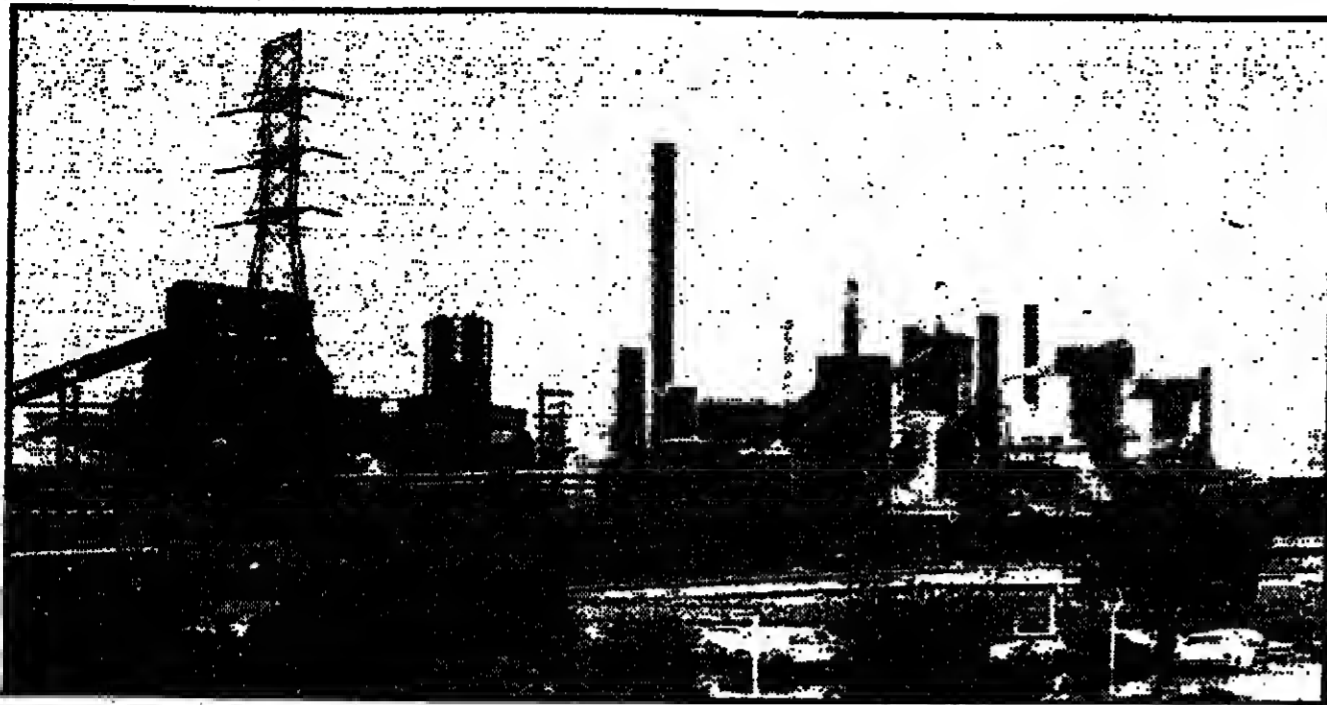
When completed in January 1986 the company will be

1. The worlds largest mine producer of tantalite concentrates
2. The worlds largest mine producer of spodumene concentrates

The company is actively involved in the further processing of these concentrates and is seeking joint-venture partners

P.O. Box J646, Perth Western Australia. Telex: AA92864. Telephone: (91) 325 9900.

## Australia 13



Coke plant at the Australian Iron and Steel Works at Port Kembla, New South Wales.

A BIG QUESTION IN THE OIL INDUSTRY: WHICH REFINERY WILL BE THE NEXT TO GO?

### Hoping to cut losses downstream

THE DOWNSTREAM oil sector in Australia, perhaps because it is sealed from the world by an elaborate price-protection system, attracts little international interest, but in the last year, much has been going on.

BP's takeover of Amoco's refinery and marketing outlets was the major event—a move which allowed BP to close its own, inefficient refinery and to place itself just behind the market leader, Shell, in the retail market.

BP now has 23 per cent of the petrol market, compared with 25 per cent for Shell, 16 per cent for Caltex and 14 per cent for Mobil.

But with demand flat and expected to stay that way, the talk in the industry is already about which will be the next refinery to go.

On economic grounds, it is said, Mobil's South Australia unit is most vulnerable, but since it is the state's only refinery, politics may save it.

Although subject to heavy Government control—maximum wholesale petrol prices are set by the federal Government and refiners have to buy a fixed proportion of Australian crude at pre-determined prices linked to the Price of Saudi Light—the Government is not blamed for the heavy losses the industry has suffered in the last two years. Caltex lost \$A24.8m last year pre-tax and BP \$A97.4m, not all of it in the downstream oil business.

According to Mr Robin Gourlay, BP's director of oil trading, who has witnessed

plenty of petrol price wars in the UK, there is nothing to compare with the ferocity of the Australian market.

"The price can change by six cents a litre overnight," he says. At around 45 cents a litre, (£1.40 a gallon) Australia has the cheapest petrol in the developed world.

As the number of petrol stations is reduced, from 22,000 in the mid-1970s to 11,000 today and a planned 7,000 to 8,000 in years ahead, there is some hope that the position will stabilise. Amoco, before it sold out, was a notable price-cutter.

"Our strategy," says Mr Gourlay, "is to get our costs low, so that next time there is an industry crisis, it is not BP which is screaming but one of the others."

## Weaker prices reduce exploration interest

Oil sector  
IAN HARGREAVES

ALTHOUGH the search for oil in Australia has in the last year maintained the lively pace established in 1982 and provided plenty of excitement for the stock market, the industry looks like ending the year without a major find and the country still facing the early prospect of a decline in its level of self-sufficiency.

Given the background of weakening oil prices, it is not surprising that there are also indications of a fall-off in exploration interest. A number of American companies—Occidental, Mesa and Gulf—have drawn back from Australia and there are currently only four rigs working in Australian waters, compared with 10 at the peak last year.

Figures from the Australian

Petroleum Exploration Association show that seismic testing of offshore oil prospects is expected to fall from 13,368 kilometres last year to 11,850 kilometres this year.

Within APEA this is taken as a sure indication that the effects of the Government's proposed resources rent tax are starting to make themselves felt.

"It undoubtedly makes the offshore areas less attractive," says Mr Alec Carmichael, chairman of Santos, in a mild rendering of the dominant industry view.

Not everyone, however, agrees. Four significant oil companies, including BP and Woodside Petroleum ("we were like a skunk at a party," says Woodside finance director Ian Clibb), favoured the system of taxes rather than the existing royalty approach.

But most significantly of all BHP, the biggest offshore explorer, is pressing on regardless.

"Our exploration budget offshore will not be affected by RRT," says Roy Foster of BHP Petroleum.

The intention of the Government in setting the new tax structure, which has yet to become law and is therefore subject to Mr Hawke's expected victory at the polls, is to pitch Australian taxation in the middle ground of international oil tax regimes—less generous than the US, but better than the UK. Indonesia is the most frequently cited comparison.

RRT will only apply to offshore fields, will have a threshold point of 15 per cent plus the long-term bond rate (i.e. around 28 per cent in practice), with a tax rate of 40 per cent. Onshore oil will continue to be taxed by royalty, but the rates have been cut and smaller fields exempted to stimulate activity. The Government's original objective of a single tax structure for the industry has been abandoned in the face of state resistance.

But the best argument against the RRT is not that it taxes profits or takes the glitter from bonanzas—profits based minerals taxes are intellectually highly respectable—but that in comparing itself with Indonesia, the Government is being too optimistic about geological prospects.

"We just are not another Indonesia in terms of the chances of finding oil," says Gene Herbert of CSR, which following its takeover of Delhi Petroleum is a substantial onshore oil company.

A lot of companies would go along with that. BP has spent \$A250m offshore Australia and found nothing. Shell has not done any better.

North West Coast, the large North West Shelf gas project and the Timor Sea area off the north coast, which includes Jabiru. These areas all produce oil and are the focus of most exploration.

Onshore: the major interest is in further development of the Cooper-Eromanga and Bowen-Surat basins in west Queensland and the north east of South Australia, because well-developed pipelines to major population centres make even small finds commercial.

There have also been minor onshore successes near the west coast in the Canning Basin and in the centre of Australia in the Amadeus Basin, which optimists believe will one day have a pipeline connection to Darwin in the north.

These different types of prospect tend to appeal to different types of company. The big companies—the multinationals and BHP—are concentrating offshore, mainly off the North West coast, where Woodside has farmed out interests in many of its permits.

### Policy change

From Barrow Island, in the west, to Darwin there is a considerable amount of activity, which the Government hopes to cash in on when it holds its first round of cash licence auctions for Timor Sea acreage, probably early next year.

This represents a significant change of policy, coupled with other changes in licence-holding arrangements, designed to prevent small companies taking on leases on the pledge of a work programme (the basis of existing lease allocation policy) in the hope that someone else would strike oil nearby and send the value of all permits in an area soaring. This is a basic technique in the mining world, whose culture has strongly influenced the Australian oil scene.

Although some smaller oil companies are enraged at this move, it may well, in time, change the structure of the offshore oil industry, which in the west especially is still composed of dozens of small, speculative companies.

Onshore, the level of costs is more suited to the small companies, although even here the big are getting bigger and very strong cash flows, in order to streamline the cumbersome ownership structure of leases, which sometimes involve as many as 11 partners.

Nonetheless, it will be primarily in these offshore basins that the smaller but serious companies, such as Delhi, Crusader, Hartogen and Bridge will make their progress, surrounded by the restless waves of speculation which are a vital feature of the Australian oil scene.

Most excitement to the last year surrounded BHP's Jabiru find, which after subsequent wells is now rated a minor, but quite possibly still commercial discovery.

### Big hit

It remains true that the only big hit in the Australian oil scene is the Esso-BHP Bass Strait field, which continues to account for over 85 per cent of Australian oil production and whose projected decline in the late 1980s is the same national oil output decline the politicians have now grudgingly accepted on their own charts.

The Department of Resources and Energy in Canberra was, for a time, promoting a more optimistic scenario, but has fallen into line with Esso's forecasts following the disappointing follow-up this year to BHP's Jabiru find about 500km west of Darwin.

The agreed forecasts now suggest Australia's level of self-sufficiency will fall from 70 per cent to below 60 per cent by around 1990. Another depressant for the oil industry is the fact that the most gas-prospective areas are in the west, where the small domestic market will be saturated with Northwest shelf supplies for many years. Much Australian gas is, essentially, sold in under-current conditions.

The oil industry is always capable of surprises, especially in a country as large and relatively unexplored as Australia, but the industry does now seem to have settled down into the following pattern:

- Onshore: the Gippsland Basin in Bass Strait between Victoria and Tasmania; the Barrow Island fields off the

## NORTHS

Established 1867

MEMBERS OF THE SYDNEY STOCK EXCHANGE LIMITED

### LEADERS

IN  
AUSTRALIAN  
PROPERTY RESEARCH

Specialist advice on Property Trusts, Development Companies, Construction Companies, Mining, Oil and Gas, Fixed Interest, Government Securities and Options.

### NORTHS

51 Pitt Street, Sydney, NSW 2000, Australia

Telephone: (02) 27 8851  
Cables: Vision Sydney  
Telex: AA 20362

Newcastle Office:  
21 Bolton Street  
(049) 25791

Melbourne Office:  
349 Collins Street  
(03) 62 2378

FOR  
CONCRETE RESULTS

BY  
PIONEER

SEE TODAY'S  
FACING LEADER PAGE

## Well-directed



Financing international trade is rather like cross-country skiing. However daunting the obstacles, you must achieve your goal in the fastest possible time, by the most direct route. When the going gets rough, know-how and experience can help.

That's why HongkongBank can make you a winner.

HongkongBank has more than a century of experience in financing trade and commerce around the world.

In that time we've learned that trading

conditions change as countries change, as the world changes. And businessmen need an international bank versatile and agile enough to adjust to these changes. With more than 1,000 offices in 55 countries, HongkongBank can offer you international banking expertise on an unparalleled scale. And maybe some legitimate short-cuts.

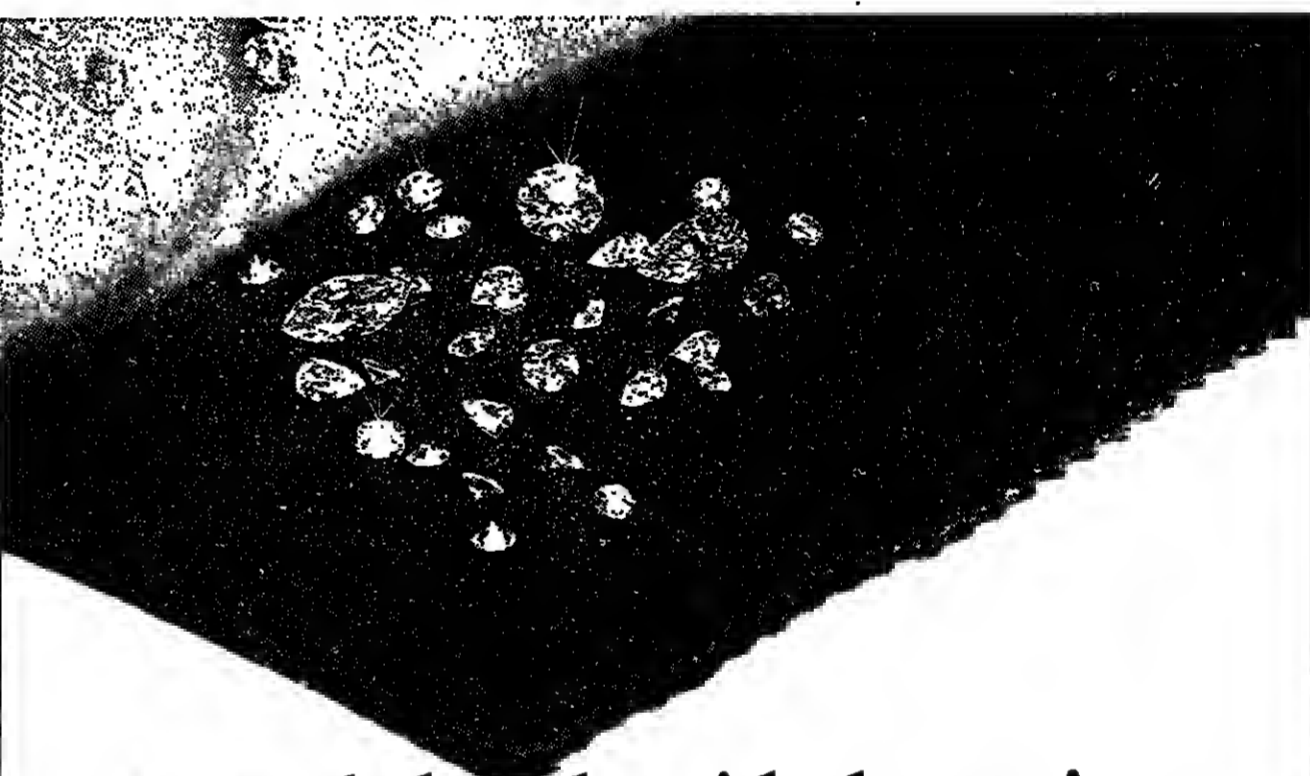
If you've a trading problem—anywhere in the world—talk to us today at our London Office, 99 Bishopsgate, London EC2P 2LA, or contact us at any of our offices in Edinburgh, Leeds or Manchester.

**HongkongBank**  
The Hongkong and Shanghai Banking Corporation

Member of the Group: Hongkong Bank of Canada • The British Bank of the Middle East  
Hong Kong Bank Limited • Waddell & Waddell  
Carrington Australia Insurance Co. Ltd.  
Waddell Australia Limited

Fast decisions. Worldwide.

CONSOLIDATED ASSETS AT 31 DECEMBER 1983  
EXCEED US\$60 BILLION.



## To trade beads with the natives you need to speak the language

Times have changed since Rothwells was first listed as a public company way back in 1926. Continued success for over half a century culminated in Rothwells obtaining the first Merchant Banking licence ever issued in Queensland.

Being one of only three wholly Australian owned Merchant Banks means we really understand the needs of business in Australia. Our doors are always open to a bit of lateral thinking and a successful example of this was our recent involvement on behalf of the Western Australian Government for the purchase of an interest in the Argyle Diamond Mine. Negotiating an interest in the world's largest diamond mine, for the people of Australia is just one of our more recent innovative achievements. Understanding the business and the people of Australia is why we can help when you're ready to trade in our country.



**Rothwells Limited**  
Merchant Bankers

Brisbane  
6th Floor, 10 Market Street,  
Brisbane QLD 4000 Telephone: (07) 229 8688

Perth  
4th Floor, 68 St. George's Terrace,  
Perth W.A. 6000 Telephone: (09) 322 7622

A wealth of experience in corporate and money market services.

# Low returns for bumper harvest

RECOVERY FROM the drought which ravaged parts of Australia for up to four years, until April 1983, has been rapid and spectacular.

The rains of April last year were followed by one of the best seasons in living memory, and those conditions look set to continue until the end of this year. Even with very little rain between now and January, the next wheat harvest, due to start in earnest about now, will be the third largest on record, with an estimated initial value to the economy of A\$2.5bn.

Against that, however, is the fact that, according to all calculations, the real net value of farm production in Australia in the current financial year is tipped to fall by about 29 per cent over last year's level.

Last year's returns were artificially inflated by a way-above-average wheat crop of 22m tonnes. However, the return to more normal levels of production has again highlighted warnings made at the National Agricultural Outlook conference early this year by the director of the Bureau of Agricultural Economics, Dr Andy Stoekel, that Australian agriculture would return to a downward trend pattern with a return to more normal seasons. Dr Stoekel said over last year's rapid recovery from drought had only helped disguise many of the long-term problems. The good news, however, in the latest BAE outlook projections, are that the value of rural exports from Australia are expected to top A\$10bn for the first time in the next financial year, but again



ROD METCALFE

This figure is being inflated by bumper wheat export shipments. It is hardly surprising to find that the mood of the Australian farmer at present is one of frustration at being in the midst of a one of the best seasons seen, but expecting low returns on soft market conditions for most products. There is frustration at the

trading policies of the EEC and the U.S., which are viewed as being uncommercial, disruptive and the cause of many of the ills of Australian agriculture.

There is also minor agitation and frustration in some quarters that farmers are now having to deal with a highly pragmatic and popular Labor Government which has not shown the signs of self-destruction or anti-rural bias many farm leaders and agri-politicians had expected. To date the Government, and especially the Minister for Primary Industry, Mr John Kerin, has shown itself to be highly sympathetic to the needs of the rural sector, and that it is prepared to take tough decisions and show leadership on some farm issues which dogged the previous Government.

That a Labor Minister could be, in many respects, more effective than the farmers' own National Party Ministers has come as a surprise to large sections of the rural sector.

On an industry basis, wheat-growers' problems are that their bumper harvest will only exacerbate world export supply problems, putting some downward pressure on prices. Additionally, returns from the coming crop could be depressed even further if the dollar, in which Australian sales are made, begins its long-awaited slide.

Wheatgrowers are also having troubles with what they claim to

## Exports and imports

Rural produce: fob port of shipment	1981-82	1982-83	1983-84*
Exports of rural origin (A\$m)	7,942	7,412	8,576
Other exports* (A\$m)	11,141	13,244	15,165
Total exports fob† (A\$m)	19,083	20,656	23,725
Imports fob† (A\$m)	22,379	21,610	23,494
Trade balance (A\$m)	-3,296	-954	282
Exports of rural origin as a percentage of total exports (%)	41.6	35.9	36.1

\* Includes balance of payments adjustments. † Balance of payments basis. Preliminary. Source: BAE.

be unnecessarily high government-imposed charges on wheat handling and carriage costs. This issue surfaced strongly among New South Wales growers early in September, when a series of "wheat crisis" meetings were held across the state.

Woolgrowers are frustrated. The Australian Wool Corporation, a statutory organisation, has spent nearly A\$900m in market support activity in past two years, and build up a stockpile of over 1.5m bales of raw wool.

The growers are contributing 5 per cent of their gross wool receipts to support the market, 2.5 per cent of their receipts to help promotion. The International Wool Secretariat (IWS) receives upward of A\$65m in

Australian grower and government funds annually to promote and improve wool's market position, yet still the stockpile mounts.

For the past two years the industry has been told that the stockpile would start to retreat in line with world economic recovery, but the opposite appears to be happening, for the time being at least.

At the other end of the scale, cattle producers are now relatively happy, for they are receiving some of the highest prices on record, ending a decade of poor returns.

The herd has fallen by over one third—from 34m to 20m—in the past 10 years under the influence of poor outlook and drought, but is now so low as to be insufficient to meet projected domestic and export demand.

Whatever frustration was formerly felt by cattle producers has been dissipated under the combined effects of better prices and the overhaul by the Government of the statutory industry body, the Australian Meat and Live-stock Corporation.

While the corporation is virtually powerless in the marketplace, it became the centre of attack by cattlemen as being one of the major reasons for the industry's unprofitability. Calls for a restructuring of the corporation received little apparent sympathy from the previous Government. However, Mr Kerin moved quickly, and cattlemen are now busy trying to come to terms with the new structure and the claimed backlog of issues.

Yet the industry is still reeling from the discovery early this year that old friends—cattle count for little when matched against political muscle on world trade issues, Australia failed to out-negotiate the U.S. on the Japanese beef market, and cattle producers now feel frustrated at their lack of power.

## At last you can take advantage of the first market to open after the U.S. markets close.

Since December 12, 1983, non-Australian residents have been allowed to trade freely on the Sydney Futures Exchange.

This piece of information becomes even more useful when you realise that Sydney is the first market to open after the U.S. markets close.

In fact, the Australian Futures market in Sydney opens hours earlier than any of the Asian markets. And when we do open, these are the contracts we trade:

All Ordinaries Share Price Index, Gold, Silver, U.S. Dollars, Australian Commonwealth Treasury Bonds, 90-day Bank Accepted Bills, Wool and Trade Steers (live cattle).

And planned for early 1985 is a Eurodollar contract.

For more information contact the Sydney Futures Exchange, 13-15 O'Connell St., Sydney 2000, Australia. Telephone: (02) 233 7633. Telex No.: AA26713. Cables: "Sydfuturex" Sydney.



## Stockpiling costs clip profits

### Wool sector

ANTHONY MORETON

FROM HIS office at the top of the Australian Wool Corporation's tower block just off Royal Parade, Mr David Asimus, chairman of the corporation for the past five years, has a magnificent view out of the flat suburbs of the city and into Victoria.

The immediate view is clear and interesting, taking in his sparetime love, the Royal Melbourne Golf Club. Further out, towards the sheep farms of the state, the view becomes obscured by the haze.

The view is symbolic of the problems facing the industry. The near view, encompassing the short term, looks bright and encouraging; the far view, the longer term, is clouded with doubt and some uncertainty.

Australia has just come through a difficult patch. The worst drought on record played havoc with the farming industry and sheep numbers fell by 3.3 per cent to 19.5m. Those numbers have started rising and are now around 19.8m, which is reassuring for the future.

Wool demand is up, too, and consumption is buoyant on many world markets, especially the vital U.S. sector where a programme to increase sales of woollen clothes has been highly successful.

But neither demand nor consumption has risen fast enough to match the increase in sheep numbers on the farm allied to the greater weight of clip which is being obtained. The cut-deece now averages 4.45 kilos a head, a rise of some 2 per cent over the long term average of 4.34 kilos, and the result of better clips from more sheep means more wool on offer.

Simultaneously with this improvement the Australian dollar has strengthened both against its main supply-country competitors—by 25 per cent against the South African rand and 20 per cent against the New Zealand dollar—and by 30 per cent since 1979-79 against a basket of currencies representing the major wool-buying countries.

All these factors have led to increasing market intervention. The corporation has a scheme by which it buys wool at auction for the stockpile once it reaches a floor price. This stockpile is financed by a levy on growers'

incomes. The stockpile was 980,000 bales at the end of the 1982-83 season but this rose to 1.33m at one point in 1983-84 (the season ends in August each year) before coming back to 1.23m. At the end of 1980-81 it had been 185,000 bales.

With flat-buying conditions continuing in the first half of the 1984-85 season the stockpile is now up to 1.5m and before the peak is passed early next year it is thought it could rise to somewhere between 1.7m and 1.8m bales.

This is not the figure that will be recorded at the end of the 1984-85 season because the first six months of each calendar year are traditionally a time when the corporation is a net seller. Only once since the system was introduced a decade ago has the corporation been a net buyer in the first half of the year (or second half of the season).

Nevertheless, the almost-certain rise in stocks over the year will put extra pressure on the corporation's finances. Money is certainly available to fund the stockpiling but with wool in store worth A\$780m the cost of finance is extremely heavy.

Extra pressure If the industry is to continue in prosperity the campaign in the U.S. is all-important. Wool consumption in the U.S., the world's richest market, fell drastically after the oil price rises of the early 70s, going down from 141m kgs in 1972 to 80.5m kgs in 1975. There was subsequently some increase but when the campaign started consumption was on a plateau at a little over 100m kgs.

To boost U.S. sales the Australian Wool Corporation put another U.S.\$8.5m into a special programme undertaken by the International Wool Secretariat—the marketing arm of the world's wool growers—undertaken specifically in the U.S. In addition, another U.S.\$1m was added to the 1982-83 IWS budget for the preparatory phase which would allow the five-year plan to begin in 1983-84.

The campaign got off to a good start because it coincided with an upturn in the U.S. economy. The result is that wool consumption is already around 140m kgs a year.

That is a more than satisfactory start in a country where there is a built-in prejudice towards man-made fibres in

### Wool export trade changes

Country of consignment	July 1983 - June 1984		Change compared to previous year	
	\$A\$m	%	\$A\$m	%
Japan	422,968	+46.429	+12.3	
USSR	248,730	+4.466	+1.8	
Italy	206,137	+63.784	+44.7	
France	183,908	+17.113	+10.3	
U.S.	117,552	+65.811	+127.2	
West Germany	106,025	-4.777	-4.2	
Taiwan	90,708	+31,749	+52.2	
Korea	90,445	-3,821	-8.7	
Czechoslovakia	83,333	-107,707	-56.4	
Poland	70,223	+33,167	+89.3	
Netherlands	53,664	+4,424	+9.0	
India	50,012	+9,872	+24.6	
UK	44,152	+13,176	+42.5	
Belgium-Luxembourg	38,874	+7,140	+22.5	
Tyrol	31,689	-31,574	-49.9	
China	23,357	+9,769	+41.8	
Iran	21,884	+7,424	+51.3	
Hong Kong	21,763	+11,691	+126.1	
Turkey	19,061	-0,148	-0.8	
East Germany	16,708	+0,164	+1.0	
Other	107,057	+1,775	+1.7	
Total	2,050,578	+165,799	+8.2	

particular and disposable items in general. Wool consumption in the U.S. represented less than 2 per cent of that country's total fibre intake in 1982. The prospects for the future are therefore good.

There is a slight worry at the moment in Melbourne that the U.S. economy could have peaked. It will be three or more months before clear indications become available but if it has levelled off the difficulties involved in selling more wool in this market—which is crucial for the wellbeing of the Australian wool farmer—will undoubtedly increase.

The other concerns are about the USSR and China, both big wool consumers, but unpredictable buyers. Soviet orders have been stable for some five years but last year they dropped steeply to 26m kgs.

If anything, the Chinese are even more unpredictable though the presence of a buying delegation in Australia at the moment is seen as a hopeful factor despite their high level of stocks.

There was a time when wool was the mainstay of the Australian economy but that has long since ended. Australia no longer rides on the sheep's back. Even so, wool still accounts for some 10 per cent of the country's export earnings and is the second most important individual earner of overseas currency. Its prosperity is, therefore, of great importance to the economy.

## IF YOU'RE BREAKING NEW GROUND IN AUSTRALIA, TALK WITH THE PEOPLE WHO HAVE A TRADITION OF HELPING PEOPLE DO IT.

As everyone knows, a Merchant Bank is only as good as its people. Since 1959, when Capel Court was one of the first Merchant Banks established in Australia, our people have built a tradition of breaking new ground. We have had demonstrable success in dealing with difficult concepts, major acquisition searches and government related proposals. We also have an enviable record of successful submissions to the

Foreign Investment Review Board. Our services include corporate advice, money market dealing, securities trading, banking, foreign exchange, futures and bullion trading. Capel Court is an Australian owned Merchant Bank, with extensive international experience. The experience you need to do business in Australia. So if you're breaking ground in Australia, let us pave the way for you.

### CAPEL COURT

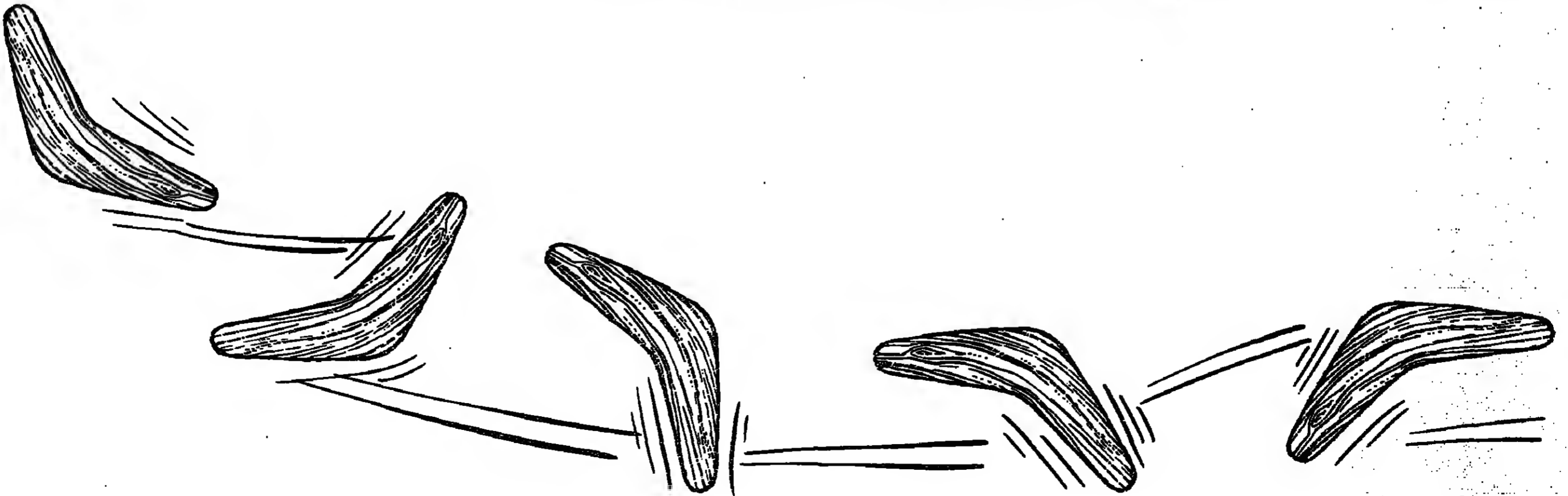
125 Collins Street, Melbourne, Victoria 3000 Telephone: (03) 618 5222. Telex: 50510. Offices also in Sydney, Brisbane, Adelaide, Perth, Darwin and Hong Kong.

## CHARTERHALL AUSTRALIA LIMITED

Listed on all Australian Associated Stock Exchanges (Member of the Charterhall PLC International Resources Group)

Currently exploring oil and gas and mineral prospects as partners in Joint Ventures and as Operator. New Venture opportunities in Australia invited.

Head Office: A. T. Morton, Operations Director Charterhall Australia Limited 25th Floor, Collins Wales House 360 Collins Street Melbourne, Victoria, 3000 Telephone (03) 602 3155 Telex AA38591 Fax-Grp 3 (03) 602 4285





Australia 15

# Sugar cane growers are in the doldrums

THE DROUGHT has not really ended in Queensland, world prices are at rock bottom and the leafhoppers—carriers of "Fiji disease"—are spreading through the cane paddocks. To cap it all, the health faddists are going around saying sugar is bad for you.

Farmers, of course, are always telling us how terrible things are—even as they climb into their expensive saloons. This time, it is true. The sugar cane growers of Australia are in bad shape and likely to remain so for the next three years.

In the past there was always a boom round the corner. Today, according to industry economists, there is none in sight.

With 90 per cent of their production destined for export, the farmers invariably trace their long-term problems back to the EEC. A net importer of sugar in the mid-Seventies, the EEC, with its agricultural support system and huge export subsidies, is today the world's biggest exporter of beet sugar to the free world.

The failure of the last negotiation to renew an export-limiting International Sugar Agreement has also helped precipitate a collapse in the "free" market price. The London daily price per tonne of raw sugar was down to around £108 at the end of last month, compared with an average £139.59 during 1983 and a high of £410 during the previous boom. "We'll start getting interested when it hits \$224," says Mr Jack Smith, secretary of the Mackay district cane growers' executive in central Queensland.

The lack of rain has meant extra fuel costs for the irrigation pumps. Fertiliser and other direct inputs continue to rise in price. Consumption of sugar at home and abroad is stagnant or falling, and there is competition from high-fructose corn syrup (Coca-Cola uses it now) and from artificial sweeteners.

Interest rates have been high, and the farmers' debts are becoming unmanageable. In the next few months, between 5 and 10 per cent of the 6,000 growers along the Queensland coast will face bankruptcy.

Many are drawing on their savings, or keeping the farm alive by drawing on their families or on outside business interests. Those with enough acreage to justify employing a

second or third man have done without this year, and the extra workload has created family tensions, even despair.

One 67-year-old grower, compelled to manage by himself now, said he netted only \$A12,600 last year, when the union minimum for a field-worker was \$15,000. "If you were working in a bloody sugar mill or a bloody mine or something you would retire at 55. There's no superannuation here—only what you get when you sell your property."

External events may have conspired to prolong the slump. But the industry's own structure is not helping to overcome it. There are no sugar plantations and no sugar barons in Australia. It is a family business, handed down from father to son, each typically living on 100-150 acres.

It is the most regulated industry in the country, if not in the world. Every farmer has his assignment of land, or his licence to grow cane. He is tied to his local mill—usually a co-operative owned by the farmers themselves—to which he delivers a set quantity of cane for crushing. The milla

are given production quotas ("mill peaks") by the Queensland government, acting through a central prices board. This is a statutory body, with a judge as chairman; local boards are presided over by magistrates. Quantities and prices are both fixed, according to the demand of the home market and of pre-committed export

The federal government protects the industry with an import embargo, and also sets a domestic selling price which at least guarantees the farmer a return in bad times (though it may be to his disadvantage when world prices are high).

To put this in perspective: at present the domestic price is around 23 Australian cents a pound of refined sugar, while the world price is some 6.5 cents a pound for raw sugar and the break-even price would be around 10 cents.

The big talking point in Queensland now is what kind of federal help to ask for. Australia's Industries Assistance Commission reported on the industry exactly a year ago, recommending abolition of the import ban and substantial deregulation of grower and miller.

One of its main findings was that the system was making it almost impossible for farmers to operate flexibly, or to lower their costs by getting extra throughput on productive land. The assignment system meant that too many farmers were, in effect, landlocked. Allowed to

expand and to grow "risk" sugar when they chose, they would be better able to fight for export markets. The industry is not inefficient in world terms, just over-insulated from the market.

In return for these reforms, said the IAC, the Government should for five years underwrite the farmer's revenue.

The report was greeted with "howls of anger," according to one official.

But there are signs that the federal government's ideas are taking root. A few weeks ago, growers' representatives in Mackay voted unanimously for an assistance scheme that would help the more successful buy out the weaker (thus preserving the value of the properties). They did not ask for hand-outs so that failing farmers could hang on to their cherished acres.

The industry's review of itself is due to be handed in within the next few months. It is a fair bet that the submission will go a long way to meet the IAC's suggestions, provided—as they say in Queensland—the un-economic farmer "can go out with dignity."

## Sugar sector

CHRISTIAN TYLER

deliveries. The extent of excess over "peak" that mills can accept is also regulated.

The sugar is bought by the Queensland state government (including the small quantity produced in Northern New South Wales). It acts on the advice of a Sugar Board, which supervises distribution and investment. The board in turn employs the big industrial conglomerate CSR, and the smaller Millmilla Sugar Company, to refine and market the product.

## Government criticised over its liberal, multicultural immigration policy, but Britain remains largest single source country for new settler arrivals

### 'A taboo subject too long'



MICHAEL THOMPSON-NOEL

SCRATCH an Australian and you find a racist. That claim is much less true than it was, but even today, when the notion of a multicultural Australia is virtually a national dogma, it is still possible to hear echoes of the notorious "White Australia" policy that governed immigration quotas earlier this century.

At present, there is a rather half-hearted controversy in Australia over immigration—half-hearted, one suspects, because most Australians shy away from the rigours of debate. They prefer to go sailing, or fishing, or to watch a game of football.

Nevertheless, the controversy is there, even if most politicians tend to steer clear of it, as they would a brown snake. The man at the forefront of the controversy is Professor Geoffrey Blainey of the University of Melbourne, one of Australia's best-known historians and a well-known author ("The Tyranny of Distance, et al").

Last March, in a speech at Warrnambool, Victoria, Prof. Blainey suggested that Government immigration policy was too liberal, and was running ahead of public opinion; that the percentage of Asian immigrants was too high, and that the proportion of British migrants be increased.

In a new book, All for Australia, Prof. Blainey asks this question: "Should Australia continue to be dominated by Anglo-Celtic peoples and the English language and institutions? Or should it become a new Eurasia?"

One of Prof. Blainey's arguments is that most of the vital characteristics of Australia—democratic government, freedom of speech, freedom of worship—are not common in Asia or the Third World.

"If immigration from the Third World is too rapid, it might well impose pressures on our democratic institutions. The

pressures do not necessarily have to come from the immigrants. They can come just as easily from the old Australians. Things were ideologically and emotionally divided about the wisdom of the immigration policy."

Prof. Blainey says immigration has been a taboo subject too long, and that it "should not be left to politicians and bureaucrats in Canberra, or those who scrawl slogans on subway walls."

Prof. Blainey was widely criticised for his views, although some Opposition spokesmen, including Mr Andrew Peacock, leader of the Liberal Party, argued that "balance" was lacking in the total immigration programme.

This was countered by an editorial in the Sydney Morning Herald, a generally enlightened and progressive morning daily, which said that the argument that "balance" needed to be restored to the immigration programme was euphemistic, a disguised way of saying that too many "Asians" were coming to Australia.

rallian culture is an essential ingredient in the growth of a more mature, realistic sense of Australia's regional identity."

Things were ideologically and emotionally divided about the wisdom of the immigration policy."

Prof. Beverley Kingston, of the University of New South Wales, says that racism has been a constant feature of Australia's history, and that much of Australian anger and anguish flow from our original sin towards the Aboriginal people.

In the 1840s, assisted migration from Ireland was attacked as a conspiracy to swamp the country with Catholics. By 1857, gold discoveries had attracted 25,000 Chinese to Victoria, prompting violent hostility and anti-Chinese laws.

In 1901, the Immigration Restriction Act, better known as the White Australia Policy, prohibited non-white migration of non-whites. Most Pacific Islanders were forcibly repatriated.

Billy Hughes, then leader of the Labor Party, argued that "Our chief plank is, of course, a White Australia—dustrious coloured brother has

people from Vietnam.

Between April 1975 and June 1983, Australia resettled a total of 75,020 Indo-Chinese refugees, comprising 62,850 Vietnamese, 9,440 Kampuchians, 5,938 Laotians, and 82 whose citizenship was unstated.

Total settler arrivals in 1982-1983 were 93,177 (see table), including 25,832 in the family migration stream, 31,836 in "labour shortage and business migration," and 17,054 refugees. If the refugee component is excluded, Asia provided 11,728 migrants, or 15.4 per cent of arriving settlers, and Europe 15,576, or 20.5 per cent.

Britain remained the largest single source country, with 28,337 settler arrivals (34.6 per cent of the non-refugee total), followed by New Zealand (10.2 per cent). Excluding refugees, Germany was the third largest source country (6.4 per cent).

A new policy introduced in April 1982 expanded family migration eligibility to non-dependent children and brothers and sisters of Australian residents.

Professor Blainey says: "In the last six years there has been a growing concern at the way in which Australian governments, perhaps with lofty aims, have cut the crimson threads of kinship."

The cult of the immigrant, the emphasis on separateness of ethnic groups, the wooing of Asia and shunning of Britain are part of this thread-cutting.

"The disowning of our past is also a part. Attempts to depict Australian history as mainly a story of exploitation, or racial violence, of oppressions and conflict, have a measure of truth, but contain a large measure of untruth."

Recently, The Bulletin magazine reported the other side of the coin. It quoted a nurse in Cabramatta, Sydney, as saying: "We've got Asian families on both sides of us, and we matter over the fence the way you would with dinkum Aussies. They're very clean and tidy."

An estate agent added: "Like the so-called dinky-di Aussies, they want a home and security for their families. The big difference is that, instead of whingeing about work, they go out and get stuck into it. They're certainly not lazy."

"We seen Asian blokes come here with nothing and work and work and work until, pretty soon, they get what they want. They learn English at night and, although they don't drink beer like your average Aussie, they're very sociable."

### Settler arrivals by region of last residence

	1981-82		1982-83	
	Number	%	Number	%
Britain and Ireland	38,865	32.5	27,249	23.2
Other Europe	24,981	21.0	19,721	17.2
Middle East	2,627	2.2	2,138	1.8
North America	3,835	3.2	3,784	3.1
South and Central America	1,386	1.2	1,641	1.4
Africa	5,152	4.3	4,713	3.9
Asia	26,523	22.4	24,486	20.3
Oceania	15,338	12.9	9,465	7.9
Total	118,700	100.0	93,177	100.0

Sources: Department of Immigration and Ethnic Affairs, Canberra

"It was a volte-face by a party which, when in government, initiated the very same non-discriminatory immigration policy it has since impugned."

It remained to be seen, said the editorial, "Whether the recent debate has damaged Australia's reputation abroad as a country which has decisively repudiated a long history of racial exclusion. It is clear, however, that the Government is determined to uphold our non-discriminatory immigration policy, to welcome an increasing variety of peoples to this country, and to reaffirm the importance of our relations with Asia."

"None of this implies, as Prof. Blainey has asserted, a surrender Australia policy. Rather, it shows that a more tolerant and complex Aust-



## Know-how can go places, too.

Australia is the world's biggest island but it is far from insular in outlook. The nation is among the world's biggest traders with annual exports approaching \$A28,000 million and imports running at a similarly high level.

Exports from Australia include huge quantities of energy sources headed by coal, natural gas and uranium; a wide range of minerals including iron ore, bauxite, nickel, copper, lead, zinc and beach minerals; foodstuffs from wheat to beef; large quantities of wool and a wide range of manufactured products. Official statistics list an immense range of such tangible products, but cannot show yet another vital export: Expertise.

Australian National Industries is a leader among those Australian public companies which are broadening their base of operations by off-shore activity. ANI owns and operates a forges in the Philippines, an equipment rental company in the United States and a container repair company in Hong Kong and the United States.

ANI also has substantial interests in the largest rolling stock and locomotive manufacturer in South Africa and in foundry operations in Malaysia, Singapore and New Zealand.

In Australia, ANI owns the country's main forging, metals merchandising, equipment hire and foundry operations and is diversified into railway rolling stock, equipment merchandising, motor vehicle distribution, electrical contracting, investment and finance.

Ranking among Australia's top 50 public companies, ANI has recorded dramatic increases in sales, total assets, profits, dividends and earnings per share during the past seventeen years to June, 1984. Issued capital, reserves and working capital have all multiplied during this period.



Australian National Industries Limited. PO BOX 105, LIDCOMBE NSW 2141, AUSTRALIA

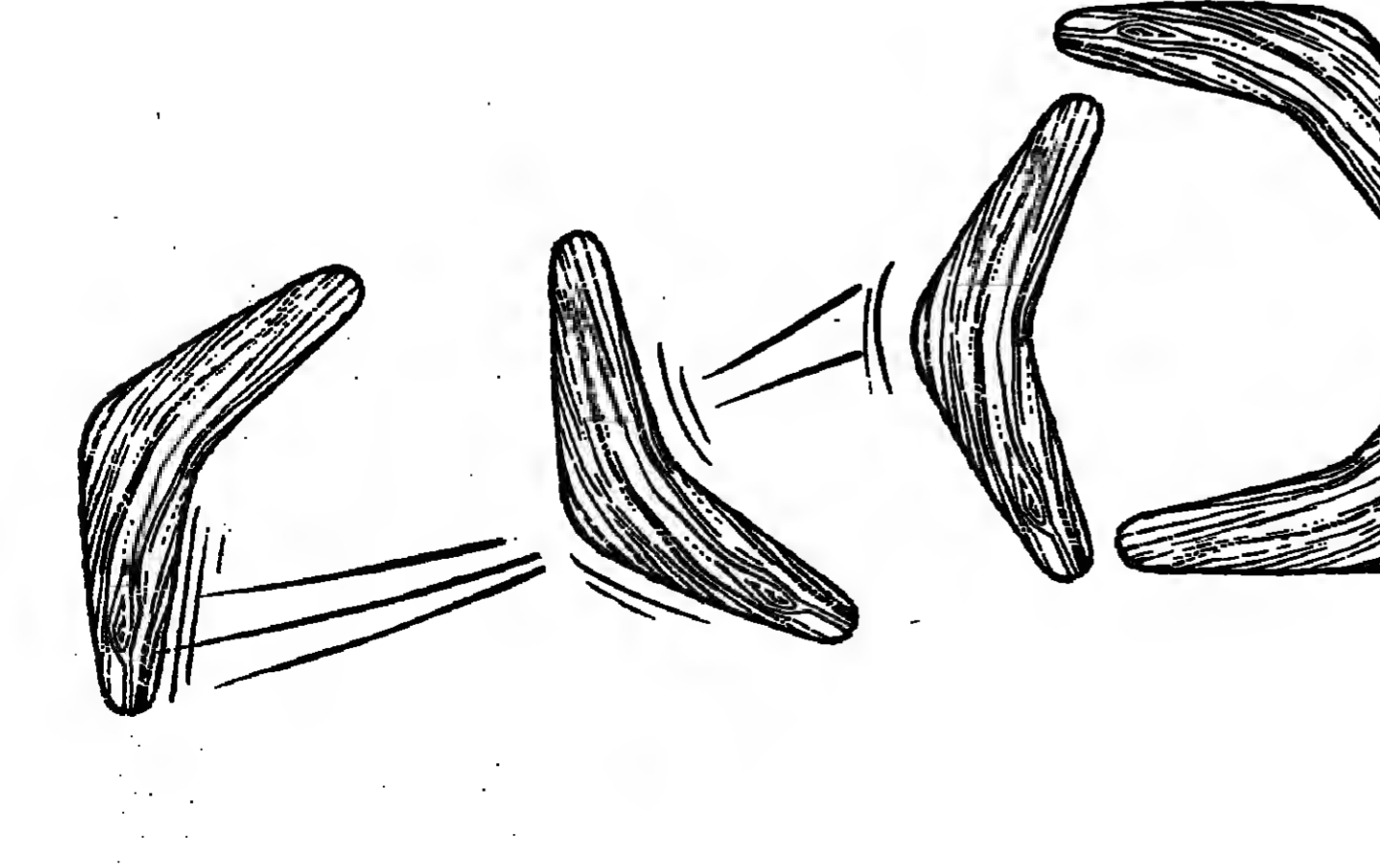
## If you want business advice from Down Under no other bank gets back to you faster.

We don't stop at speed of service. Our Representative Offices and Finance Company in Australia can provide you with detailed information on local business and economic conditions.

In fact, through liaison with NatWest branches and offices outside Australia, we can offer a full range of financial services. And it's all backed by one of the world's largest banking networks. So before you know it, business will be looking up Down Under.



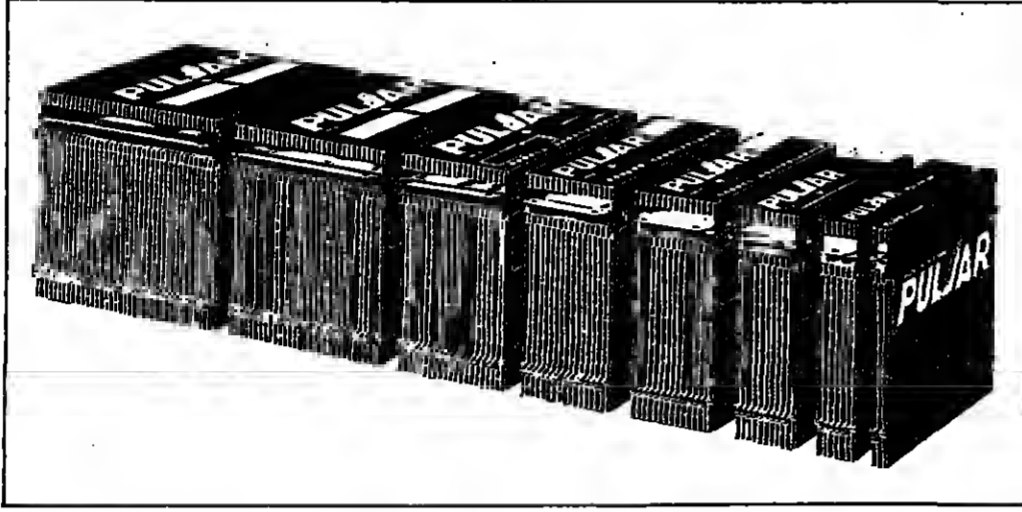
For further information please contact: In Australia, National Westminster Bank PLC, Australian Subsidiary Representative Office, Suite 610/1 Level 61 NLC Centre, 19-21 Market Place, Sydney NSW 2000. Tel: 222-7444. Telex: 24491. Bob Brown, Melbourne Representative Office, 59th Level, State Bank Centre, 285 Bourke Street, Melbourne, VIC 3000. Tel: 03-222-7444. Telex: 24491. Also National Westminster Finance Australia Limited Head Office, 91 High Street, Sydney NSW 2000. Tel: 221-1733. Telex: 21843. In United Kingdom: 1 J. J. Van Kamp National Westminster Bank PLC, Tel: 01 293 5656. Telex: 56031.



Australia 16

# Better living through better ideas and technology

Dunlop Olympic Limited is an Australian enterprise which believes better living comes through better ideas and technology.



That is why Dunlop Olympic has market leadership in Australia in automotive batteries, power and telecommunication cables, clothing, textiles, footwear, bedding, and household, surgical and examination gloves, sporting goods and tyres. Some, such as household gloves and medical examination gloves in the field of latex technology, are world leaders.

The pursuit of new ideas has now given Dunlop Olympic a major breakthrough in automotive battery technology.

The result is Pulsar, the world's lightest, smallest, maintenance-free battery for cars and a range of other applications from security alarms to helicopters. Commercial production of Pulsar begins early next year.

Pulsar is one of many reasons why Dunlop Olympic has become one of Australia's largest manufacturing and marketing groups with —

- Sales exceeding A\$1.5 billion (US\$1.3 billion).
- Sales in over 30 countries.
- Expanding international presence.
- International manufacturing operations in the United States (medical examination and industrial rubber gloves, condoms and balloons), Malaysia (latex gloves and moulded rubber products), New Zealand (textiles, clothing and tyres), and the Philippines (footwear, clothing and tennis balls). Another factory is being built in Thailand to make household gloves and balloons.

**Dunlop Olympic Limited**  
Australian owned and managed  
500 Bourke Street Melbourne Vic 3000 Australia

# Boral. It's Australian for growth.

Boral is one of Australia's fastest growing major companies. In 1983/84, the company continued an unbroken sequence of profit increases for the fourteenth successive year. Sales and earnings records have again been established by the group, with net profit after tax reaching \$A95.1 million, compared with \$A54.6 million in 1982/83; itself a 74.1% increase.

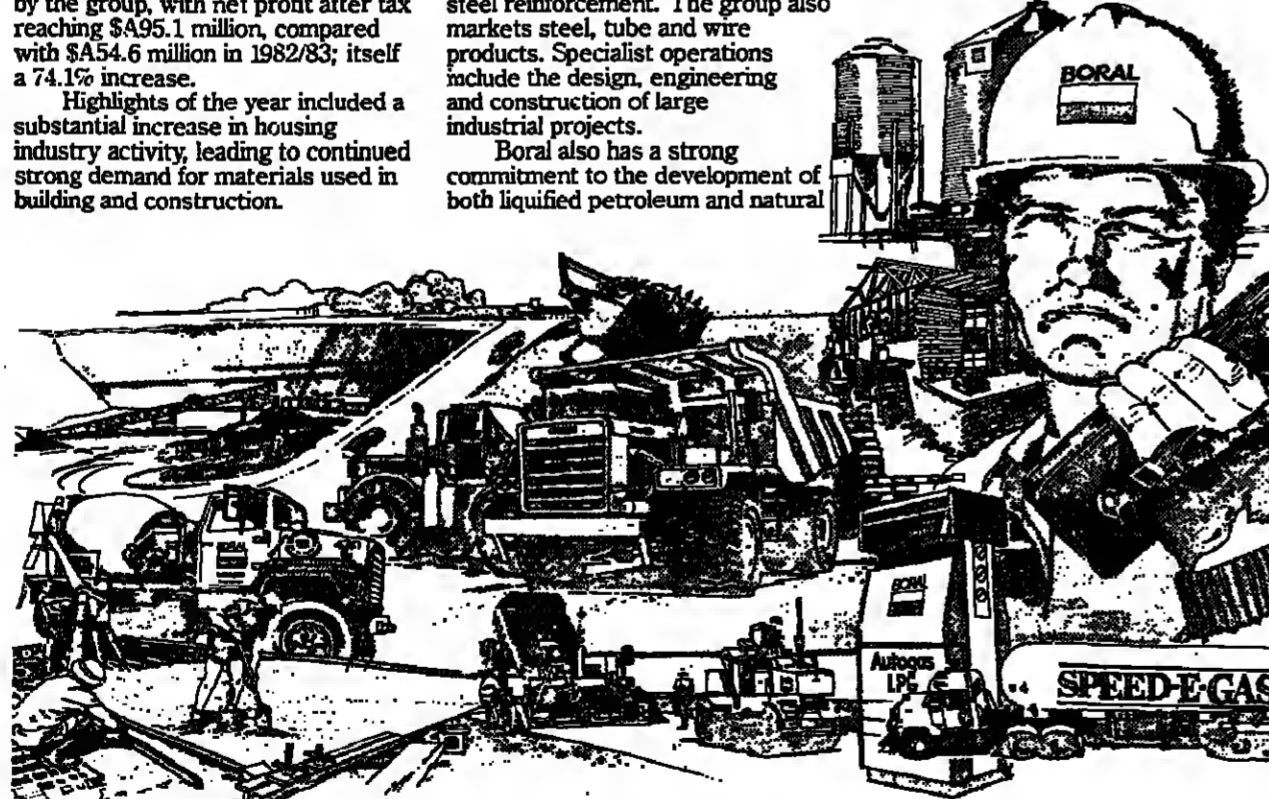
Highlights of the year included a substantial increase in housing industry activity, leading to continued strong demand for materials used in building and construction.

Boral operates on a broad base. It is a major supplier of raw materials and manufactured products to the building and construction industries. These products range from aggregates and timber to concrete products, bricks, plasterboard and steel reinforcement. The group also markets steel, tube and wire products. Specialist operations include the design, engineering and construction of large industrial projects.

Boral also has a strong commitment to the development of both liquefied petroleum and natural

gas, and is a major distributor of LP Gas.

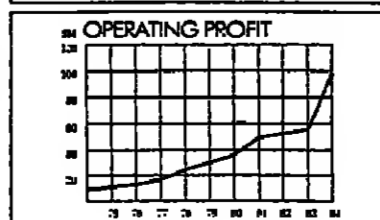
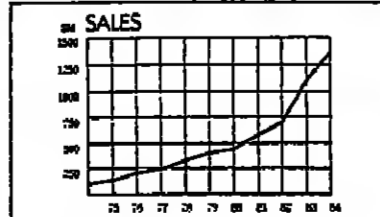
To find out more about the Boral growth story, send the coupon for a copy of our brochure, "Our Credentials", together with our latest Annual Report.



A good rural season coupled with the anticipation of a good season to follow assisted our activities related to the rural economy.

At the same time, the company continued to reduce costs through a programme of improved efficiency linked with reduced energy usage.

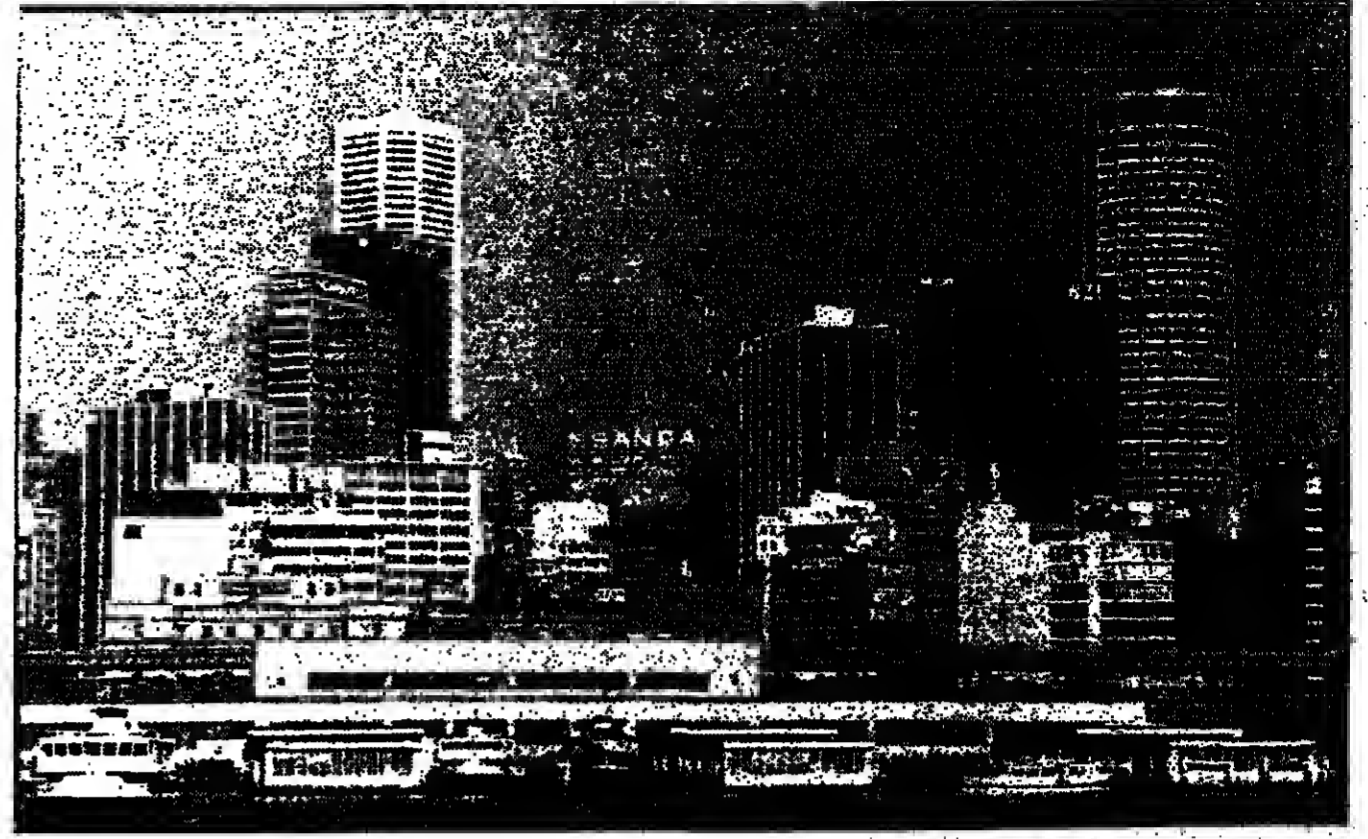
Strong performance outside Australia included our results in the USA, where building and construction activity continued at a high level. Our sales increased by 59% over 1982/83 to exceed \$A100 million for the first time in the US market.



**BORAL** Boral Limited  
C/- Potter Partners  
16 St Helens Place  
London EC3A 6DB

Boral Limited  
10th Floor  
Norwich House  
6-10 O'Connell St., Sydney 2000, Australia  
Phone (02) 232 8800. Telex AA20702  
I'd like to know more about the Boral growth story. Please send me your "Credentials" as soon as possible.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Postcode \_\_\_\_\_



Sydney's extensive waterfront is a colourful attraction for tourists. This is Circular Bay with the business centre in the background.

Big new promotional campaign to attract overseas visitors.

## The inquiries flood in



BEN SANDILANDS

IT IS only a matter of time before the British witness a message from Paul Hogan, a "character" central to the most visible tourism promotion ever run for Australia. Pride and provocation are the major ingredients of a campaign which sometimes seems as much designed for the national ego as for external consumption.

For several months, Americans have been confronted by "Hoges" signage of with line "Australia? It's where the America's Cup is."

Apparently they love it. The level of inquiries and visa applications for Australian travel are at all-time highs. Signs of an increase in tourism are present, but they are less spectacular than the campaign at this early stage, and ambiguous in interpretation. (Alarmed readers should not confuse Hoges with Barry Humphries or the Barry Mackenzies' little beasts that lamentable aberration in recent Anglo-Australian cultural relations.)

### Euphoria

So far, the Australian tourism boom is long on euphoria but short on firm results or critical analysis. Yet the visitor or travel industry entrepreneur who asks about the origins of this unprecedented campaign will discover something about an Australia approaching a crossroads.

The national promotional body, the Australian Tourism Commission, and the various State Government bureaus, have more than U.S.\$75m in public funds at their disposal, and through a miracle of coercion and persuasion they are actually singing the country's praises as choristers rather than soloists.

The prophet of a tourism-led recovery is a former car dealer, Mr John Brown, the Minister for Tourism in the first Hawke Government.

Mr Brown is famous for counting each tourist dollar too many times, and for being publicly urinated upon by koala bears. This happened several times after the minister described koalas as "filthy, scratching, peeing, flea-ridden little beasts" while attempting to make the point that potential visitors should be told less about Australia's unique fauna, and more about the brilliance of its cities and nightlife.

Fortunately no one, not even Hoges, has tried this out on the tourists who fly half-way around the world to avoid the siren attractions of condominium-choked coastlines or the tidal flow of tourists through Venice.

The development of new service industries in computers, offshore banking and travel are having a demonstrably hypnotic effect on Australians trying to find palatable strategies for coping with the pace of economic development among their Asian and Far Eastern neighbours. Suspicious that tourism is seen as an "easy fix" for the structural problems of the Australian economy may be reinforced by the domestic Hogan campaign, which urges people to find what they want in tourism at home rather than abroad.

The key image is of a man lying on his back, drink in hand, at Queensland's Hamilton Island. The message is that he is a "workaholic" working flat out for his country. Yet the overtime rates for night and weekend work which cripple the cost efficiency of the Australian hotel industry remain far too hard to address, as does the high cost of internal air fares,

notwithstanding some limited concessions for international travellers.

Domestic flights in Australia are not as expensive for a given scheduled carrier flight time as in Europe, but more costly than charter operations and far more expensive than the discounted trunk route fares widely available in the U.S.

The ultimate hope for Australian tourism almost certainly lies in a future leisure boom in the rising industrial economies of Asia. The flight times between Hong Kong, Tokyo and Singapore and the key gateways in Australia are comparable to North Atlantic sector times, and there are only minor time zone changes.

Hong Kong-Sydney is close to Chicago-London in flying hours, Singapore-Melbourne is similar to Boston-London, and a direct link between Cairns, the gateway to the Great Barrier Reef, and Tokyo, which is likely within 18 months, would be shorter than any European link with the West Indies.

The absence of a Hogan campaign in Japan or Hong Kong is largely the result of a struggle for territory between the national carriers, which have been unable to agree on more than minor increases in capacity.

At the risk of over-simplifying matters, the Australian view is that capacity should remain divided by bilateral treaties to give half of the potential market to Qantas. The Japanese view appears to be that as they will be providing most of the passengers in a future tourism boom, they should also fly most of the jumbos.

One consequence of this is that even a modestly successful promotion for Australia in Japan would generate a demand for seats which could not be satisfied until the airlines agree on more than a token expansion of services between both countries.

Pending the development of more cost efficient super-jumbo transport in the first decades of the 21st century, Australia is going to stay at the end of a 24-hour flight from most European markets, and a minimum

of about 14 hours from the U.S. West Coast.

The tyranny of time and distance was never more apparent in Australia than this last northern summer, when travelling Americans largely chose to spend their stronger dollars on the familiar European destinations closer to home.

The growth in Australian outbound tourism has shown a similar preference to look closer instead of further from home. Although Australians still neglect New Zealand, which is often labelled in ignorance as the last resort, they have discovered Vanuatu (which will appear as the New Hebrides on all but recent atlases), Hong Kong shopping, and the South Pacific ocean cruise.

### Luxury resorts

Bali, "the island of the gods," has been repositioned by some new luxury resorts much closer to the wallets and tastes of the affluent than it was even one year ago.

It is a fact of life that when the British want a holiday at the beach, they will take a two- or three-hour flight to Spain or Greece rather than British Airways to Bondi Beach, leaving London any evening and arriving Sydney two sunrises later.

The staple traffic of British-Australian tourism remains the visiting friends and relatives, or VFR, market and, despite a healthy growth in such as British Airways Poundstretcher packages (up as much as 15 per cent by volume compared to last year), no one expects VFR to be eclipsed by a sudden demand for packaged holidays.

In some ways, the Australian tourist product has improved beyond recognition. There are new hotels in the capital cities readily comparable in standard to the world's better Meridien, Sheraton and Hilton properties, and their older competitors have launched some highly ambitious renovations in order to stay in business.

Out of the big cities in Darwin, Cairns and Alice Springs, the new properties are not only well appointed, but models of architectural inspira-

tion. At Uluru, formerly Ayers Rock, where the dreaming trails of Aboriginal mythology cross the new tourist village of Yulara, replaces the untidy motels in an environmentally-sensitive development concealed within the areas of vegetated sand dunes 17 kilometres away from the monolith.

The country has started to fret over the fast crumbling relics of the convict era at Port Arthur, and question the demolition of the old in the pursuit of the new.

I would not hesitate to book a discerning or widely travelled overseas visitor into a short list of Australian resorts, including The Resort at Surfers Paradise, Bedarra Island, near the Great Barrier Reef, several Whit-Sunday Passage properties or a suburban hotel in Sydney, the Manly Pacific International, which is a spectacular 40-minute ferry-ride from Circular Quay, adjacent to the Sydney Opera House.

In the four south-eastern states, New South Wales, Victoria, Tasmania and South Australia, small entrepreneurs have snapped up dilapidated boarding houses and neglected art deco country hotels, and turned them into weekend retreats for the people of Sydney, Melbourne, Hobart and Adelaide.

A British visitor who has not been to Australia in recent years will inevitably find cause for astonishment in the improved range and standard of Continental and oriental cuisine in Australia.

Things are different in the Centre.

This is terra incognita even to most Australians, who often forget about crocodiles and wake up at their riverside camps to discover the dog's leash shorter than it was when they turned in for the night.

I can still see the shock on the face of an Englishman at a bar near Daly Waters. A giant television screen showed Carl Sagan conducting his voyage of the imagination through the Cosmos while the woman who owned the pub dashed past with an axe to despatch the python which had just been discovered eating her kittens.

(This announcement appears as a matter of record only)

## HOOKER PROPERTY TRUST

ISSUE OF 80,000,000 UNITS AT AN ISSUE PRICE OF \$1.00 EACH  
PAYABLE AS TO 40 CENTS ON APPLICATION AND FOR THE  
ISSUE OF 40,000,000 5 CENTS TRANSFERABLE OPTIONS.

This was the first Hooker Property Trust to be underwritten and listed on the Australian Associated Stock Exchanges. It is also the 64th Trust launched and managed by the Property Trust Division of Hooker Corporation Limited since it pioneered Australia's first property trust 25 years ago.

Lead Manager and Underwriter

### NORTHS

Members of the Sydney Stock Exchange Limited

51 Pitt Street, Sydney, NSW 2000, Australia. Telephone: (02) 27 8861

Telex: AA 20382 Fax: (02) 235 2362

Underwriters

- Commonwealth Bank of Australia
- Commercial Continental (Securities) Limited
- Hambro Securities Limited
- Martin Corporation Limited
- Societe Generale Australia Securities Limited